The Board convened at 2:15 P.M. with the following members present: Thomas B. McTeer, Jr., Chairman, presiding; Louis P. Batson, Jr., John J. Britton, Robert R. Coker, T. Kenneth Cribb, Fletcher C. Derrick, Jr., W. G. DesChamps, Jr., William N. Geiger, Jr., Paul W. McAlister, Buck Mickel, and D. Leslie Tindal.

Trustees Emeriti present: A. M. Quattlebaum and Paul Quattlebaum.


Official Observers present: Terry Peterson, Representative of the Governor's Office, Harold Risher, President of the Clemson University Foundation and John Timmerman, President of IPTAY.

Item 1. Roll Call

Item 2. Minutes

The Minutes of the meeting of July 9, 1982, previously submitted by mail to all members of the Board of Trustees, were approved as submitted.
Item 3. University Budget for Fiscal Year 1982-83

Statement: In its meeting of June 19, 1976, the Board adopted policies, rules, regulations, and delegations of authority to the Administration which state, in part:

Budgets for each year shall be prepared and submitted to the Board of Trustees as soon as practicable after passage of the General Appropriations Bill of the State. When the Board of Trustees finds that it is impracticable, due to the date on which an appropriations bill is passed or for other reasons, to review and adopt a new annual budget prior to the beginning of a new fiscal year, the Administration is authorized and directed to utilize appropriations and other funds available in continuing into a new fiscal year the general level of operations prevailing at the end of the previous fiscal year pending approval of a new annual budget by the Board of Trustees. In carrying out the interim operations, the Administration shall implement to the extent practicable any known changes in budget items adopted previously by the Board of Trustees, provided by legislation, or directed by the State Budget and Control Board.

At its July 9, 1982 meeting, the Board of Trustees approved continuing applicability of the above authorization for Fiscal 1982-83 operations pending adoption by the Board of a new annual budget.

Recommendation of the Budget and Finance Committee: (1) That the proposed 1982-83 budget submitted by the Administration be approved subject to a reduction of 4.6% as mandated by the State Budget and Control Board, and that the Administration adopt proper guidelines to implement the budget with the following delegations of authority as contained on page 58 of the proposed budget:

In approving this budget, the Board of Trustees recognizes that the amounts shown as income are estimates and subject to changes, and that the amounts shown for expenditures are a reflection of plans and workload estimates as of the time the proposed budget was prepared. It further recognizes that each day may bring new challenges and developments requiring adjustments in plans, programs, estimates, and budget items. In order to provide for continuity and essential flexibility in operations, the Board of Trustees reaffirms for Fiscal Year 1982-83 the delegation of necessary authority to the President to act in all matters, and to the Vice President for Business and Finance to act in fiscal, contractual and other business matters, including specifically authority to negotiate and make timely changes in contracts, to approve transfers and expenditures of funds permitted in Section 128 of the General Appropriations Act to be retained at the Institution, to adjust operating, permanent improvement and other income and expenditure items, and to take such other actions considered necessary in fiscal,
contractual and other business matters in response to changing conditions and estimates. The Chairman of the Board, the Budget and Finance Committee, the Executive Committee or the full Board are to be consulted for further specific directions and approval as conditions appear to warrant.

(2) That budget income and expenditure adjustments deemed essential and already made by the Administration for 1982-83 be confirmed and ratified.

Board Action: Approved

Item 4. Policy of the Board of Trustees on the Sale or Exchange of University Land

WHEREAS, by act of the General Assembly, the Board of Trustees of Clemson University may sell and make title to, upon such terms and conditions as it deems advisable, any real estate held by it as such, except that such power and authority does not extend to any part of the real property included in the bequest of Thomas G. Clemson, and, further, except that such authority and power shall not be exercised unless two-thirds of the members of the Board shall have agreed thereto, and

WHEREAS from time to time inquiries are made from various sources as to the availability of Clemson University land for sale or exchange, and

WHEREAS interested parties may be either public or private in nature, and the intended use of the land may be for public, commercial or private purposes, and

WHEREAS, lands owned by the University are deemed to be held in public trust by the trustees in their fiduciary capacities, both individually and collectively, and

WHEREAS, the sole responsibility for decision as to sale or exchange rests with the Board of Trustees, now

THEREFORE, BE IT RESOLVED, as a matter of general policy Clemson University lands are not available for sale or exchange except when land in question is not deemed necessary for present or foreseeable use for purposes of the University, and, as a matter of specific policy, the Board of Trustees will not consider the sale or exchange of any land unless the land in question is intended for a state-wide use or otherwise very broad use which is deemed to be justifiable by a vote of at least nine members of the Board. Further, any sale of land belonging to Clemson University must be considered as to its being in the best interest of Clemson University.
Recommendation of the Planning Committee: That the Board of Trustees adopt the above land policy.

Board Action: Approved

Item 5. Stadium Expansion

Statement: Members of the Student Affairs Committee were briefed by Architect James D. Wells, Jr. of the firm of Freeman, Wells and Major, Greenville, South Carolina, on the final plans for expanding seating capacity of Memorial Stadium by the addition on the North side of a 15,000 seat upper deck.

Recommendation of the Student Affairs Committee: That the Administration be authorized to proceed with the stadium expansion project in accordance with final plans submitted by the architect.

Board Action: Approved

Item 6. Resolution of Appreciation: Paul W. McAlister

PAUL W. McALISTER
Chairman of the Board of Trustees
1975-1981

WHEREAS, leadership of the highest quality is essential to the continued development and growth of a progressive university; and

WHEREAS, throughout Clemson University's many years of service as an educational institution in the first ranks of academic excellence, Clemson has been fortunate to have had the dedicated services of numerous distinguished South Carolinians on its Board of Trustees; and

WHEREAS, these men have given unselfishly of their time and energies and the importance of their contributions to the well-being and progress of the university has been of inestimable value; and

WHEREAS Paul W. McAlister of Laurens, a 1941 graduate of Clemson in the textile engineering curriculum, and a member of Wig and Robe and graduate cum laude from the University of South Carolina College of Law in 1953, was elected to life membership on the Clemson Board of Trustees in 1972; and

WHEREAS, Mr. McAlister was elected Chairman of the Board in 1975, becoming the first Clemson graduate to serve as permanent Chairman of the Board, and was reelected chairman in 1977 and again in 1979 for a total of three consecutive terms, the maximum permitted by the by-laws of the Board; and
WHEREAS, throughout his first decade of service to Clemson University, Mr. McAlister has distinguished himself for his energetic participation in board affairs and for outstanding service as chairman for the past six years, receiving the praise and respect of fellow trustees and the university administration for his effective leadership and counsel; and

WHEREAS, Mr. McAlister is a strong proponent of good citizenship and community involvement, having served 14 years on the Laurens county district 55 public school board of trustees, and as a director of the Chamber of Commerce, a district chairman for the Boy Scouts of America, and Chairman of the Board of Stewards of the First Methodist Church; and

WHEREAS, Mr. McAlister is a former member of the Council of Wofford Associates at Wofford College, where he received an honorary Doctor of Laws degree in 1977; and

WHEREAS, Mr. McAlister has been the recipient of many other well-deserved honors and recognition for excellence in both community service, professional achievement and loyalty to Clemson, including the Alumni Distinguished Service Award in 1978; and

WHEREAS, Mr. McAlister always has been an ardent supporter of his Alma Mater in all of its endeavors, his actions exemplary of the highest traditions of Clemson alumni through the years, bringing great credit to him and his Alma Mater.

NOW, BE IT THEREFORE RESOLVED that the Clemson University Board of Trustees wishes to express its sincerest appreciation to Paul W. McAlister for his excellent leadership as chairman for three consecutive terms and for all that he has meant to the success of Clemson University and his commitment to the institution's total excellence.

Adopted by the Board of Trustees of Clemson University and recorded in the minutes of the meeting this seventeenth day of September, one thousand nine hundred and eighty two.

Board Action: Adopted

Item 7. Recess for Executive Session

The meeting of the Board was recessed at 2:40 P.M. and the Board went into executive session upon unanimous vote of the eleven members present for the purpose of discussing personnel matters. The Chairman announced that the Board would reconvene after the executive session in Room 300 for the purpose of receiving briefings which would be open to the public.
Item 8. Public Meeting Resumed

The meeting was reopened to the public at 3:55 P.M. in Room 300, Sikes Hall, and the Chairman announced that no action had been taken by the Board in executive session.

Item 9. Administrative Briefings

The Board received briefings on the following subject matters which fall under the cognizance of the Educational Policy Committee:

1. Faculty workload system
2. Progress on desegregation
3. Student evaluation of teaching.

Item 10. Date of Next Board Meeting

The date for the next meeting of the Board of Trustees was set for 14 January 1983 in the Board Room, Sikes Hall.

Item 11. Statutory Roll Call Vote

RESOLUTION: RESOLVED that all measures and recommendations made at this, the September 17, 1982 meeting, which according to the By-Laws require a roll call vote of nine or more members, be hereby adopted and confirmed, and that the Vice President for Business and Finance be authorized to issue his checks for all expenditures authorized at this meeting.

Board Action: The Resolution was adopted with eleven members present voting "Aye."

Item 12. Adjournment

There being no further business the meeting of the Board was adjourned at 4:45 P.M.

Respectfully submitted,

[Signature]
Joseph B. McDevitt
Secretary of the Board of Trustees