Clemson University  
Clemson, South Carolina

MINUTES  
MEETING OF THE  
CLEMSON UNIVERSITY BOARD OF TRUSTEES

Executive Board Room  
Madren Conference Center  
Clemson, South Carolina  
April 15, 2011  
12:30 p.m.

Call to Order
After notification as required by the Freedom of Information Act, Trustee Wilkins, Chairman, called the meeting to order at 12:50 p.m. with the following present:

Trustees: David Wilkins, Chairman, presiding; Bill Amick, J. J. Britton, Bill Hendrix, Ronald Lee, Louis Lynn, Patti McAbee, Nicky McCarter, Smyth McKissick, Bob Peeler, and Joe Swann

Trustees Emeriti: Fletcher Derrick and Doug Kingsmore

Administrative Council: James F. Barker, President; Dr. Doris R. Helms, Vice President for Academic Affairs and Provost; Dr. John Kelly, Vice President for PSA and Economic Development; Dr. Gerald Sonnenfeld, Vice President for Research; Brett Dalton, Chief Financial Officer; Angie Leidinger, Executive Secretary to the Board of Trustees and Director of Governmental Affairs; Dr. Debra B. Jackson, Assistant to the President and Associate Provost for Academic Affairs; Neill Cameron, Jr., Vice President for Advancement; Dr. Terry Don Phillips, Director of Athletics; Jim Bottum, Vice Provost for Computing and Information Technology and Chief Information Officer; Marvin G. Carmichael, Assistant to the President and Chief of Staff; and Catherine T. Sams, Chief Public Affairs Officer and Assistant to the President

Guests: Kim Wilkerson, Guest; Claude Lilly, Dean, College of Business and Behavioral Science; Joy Smith, Dean of Students; Cathy Tillett, Director of Internal Audit; Harrison Trammell, CUF President; Erin Swann, Office of the General Counsel; Bill Surver, Faculty Senate President; Windsor Sherrill, Faculty Representative to the Board of Trustees; Rose Ellen Davis-Gross, Outgoing Staff Senate President; Deb Charles, Incoming Staff Senate President; Ryan Duane, Outgoing Undergraduate Student Government President; Carlisle Kennedy,Incoming Undergraduate Student Government President; Matt Fowler, Outgoing Graduate Student Government President; Erin McCave, Incoming Graduate Student Government President; George Askew, PSA; Robin Denny, News Services; Boyd Parr, PSA; Chris Pay, Graduate Student Government; Cathy Sturkie, Faculty Senate Office; Jeremy King, Faculty Senate; Johnson Link, Police Chief; Greg Pickett, Marketing Department; Doug Henry, CCIT; Jeannette Braine-Sperry, Office of the Board of Trustees; and Sally Gillespie, Office of the Board of Trustees

Media: Anna Mitchell, Anderson Independent and Anna Simon, Greenville News

Robin Denny introduced members of the media.
Approval of Minutes – January 26, 2011

Trustee Hendrix moved to approve the minutes of the January 26, 2011, meeting. Trustee Swann seconded the motion. The motion was approved unanimously.

Report from the Executive Secretary to the Board – Angie Leidinger

Approval of Honorary Degree Nominees – Angie Leidinger presented two Honorary Degree Nominees for approval.

Trustee McCarter moved to approve John Yancey McGill for an Honorary Degree. Trustee McAbee seconded the motion. The motion was approved unanimously.

Trustee Britton moved to approve Ronnie Lee Booth for an Honorary Degree. Trustee Swann seconded the motion. The motion was approved unanimously.

Introduction of Air Rifle National Championship Team – Trustee Hendrix introduced the Air Rifle National Championship Team. He gave an overview of the competition and what is required to win a national championship. John Cummings introduced three of five students who qualified on the team. He noted two of the students are recipients of the Trustee Scholarship.

Introduction of National Scholars and Fellows – Bill Lasser introduced the National Scholars and Fellows. The students were finalists or winners of major scholarships and fellowships. Trustee Wilkins thanked the students on behalf of the Board for representing Clemson well.

Ms. Leidinger noted the dates and location of the Summer Quarterly meeting.

Agriculture and Natural Resources Committee Report – Louis Lynn

Trustee Lynn provided an update. John Kelly gave a brief overview of information items and provided an update on budget cuts in PSA throughout the region. He discussed several new projects underway in PSA.

Compensation Committee Report – Joe Swann

Trustee Swann reported the Committee discussed and approved salary proposals from the Administration.

Educational Policy Committee Report – Smyth McKissick

Action Item:

Additional Location – MBA to be offered in Santiago, Chile under an MOU agreement with the Institute for Executive Education, Universida Andres Bello – Trustee McKissick moved to approve the additional location for the MBA program. The motion was approved unanimously.
Information Items:

Trustee McKissick referred to the previously distributed information items and asked for questions or comments. There were none.

Debbie Jackson provided an update on the SACS approval process. She will give quarterly updates on the process.

Faculty Senate Report – Bill Surver referred to the previously distributed written report. He highlighted several accomplishments of the Faculty Senate this academic year. He said he was very pleased with the Scholastic Policy Committee and their work this year, and he provided a brief overview of the work of some of the committees. Dr. Surver thanked everyone for working with him and the Faculty Senate this year. Trustee Wilkins thanked him on behalf of the Board.

Faculty Representative to the Board of Trustees Report – Windsor Sherrill thanked the Research and Economic Development Committee for hosting the English and History Departments in their meeting. She spoke about the Clemson road map, focusing on what Clemson faculty are doing in the area of health. She reviewed the health-related undergraduate degree programs at Clemson and spoke about the health-related graduate programs as well. Dr. Sherrill provided statistics about research funding in health-related research.

Admissions Updates – Provost Helms provided an update on admissions. Clemson has received over 16,000 applications from undergraduates. 55% of accepted students are in the top tenth of their class. Transfer applications have increased, and 375-400 Bridge students are expected to cross over to Clemson in the fall. About 550 Bridge students will be starting at Tri-County Tech in the fall. Graduate applications and acceptances have also increased.

Trustee McKissick said the committee meeting concluded with a tour of Sirrine Hall.

Finance and Facilities Committee Report – Bill Amick

Action Items:

Final Approval – Indoor Football Practice Facility – Brett Dalton presented the request for final approval.

Trustee Amick moved to approve the Indoor Football Practice Facility. The motion was approved unanimously.

Approval – Adjustments to Scope of WEZ NW Concourse Expansion – Mr. Dalton presented the request for approval of adjustments to the scope of the original approval made possible by savings from an excellent bid climate.

Trustee Amick moved to approve the adjustments to the WEZ NW Concourse Expansion. The motion was approved unanimously.
Clemson University Patewood Lease-Out Approval – Mr. Dalton presented the request to lease-out space at the Patewood facility.

Trustee Amick moved to approve the Patewood Lease-Out. The motion was approved unanimously.

296 Meeting Street Charleston Lease-Out Approval – Mr. Dalton presented the request to lease-out space at 296 Meeting Street in Charleston.

Trustee Amick moved to approve the 296 Meeting Street Lease-Out. The motion was approved unanimously.

CU-ICAR Center for Emerging Technologies CU/CUREF Lease-In Approval – Mr. Dalton presented the request for Clemson University to enter in a lease with CUREF.

Trustee Amick moved to approve the CU-ICAR Center for Emerging Technologies Lease-In. The motion was approved unanimously.

Edisto REC License Agreement – Mr. Dalton presented the request for a license agreement at Edisto REC.

Trustee Amick moved to approve the Edisto REC License Agreement. The motion was approved unanimously.

Information Items:

Staff Senate Report – Rose Ellen Davis-Gross provided an update. She spoke about the recent fundraiser at Woodburn Plantation for the benefit of the Staff Senate Scholarship Fund. She noted the Staff Senate will be appealing to employees to donate to the scholarship fund. The Staff Development Program is wrapping up this year and recruitment has begun for next year. Ms. Davis-Gross introduced Deb Charles, the incoming Staff Senate President. Trustee Wilkins thanked her on behalf of the Board for her service.

Institutional Advancement Committee Report – Ronnie Lee

Trustee Lee provided an update on information items heard at the committee meeting.

Trustee McKissick provided an update on the Capital Campaign. Donors are excited about the 2020 plan and about investing in Clemson’s success. We’ve raised $493.7 million dollars to date. Many of the donors are first time donors, and we’ve received thirty-two million dollar gifts. The core priorities for funds have remained the same.

Trustee McKissick also provided an update on the Leadership Circle.

Information Item:

Foundation Report – Harrison Trammell provided an update on the Foundation. Through March 31, the returns have been over 26%. The total endowment is around $455-460 million. He reported the CUF Board
approved an endowment payout policy for the next fiscal year at about a 9% increase (8.8 million) from the previous year.

Cathy Sams played a video used to recruit students to Clemson.

Research and Economic Development Committee Report – Joe Swann

Trustee Swann provided an update on informational items. Gerry Sonnenfeld remarked on the quality of research and scholarly activity across the breadth of Clemson University.

Student Affairs Committee Report – Nicky McCarter

Trustee McCarter provided an update on information items.

Information Items:

Undergraduate Student Government Report – Ryan Duane provided an update. He distributed the annual report from Undergraduate Student Government. Mr. Duane introduced Carlisle Kennedy, the incoming Undergraduate Student Government President. Trustee Wilkins thanked him on behalf of the Board for his service.

Graduate Student Government Report – Matt Fowler provided an update. He spoke about the importance of the graduate assistant fee. To be competitive with top 20 schools, he believes Clemson graduate assistants do not need to pay tuition, receive a stipend, and have access to health insurance. Currently, Clemson does not meet any of those three criteria. Mr. Fowler introduced Erin McCave, the incoming Graduate Student Government President. Trustee Wilkins thanked him on behalf of the Board for his service.

Executive and Audit Committee Report

Trustee Wilkins moved to approve the Audit Plan for fiscal year 2012. The motion was approved unanimously.

President’s Report

Action Item:

Approval of 2020 Plan – President Barker outlined the 2020 plan and presented it for approval. The planning has taken over a year to complete. The recession and budget cuts distracted Clemson from long range planning, but the time has come to move forward. The proposed plan is called a road map and is meant to be a flexible and dynamic document.

In 2020, Clemson will be a top 20 public university. Student engagement is an important part of this plan. The goal is an impressive one that will take all of our determined spirit to make it happen. The plan will
deliver on the promise Clemson has made to students and to the state to be one of the top universities in the country.

South Carolina needs an aggressive and focused research university to solve problems and create jobs for the global economy. A Budget Strategies Task Force was created in 2008 to begin to solve budget problems and keep campus informed. Solutions were initially found for the short term, but then long term solutions were implemented to cut costs and increase revenues.

The core concepts and vision statement remain the same. The goals fulfill Clemson’s responsibilities to the state and our promise to the students. Clemson has four strategic priorities to achieve the goals: to enhance student quality and performance; to provide engagement and leadership opportunities for all students; attract, retain and reward top people; build to compete – facilities, infrastructure and technology.

The new planning model requires divestments to fund investments. The university’s largest resource is the funding we already have. The plan leverages the reputation Clemson has for more support and revenue.

The list of investments begins with students. The second priority is real world problem-solving, engagement, and leadership opportunities for all students. The third priority is to attract and retain top people. Finally, Clemson needs to provide all with competitive facilities.

Clemson is providing a comprehensive capital plan. Part of the plan is to overhaul aging facilities systems.

The new road map required a new report card. The new report card will assess progress. It has even more accountability and metrics than the old report card.

President Barker highlighted items on the new report card. Trustee Swann asked if the report card includes the Governor’s goals for funding. President Barker said they tried to anticipate those and others can certainly be added later.

Trustee Hendrix moved to approve the 2020 plan. Trustee McAbee seconded the motion. The motion was approved unanimously.

Executive Session

Trustee Wilkins said it was necessary to go into Executive Session to discuss personnel, contractual, economic development and/or legal matters. He said there would be no votes taken and no action taken while in Executive Session.

Trustee Britton moved to go into Executive Session. Trustee Amick seconded the motion. The motion was approved unanimously. The Board went into Executive Session at 2:38 p.m. and did not return to open session.

Adjourn

There being no further business, Trustee Wilkins adjourned the meeting at 2:54 p.m.
Respectfully submitted,

Angie Eidinger
Executive Secretary to the Board of Trustees

Approved Date

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