MINUTES
CLEMSON UNIVERSITY BOARD OF TRUSTEES

Lexington Room
Columbia Metropolitan Convention Center
Columbia, South Carolina
April 27, 2022
2:30 p.m.

Call to Order

Notification as required by the South Carolina Freedom of Information Act was given at least twenty-four hours before the meeting by posting the notice and agenda on the bulletin board located on the ground floor public entrance of Sikes Hall, Clemson University and on the Clemson University Board of Trustees website. Additionally notice of, and the agenda for, the meeting was sent via email to the distribution list maintained by the Office of Media Relations which includes approximately 80 reporters and editors at the major daily newspapers, television and radio stations in S.C.

After notification as required by the Freedom of Information Act, Trustee Wilkerson, Chair, called the meeting to order at 3:02 p.m. with the following present:

Trustees: Kim Wilkerson, Chair, presiding; David Dukes, Nikki Haley, Ronald Lee, Louis Lynn, Patti McAbee, Nicky McCarver, Smyth McKissick, Bob Peeler, Cheri Phyfer, Mark Richardson, Bill Smith (via video conference), and Joe Swann

Trustees Emeriti: J.J. Britton, Bill Hendrix, Tom McTeer, David Wilkins, and Allen Wood

Administration: James P. Clements, President; Max Allen, Vice President and Chief of Staff; George Askew, Vice President for Public Service and Agriculture; Tony Wagner, Executive Vice President for Finance and Operations; Chip Hood, General Counsel; Robert H. Jones, Executive Vice President for Academic Affairs and Provost; Angie Leidinger, Vice President for External Relations and Executive Secretary to the Board of Trustees; Robert Donato, Chief Strategy Officer; Tanju Karanfil, Vice President for Research; Lisa Knox, Assistant Vice President and Executive Director for Office of Institutional Effectiveness; Chris Miller, Vice President for Student Affairs; Graham Neff, Director of Athletics; Brian O’Rourke, Vice President of Development and Alumni Relations; and Amy Smith, Vice President for University Relations and Chief Marketing and Communications Officer

Guests: Thompson Mefford, Faculty Senate; Brian Powell, Faculty Representative to the Board of Trustees; Doug Henry, CCT; Joe Galbraith, Strategic Communications; Beth Crocker, Office of General Counsel; Rick Petillo, CFO; Adam Fisher, Director of Internal Audit; Melinda
Fischer, Staff Senate President; C.J. Smith, Staff Senate; Karen McCauley, CUF President; Kristine Vernon, Faculty Senate President; and Sally Mauldin, Office of the Board of Trustees

Media: None

Sally Mauldin called roll. Chair Wilkerson noted a quorum was present.

Joe Galbraith noted no members of the media were present.

Approval of Consent Agenda

Chair Wilkerson presented the Consent Agenda for approval.

1. Approval of Minutes
   a. Winter Quarterly Full Board Minutes – February 2, 2022
   b. Winter Quarterly Committee Minutes
      i. Compensation Committee – February 2, 2022
      ii. Executive and Audit Committee – February 2, 2022
      iii. Institutional Advancement Committee – February 2, 2022

2. Agriculture and Natural Resources Committee
   a. Receive as information the reports for the Committee

3. Compensation Committee
   a. Receive as information the reports for the Committee

4. Educational Policy Committee
   Action Items:
   a. New Program – B.S. in Automotive Engineering
   b. Program Modifications
      i. B.A. in Philosophy New Concentration
      ii. B.A. in Pan African Studies Name Change
   c. Receive as information the reports for the Committee

5. Executive and Audit Committee
   Action Item:
   a. Judicial Appointments
   b. Receive as information the reports for the Committee

6. Finance and Facilities Committee
   a. Receive as information the reports for the Committee

7. Institutional Advancement Committee
   a. Receive as information the reports for the Committee
8. Research and Economic Development Committee
   a. Receive as information the reports for the Committee

9. Student Affairs Committee
   a. Receive as information the reports for the Committee
      i. Undergraduate Student Government Report
      ii. Graduate Student Government Report

Trustee Lynn moved to approve the consent agenda. Trustee Dukes seconded the motion. The motion passed unanimously.

Action Items

Approval: Chiller Phase 1

Mr. Wagner presented the Phase I approval of $450,000 to begin design of a project to expand and upgrade chiller plants. New campus buildings being planned will exceed available cooling system production and distribution capabilities by 2025 and the aging Central Energy Facility will be phased out over the next ten years. For energy efficient district cooling production to keep pace with Clemson’s projected growth in research and enrollment, this proposed project will expand existing chilled water capacity by 30%.

The project work includes expanding existing chilled water plants with underground utility distribution piping upgrades, replacing aging centrifugal chiller capacity, and adding capacity for future campus buildings and chiller plant building space. Much of the project investment will support a large shell of a chiller plant building next to the existing West Chiller Plant (located next to Littlejohn Coliseum) with extra plant bays.

This investment will serve the proposed Advanced Materials Building, Biology Research/Lehotsky Building Project Sites, the proposed Bryan Mall renovation, existing campus building HVAC improvements, and the Douthit Hill chilled water thermal storage tank.

The implementation of a district energy arrangement to serve the campus provides the best overall life-cycle benefit to the University and added flexibility in expanding the chilled water system to serve new campus facilities.

Trustee Dukes moved to approve Phase I. The motion was approved unanimously.

Approval: Proviso Projects
Mr. Wagner presented the request for approval of projects listed below that will not need state approval for this fiscal year.

The University requests approval to proceed with the three projects noted below under FY22 budget proviso 117.153. For the current fiscal year, permanent improvement projects, as defined in Title 2, Chapter 47 of the 1976 Code, where the cost is at least one million dollars but not greater than five million dollars for public research universities and not greater than two million dollars for all other public institutions of higher learning shall be exempt from the requirements of Section 2-47-50, except that a project shall not be considered approved without an institutions governing board having first voted to approve the project in a public session. Institutions shall provide a report of projects approved by their governing boards pursuant to this provision to the Chairman of the Commission on Higher Education, the Joint Bond Review Committee, and the State Fiscal Accountability Authority by September 30th of the current fiscal year.

**Updated requests:**
- Holtzendorff Hall Elevator Installation - budget increase from $1,200,000 to $1,700,000

**New Projects:**
- Davidson & Reed Fields, Snow Family Complex - $4,200,000
- Hendrix Center Eastside Food Court Additions/ Upgrades - $1,700,000
- Lowry Hydraulics Lab Renovation - $2,400,000

**Holtzendorff Hall Elevator Installation** (budget increase) - Funded by Maintenance & Stewardship Funds

This project was previously approved for $1.2 million, which included engineering design, a new restroom, removing the old elevator, construction (the new elevator and installation), and project management costs. When the bids were opened on 1/25/2022, the construction bid was $500K higher than estimated due to material cost increases. This request is for approval for the additional $500K.

Holtzendorff Hall has five levels, but currently ADA access is only available to four of the five levels through a series of multiple entrances and two antiquated single person lifts. An elevator is needed to provide reasonable accessibility to all levels of the building. In addition to enhancing elevator access to all floors of Holtzendorff, the proposed project will also provide access to the mezzanine level, which currently lacks an elevator for ADA accessibility. The need for an elevator reaching all levels of the building has been recently highlighted when a handicapped student began working for a group on the mezzanine level; the level which has no ADA access. This group has been relocated to Sirrine Hall until the elevator is complete.

The elevator area demolition will begin in May 2022, and planned construction is 4 months.

Trustee assignment and involvement is not recommended.

**Davidson & Reed Fields, Snow Family Complex** – Funded by Private Gifts, Student Affairs
Fund Balance, and Maintenance & Stewardship Funds

The addition of two synthetic turf fields expands the opportunities for students to participate in intramural and club sport activities as well as open recreation. Davidson Field is multi-purpose field which allows for a variety of student programming and accommodates informal recreation when the existing fields are reserved. The Reed Softball Field provides the first softball field space on campus available to students. Club teams can practice and play on campus instead of renting fields in the surrounding community. Intramural Sports will launch softball leagues, informal recreation and Leisure Skills classes provide additional usage. A second field is also being contemplated in the future which will allow expansion of student programming as well as revenue opportunities related to tournament play.

A portion of the project (approximately $500k) will be electrical work that will be funded by Maintenance & Stewardship Funds. This investment will bring needed infrastructure to the site that currently doesn’t exist. Construction will begin in June 2022 and estimated completion is August 2022.

Trustee assignment and involvement is not recommended.

Hendrix Center Eastside Food Court Additions/ Upgrades – Funded by Dining Improvement Funds

This project will demolish the existing POD convenience store and Subway, Tiger Grill and Panda Express kitchens and serving areas to provide an expanded Panda Express and a new Chick-fil-A in the Hendrix Eastside Food Court. This change is projected to add more than $1.2mm in annual sales by providing more popular brands, adding much needed seating, and modernizing the Point-of-Sale methodology to utilize kiosks and patrons’ mobile phones.

The expanded Panda Express store will occupy approximately 1,000 square feet and include a new serving counter, digital menu boards, new kitchen equipment and exhaust hoods, and a new walk-in cooler and freezer. The new Chick-fil-A will occupy approximately 1,400 square feet and include a new serving counter, digital menu boards, kitchen equipment, and exhaust hoods and will utilize the existing walk-in cooler and freezer. Grub Hub ordering kiosks are to be installed in the dining area to facilitate ordering and pick-up. Construction will begin in May 2022 and estimated completion is August 2022.

Trustee assignment and involvement is not recommended.

Lowry Hydraulics Lab Renovation – Funded by Departmental/ College Resources, Private Gifts and Academic Facilities Funds

The Hydraulics Laboratory is in the basement of Lowry Hall and has not been renovated since Lowry Hall was constructed in 1958 thus resulting in overcrowded and outdated labs. The current condition of the space is not adequate to meet today’s educational and research needs.

This project will renovate this lab to serve the needs of the newly formed School of Civil &
Environmental Engineering and Earth Sciences. This lab is part of the curriculum requirement for more than 400 undergraduate Civil Engineering students. And with the formation of the new school, the laboratory will also serve Environmental Engineering and Earth Sciences students, totaling another 200 undergraduate students. This renovation would double the capacity of the upper-level lab offerings to provide additional student capacity and will allow Clemson students to learn in an updated space with state-of-the-art equipment. Construction will begin in March 2023 and estimated completion is August 2023.

This project is in alignment with the master plan for Lowry Hall.

Trustee assignment and involvement is not recommended.

Trustee Dukes moved to approve the proviso projects. The motion was approved unanimously.

Approval: Acquisition of Brody Property

Mr. Wagner presented the request for approval to pursue acquisition of an approximately 10-acre tract of land, known as the Brody Property, from the Clemson University Land Stewardship Foundation, Inc. (CULSF). This property is located in Central and is surrounded by the Clemson Experimental Forest (CEF) on three sides.

The recently (phase 1) approved women’s sports facilities are planned to be located on property that was restricted through the Bankhead Jones Act of 1935. Given the conversion of the property from its current use to varsity sports use, the University believes the land use restrictions should be transferred to another parcel adjacent to the CEF. This is similar to what the University would do if transferring the property to an outside entity per Federal Land Use guidance/requirements for the transfer of public lands.

During its evaluation, the University identified the Brody Property (see Exhibit B), currently owned by CULSF, as a potential property to transfer these restrictions. However, in order to utilize this property, as noted above, ownership would need to be transferred to the University.

At the time CULSF acquired the property in 2014, it was noted that the property could provide flexibility to the University at a future date given its contiguous nature to the CEF. Additionally, there has been an agreement between CULSF and the University, since acquisition, for the property to be managed along with the adjoining CEF properties.

Given the premise under which the Brody property was acquired and has been held over the years, the University believes this property, once acquired, can receive the land use restrictions to be transferred due to the expansion of women’s athletics facilities.

This proposed acquisition has been reviewed by individuals of Finance & Operations, the Office of Land and Capital Asset Stewardship, PSA, and Athletics. All divisions believe acquisition of this property to integrate it into the CEF and ultimately transfer the land use restrictions as noted above is in the best interest of the University.
Trustee Dukes moved to approve the acquisition. The motion was approved unanimously, 13 in favor and none opposed.

C.J. Smith provided a report from the Staff Senate and introduced the new Staff Senate President, Melinda Fischer. Brian Powell provided a report as Faculty Representative to the Board of Trustees. Thompson Mefford provided a report from the Faculty Senate and introduced the new Faculty Senate President, Kristine Vernon. Chair Wilkerson thanked them all for their leadership and welcomed the new officers.

President’s Report

President Clements provided an update on activities since the last meeting.

Executive Secretary’s Report

Approval of Resolution – Angie Leiding read a resolution honoring David Wilkins for his service. The resolution was unanimously adopted via acclamation. Trustee Emeritus Wilkins was presented with a framed copy.

Woodland Cemetery – Ms. Leiding noted the administration will bring back information at a future meeting.

SACS Accreditation Self Assessment – Ms. Leiding reminded Trustees to complete the self assessment.

Executive Session

Chair Wilkerson said it was necessary to go into executive session to discuss personnel matters and other matters covered by the attorney client privilege. She noted no votes or action would be taken while in executive session.

Trustee McCarter moved to enter into executive session. Trustee Phyfer seconded the motion. The motion was approved unanimously. The committee entered executive session at 3:58 p.m. and returned to open session at 5:25 p.m.

Adjourn

There no being no further business, Chair Wilkerson adjourned the meeting at 5:25 p.m.

Respectfully submitted,