

Clemson University
Clemson, South Carolina

MINUTES
CLEMSON UNIVERSITY BOARD OF TRUSTEES

Executive Board Room
Madren Center
Clemson, South Carolina
July 20, 2018
9:30 a.m.

Call to Order

Notification as required by the South Carolina Freedom of Information Act was given at least twenty-four hours before the meeting by posting the notice and agenda on the bulletin board at the Office of the Board of Trustees, 300B Sikes Hall, Clemson University and on the Clemson University Board of Trustees website. Additionally notice of, and the agenda for, the meeting was sent via email to the distribution list maintained by the Office of Media Relations which includes approximately 80 reporters and editors at the major daily newspapers, television and radio stations in S.C.

After notification as required by the Freedom of Information Act, Trustee McKissick, Chairman, called the meeting to order at 9:36 a.m. with the following present:

Trustees: Smyth McKissick, *Chairman, presiding*; David Dukes, Ronald Lee, Louis Lynn, Patti McAbee, Nicky McCarter, Bob Peeler, Cheri Phyfer (via phone), Mark Richardson, Bill Smith (via phone), Joe Swann, Kim Wilkerson, and David Wilkins

Trustees Emeriti: Bill Hendrix, Tom McTeer, and Allen Wood

Administration: James P. Clements, *President*; George Askew, *Vice President for Public Service and Agriculture*; Max Allen, *Vice President and Chief of Staff*; Steve Crump, *Interim Vice President for Finance and Operations*; Lee Gill, *Chief Diversity Officer*; Chip Hood, *General Counsel*; Almeda Jacks, *Vice President for Student Affairs*; Robert H. Jones, *Executive Vice President for Academic Affairs and Provost*; Tanju Karanfil, *Vice President for Research*; Angie Leidinger, *Vice President for External Relations and Executive Secretary to the Board of Trustees and Director of Governmental Affairs*; Brian O'Rourke, *Vice President for Development and Alumni Relations*; Dan Radakovich, *Director of Athletics*; Russ Kaurloto, *Chief Information Officer*; Mark Land, *Vice President for University Relations*; and Emily Watrous, *Chief Human Resources Officer*.

Guests: Cynthia Young, *Dean, College of Science*; Thompson Mefford, *Outgoing Faculty Representative to the Board of Trustees*; Joe Galbraith, *University Relations*; Jan Holmevik, *Faculty Senate President*; Doug Henry, *CCIT*; Hack Trammell, *CUF*; Mason Foley,

Undergraduate Student Government President; Bryce Conti, Graduate Student Government President; Kyra Lobbins, Director, President's Leadership and Strategic Initiatives; Tracy Clark, College of Science Executive in Residence; Ellen Granberg, Senior Associate Provost; Joe Ryan, Incoming Faculty Representative to the Board of Trustees; Katie Philpott, Commission on Higher Education (via phone), and Sally Mauldin, Office of the Board of Trustees

Media: Matt Moore, *WYFF*; Ron Barnett, *Greenville News and Anderson Independent*; Lucas Daprile, *The State*; and Ariel Gilreath, *Greenville Journal*

Joe Galbraith introduced members of the media.

Approval of Minutes — April 20, 2018

Trustee Lynn moved to approve the minutes as submitted. Trustee Lee seconded the motion. The motion passed unanimously.

Report from Executive Secretary to the Board – Angie Leidinger

ACC Governing Board Certification – Angie Leidinger noted this is required by the ACC and must be completed annually. Trustee Lee moved to approve the certification. Trustee Wilkerson seconded the motion. The motion was approved unanimously.

Board Manual Changes – Trustee Swann moved to approve the proposed manual changes with the provision that the “History” section be updated for inclusion. Trustee McAbee seconded the motion. The motion was approved unanimously.

Clemson Medallion Policy Revisions – Ms. Leidinger presented the proposed revisions. Trustee Lynn moved to approve the policy revisions. Trustee Lee seconded the motion. The motion was approved unanimously.

President's Report

President Clements provided an update on his activities since the last meeting.

Compensation Committee Report – David Wilkins

Trustee Wilkins summarized the action items that were approved.

Educational Policy Committee Report – Ronnie Lee

Trustee Lee called on Bob Jones to explain requests that require action by the Board.

Action Items

New Program – MAT in Teacher Residency in Special Education – Provost Jones presented the proposed program. The launch of the Master of Arts in Teaching (MAT), Teacher Residency Degree in Special Education will complete the MAT TR program offerings at Clemson University, ensuring that students have access to the program for all teaching tracks. The Board of Trustees recently approved MAT TR Degrees in early childhood, elementary, middle and secondary education. All of the programs, including the proposed offering in special education, follow the same design, including a year-long teaching residency after four years of study on campus that result in both a Bachelor degree in Teaching plus a Master of Art in Teaching degree over a total of five years of study.

Trustee Lee moved to approve the new program. The motion was approved unanimously.

Program Modification – MS CpSc at CU-ICAR – Provost Jones presented information regarding the proposed modification. The College of Engineering, Computing and Applied Sciences will address industry demands, while leveraging its existing innovation campuses, by offering its Master of Science (MS) in Computer Science (CpSc) at the Clemson University International Center for Automotive Research (CU-ICAR). The MS in CpSc is already approved for delivery at the Clemson University Restoration Institute (CURI). The site location approval at CU-ICAR would complete the ability to leverage teaching across three campuses.

Trustee Lee moved to approve the modification. The motion was approved unanimously.

Name Change – School of Mathematical and Statistical Sciences – Provost Jones presented the proposed name change. Mathematical Sciences is the largest department at Clemson with 86 faculty and 8 staff. Having a total of 94 direct reports is neither sustainable nor operationally effective. The proposed structural change will preserve the “breadth” strength of the current department by creating a school with three groups: A) Mathematics; B) Statistics and Operations Research (OR); and C) Math and Stats Education. The first two groups are academic groups each with a respective TPR committee; the third group will only have lecturers. Organizing the school under a director with three group leads will increase quality, accountability, and faculty productivity.

Trustee Lee moved to approve the name change. The motion was approved unanimously.

Finance and Facilities Committee Report – David Dukes

Trustee Dukes presented action items for approval.

Action Items

Approval – FY 2018 – 2019 Tuition and Fees – Trustee Dukes moved to approve the tuition proposal. The motion was approved unanimously.

Trustee Dukes moved to approve the proposed fees for housing and dining. The motion was approved unanimously.

Approval – FY 2018-2019 University Budget – Trustee Dukes moved to approve the budget. The motion was approved unanimously.

Approval – Quit Claim Area located at Intersection of Hwy 76 & Hwy 93 – The proposed acquisition is located at the Highway 76 and Highway 93 interchange. The 3.18 acres is comprised of two 1.59 acre tracts which are located on both sides of Highway 93. SCDOT acquired the ROW in question from Clemson in 1956 for the Highway 76 and 93 interchange. When the interchange was upgraded to its current configuration, SCDOT abandoned the previous ROWs on either side of Highway 93.

The acquisition is beneficial to the University as it returns a high-profile property to the North of Highway 93 and adjacent to the Douthit Hills Project which could be used for future development of the campus. Acquisition of the parcel to the South of Highway 93, which is adjacent to the future site of the CHP, would provide additional acreage for tree buffers, aesthetic improvements, and facilitate a potential future realignment of the intersection of Highway 93 and Newman Road.

Trustee Dukes moved to approve the property acquisition. The motion was approved unanimously.

Approval – Quit Claim Area located behind Douthit Hills to adjoin landowners – This 0.5 acre parcel has been identified by Clemson University as a parcel with unknown ownership. The adjacent property owners have shown an interest in the parcel and through a quitclaim deed, the University would release claim to any ownership interest in this property going forward, as well as any perceived liability.

Due to a recent felled tree on a residential property from this parcel, the adjoining property owners inquired about acquiring and claiming ownership of the property. The University has identified and listed the parcel as having an unknown ownership on the University's recorded survey and no legal documents have been found for any adjoining property owner, or other owner, establishing ownership or rights to the property.

This property is of minimal value to the University and would be more valuable to the adjoining property owners and the City. Additionally, any action by the University to acquire the property may be subject to zoning issues and expose the university to potential liability concerns for future property damage to adjacent owners.

Trustee Dukes moved to approve the quitclaim deed. The motion was approved unanimously.

Approval – Acquire the former USDA Vegetable Lab adjacent to Coastal REC – The property is the former USDA Vegetable Lab and adjoins the Clemson University Coastal REC on three sides, with Highway 17 bordering the fourth side.

In 2013, the University was notified by USDA that the former 3.23 acre Vegetable Lab, adjacent to the Coastal REC, had been declared as surplus and the property was to be disposed of through the Department of Education. After lengthy discussion, the Department of Education determined

it would not aid in the disposition of the property, and the Federal General Services Administration (GSA) became the disposing agent on behalf of USDA.

The University has been working with GSA over the last several years regarding the potential acquisition of the property. Clemson ownership would allow the University to maintain and protect the integrity of the research conducted at Coastal REC and ensure the property continues to be used for agricultural research. Additionally ownership of the property would allow Clemson to secure all property boundaries from outside parties.

Given the historical nature of the property, as determined by GSA, the University will be required to provide a historical marker at the site and maintain information regarding the former Vegetable Lab on its Coastal REC website. Additionally, Clemson has ensured it will have the ability to demolish the existing buildings once the property is acquired, given the state of the buildings, cost to bring them up to code, and maintenance costs associated with historic structures. The cost for demolition and associated site work is estimated to be approximately \$150,000.

Finally, this property is of significant value to the University because it allows Clemson to control a parcel of property which has the potential to impact Clemson's use of the surrounding 326 acres of Coastal REC. Clemson will continue to collaborate with USDA in the USDA facility located across Highway 17. Also, PSA believes the acquisition and control of this property outweigh the costs associated with acquisition and demolition.

Trustee Dukes moved to approve the concept phase. The motion was approved unanimously.

Approval – GTC Center for Manufacturing Innovation Lease Agreement – The Clemson University Automotive Engineering program requests approval to lease approximately 10,000 square feet of lab space in the Greenville Technical College (GTC) Center for Manufacturing Innovation located adjacent to the CU-ICAR Campus in Greenville. This proposal provides for a five-year lease, with one (1) five-year option to renew. The lease is anticipated to begin as soon as all approvals have been received.

Clemson and GTC entered into a collaboration agreement in 2013 to focus on collaboration in manufacturing innovation, concentrating on advancement of the manufacturing workforce and service in the automotive, transportation, and other high-tech sections. With the partnership, it was envisioned that Clemson would occupy space in CMI to further programs in advanced manufacturing in robotics, vehicle assembly, and light weighting of automobile components.

The approximate 10,000 sq ft of space also allows Clemson and GTC to capitalize on the resources of both institutions and their respective equipment for education and research furthering student engagement between the schools. Additionally, this collaboration is in conjunction with the University's advanced manufacturing certificate program.

The University is pursuing a \$4 million capital project for the space to upfit it and install specific equipment to conduct identified programs. After further consultation with the General Counsel's

office, it was determined that a lease would better protect Clemson's investment and memorialize Clemson's use of the facility. There is no cost to Clemson to convert from a collaboration agreement to a lease.

Trustee Dukes moved to approve the bond resolution. The motion was approved unanimously.

Institutional Advancement Committee Report – Mark Richardson

Trustee Richardson summarized information items.

Action Item

Naming Opportunity – Brian O'Rourke presented the tennis facility naming request to be announced publicly in the fall.

Trustee Richardson moved to approve the naming opportunity. The motion was approved unanimously.

Student Affairs Committee Report – Kim Wilkerson

Trustee Wilkerson summarized information items.

Action Items

Funding Model Change for Student Organizations – Almeda Jacks presented the proposed change.

Trustee Wilkerson moved to approve the funding model change. The motion was approved unanimously.

Delegation of Authority for Parking Fines – Dr. Jacks presented the proposed delegation of authority.

Trustee Wilkerson moved to approve the delegation of authority. The motion was approved unanimously.

Executive and Audit Committee Report – Smyth McKissick

Trustee McKissick summarized information items.

Action Item

Approval of Audit Plan FY2019 – Trustee McKissick moved to approve the proposed audit plan. The motion was approved unanimously.

Adjourn

There no being no further business, Trustee McKissick adjourned the meeting at 10:13 a.m.

Respectfully submitted,

Angie Leidinge
Angela E. Leidinge
Executive Secretary to the Board of Trustees

Angie Leidinge 10|19|18
Approved Date