

Clemson University  
Clemson, South Carolina

MINUTES  
**CLEMSON UNIVERSITY BOARD OF TRUSTEES**

Executive Board Room  
Madren Center  
Clemson, South Carolina  
April 20, 2018  
1:30 p.m.

Call to Order

Notification as required by the South Carolina Freedom of Information Act was given at least twenty-four hours before the meeting by posting the notice and agenda on the bulletin board at the Office of the Board of Trustees, 300B Sikes Hall, Clemson University and on the Clemson University Board of Trustees website. Additionally notice of, and the agenda for, the meeting was sent via email to the distribution list maintained by the Office of Media Relations which includes approximately 80 reporters and editors at the major daily newspapers, television and radio stations in S.C.

After notification as required by the Freedom of Information Act, Trustee McKissick, Chairman, called the meeting to order at 1:35 p.m. with the following present:

Trustees: Smyth McKissick, *Chairman, presiding*; David Dukes, Ronald Lee, Louis Lynn, Patti McAbee, Nicky McCarter, Bob Peeler, Cheri Phyfer, Mark Richardson, Bill Smith, Joe Swann, Kim Wilkerson, and David Wilkins

Trustees Emeriti: Bill Hendrix, Tom McTeer, and Allen Wood

Administration: James P. Clements, *President*; George Askew, *Vice President for Public Service and Agriculture and Dean, College of Agriculture, Forestry and Life Sciences*; Max Allen, *Vice President and Chief of Staff*; Brett Dalton, *Vice President for Finance and Operations*; Lee Gill, *Chief Diversity Officer*; Chip Hood, *General Counsel*; Almeda Jacks, *Vice President for Student Affairs*; Robert H. Jones, *Executive Vice President for Academic Affairs and Provost*; Tanju Karanfil, *Vice President for Research*; Angie Leidinger, *Vice President for External Relations and Executive Secretary to the Board of Trustees and Director of Governmental Affairs*; Brian O'Rourke, *Vice President for Development and Alumni Relations*; Dan Radakovich, *Director of Athletics*; Russ Kaurlooto, *Chief Information Officer*; Mark Land, *Vice President for University Relations*; and Emily Watrous, *Chief Human Resources Officer*

Guests: Bobby McCormick, *Dean, College of Business*; Thompson Mefford, *Faculty Representative to the Board of Trustees*; Robin Denny, *Media Relations*; Amy Lawton-Rauh, *Faculty Senate President*; Leigh Dodson, *Staff Senate President*; Doug Henry, *CCIT*; Hack

Trammell, *CUF*; Wil Brasington, *Alumni Association*; Sandy Edge, *Alumni Association*; Joe Galbraith, *Athletics*; Jan Holmevik, *Faculty Senate*; Killian McDonald, *Undergraduate Student Government President*; Mason Foley, *Undergraduate Student Government*; Bryce Conti, *Graduate Student Government*; Kyra Lobbins, *Director, President's Leadership and Strategic Initiatives*; Matt Macauley, *Mathematical Sciences*; Graham Neff, *Athletics*; Courtney Allen, *Graduate Student Government President*; Dan Hofmann, *Staff Senate*; Greg Morton, *Alumni Association*; Mike Dowling, *Alumni Association*; Brian Lucas, *ACE Fellow*; Morgan Daughtride, *Student*; and Sally Mauldin, *Office of the Board of Trustees*

Media: Jason Evans, *Seneca Journal*

Robin Denny introduced members of the media.

Chairman McKissick asked for a moment of silence in remembrance of Pam Hendrix.

#### Approval of Minutes — February 9, 2018

Trustee Lynn moved to approve the minutes as submitted. Trustee Peeler seconded the motion. The motion passed unanimously.

#### Report from Executive Secretary to the Board – Angie Leiding

Introduction of National Scholars and Fellows – Bill Lasser introduced students who were finalists or recipients of national awards.

Presentation from Alumni Association – Sandy Edge and Wil Brasington presented on the reorganization of corporate and internal structure.

#### President's Report

President Clements provided an update on his activities since the last meeting.

President Clements introduced a student who frequently travels internationally for service projects, Morgan Daughtride.

#### Agriculture & Natural Resources Committee Report – Louis Lynn

Trustee Lynn asked George Askew to briefly share the information items that he shared with the Committee.

#### Compensation Committee Report – David Wilkins

Trustee Wilkins summarized the action items that were approved as well as information items.

## Educational Policy Committee Report – Ronnie Lee

Trustee Lee called on Bob Jones to explain requests that require action by the Board.

### Action Items

New Center – Hayek Center for the Business of Prosperity – Provost Jones presented the proposed center. The College of Business proposes to found the Hayek Center for the Business of Prosperity, a locus of research and teaching that explores critical questions surrounding the role of business as a means of promoting human resilience. The center will house faculty members, postdoctoral fellows, and graduate students focused on this theme and will provide a platform to enhance the undergraduate business curriculum. The Center is funding by a private gift and is named for Nobel Prize-winning economist Friedrich Hayek. The Hayek Center will serve as a physical and intellectual hub for business students and faculty at Clemson University and will link critical thinking and vocational business skills to a deeper understanding of the role of business in generating societal good.

Trustee Lee moved to approve the new center. The motion was approved unanimously.

Program Modification – Master of Real Estate Development and Master of City and Regional Planning Location Addition – Provost Jones presented information regarding the proposed modification. The College of Architecture, Arts and Humanities requests that the existing Clemson Design Center in Charleston site location be added to the Master of Real Estate Development (MRED) and the Master of City and Regional Planning (MCRP) degree programs. Both the MRED and the MCRP programs will benefit from expanding existing experiential learning opportunities, and students will benefit from the Charleston global city experience. This addition will make Clemson programs more competitive with other degree programs already embedded in global cities.

Trustee Lee moved to approve the modification. The motion was approved unanimously.

### Information Item

Faculty Senate Report – Amy Lawton-Rauh provided an update and introduced Jan Holmevik, incoming Faculty Senate President. Chairman McKissick thanked her for her service.

Faculty Representative to the Board of Trustees Report – Thompson Mefford provided an update. He noted that his replacement will be introduced at the next meeting. Chairman McKissick thanked him for his service.

## Finance and Facilities Committee Report – David Dukes

Trustee Dukes asked Brett Dalton to present action items for approval.

## Action Items

Approval: Property Acquisition – Property Transfer and Acquisition – Brett Dalton presented the proposed property transfer and acquisition. The request is to pursue a like-value land exchange with TXG Capital to acquire 20 acres adjacent to the GH Aull Natural Area in the Fants Grove area of the Clemson Experimental Forest in exchange for 4.5 acres owned by Clemson and located on Lake Hartwell in Oconee County.

Clemson's property is landlocked by Lake Hartwell and the former Defore Milliken property recently acquired for the Epoch Clemson student housing project. Current access is via historical unrecorded access from Highway 123 over a gated dirt road and railroad crossing, then via a recorded easement through the Epoch development. While part of the Clemson Experimental Forest, the 4.5 acres does not align with the CEF mission for teaching, research, and education given its remote location, size of the parcel, difficulty in access, and inability to manage easily the timber resource.

Ownership of the 20 acres in Pendleton is of significant interest to the University and will benefit Clemson by providing legal access to a portion of the CEF which currently does not exist. It will also open a significant natural resource area of the CEF that has never been harvested or farmed making it an area of extreme interest to University programs for research, teaching, education, and demonstration activities.

Trustee Dukes moved to approve the property transfer and acquisition. The motion was approved unanimously.

Approval: Concept Phase I Capital Project – Soccer Operations Complex – Mr. Dalton presented the proposed project. The project involves constructing an approximately 13,000 square foot Soccer Operations Complex to house the day-to-day functions of the men's and women's NCAA soccer programs. The facility will include locker rooms, lounge and team commons areas, coaches' offices, meeting rooms and storage areas for each team and shared spaces including the lobby/event area, video analysis rooms, sports medicine area, outdoor plaza and parking.

Currently, soccer operations are located in non-contiguous locations. Coaches' offices, locker rooms and training spaces are located on different floors of the Jervy Athletic Center and are separated from the locations of the practice soccer fields and Riggs Field, used for competition. In order to gain efficiencies in training and foster positive program culture and dynamics, the co-location of all player and coach operations is imperative for continued growth of the men's and women's soccer programs.

The efficiencies found within a planned operations facility is the best way to attract and develop student athletes needed to compete on a national level. With the recent construction of practice soccer fields, it is most advantageous to locate the new complex adjacent to this site.

Trustee Dukes moved to approve the concept phase. The motion was approved unanimously.

Approval: Final Phase II Capital Project – Softball Complex – Mr. Dalton presented the project for approval. The project involves the construction of a softball complex to support the newly announced Softball program, which will begin play in January 2020. The complex will include an NCAA-standard playing field, stadium stands with capacity of 1,000, a working press box and ACC Network support functions, concessions, restrooms, a ticket booth and parking. It will also include an approximately 10,000 square foot player operations facility with dugouts, locker rooms, and lounge and meeting spaces for team practice and game functions.

The substitution of Softball for Diving, which has been eliminated, helps to better align Clemson's sports offering to serve the residents of South Carolina, as softball has wide participation in the state's middle and high schools. In addition, the ability to compete for championships on the conference and national levels is enhanced with the addition of softball. This project is essential for Clemson to continue fulfilling its Title IX obligations to provide equal accessibility to male and female athletes. It allows the University to provide a Clemson education to South Carolina student athletes who wish to play varsity softball and provides a suitable venue for practice and competition.

Various locations on campus were considered, with the best location contiguous to the Doug Kingsmore baseball stadium. This co-location will create common spaces for entry areas and plaza space for both the softball and baseball facilities, along with adjacent programmable practice areas. Having appropriate facilities at program inception will assist with recruiting and developing student athletes and generate revenue for the Athletic Department.

Trustee Dukes moved to approve the project. The motion was approved unanimously.

Approval: Athletic Revenue Bond Resolution to Finance Softball Complex – Mr. Dalton presented the bond resolution providing for the issuance and sale of a series of athletic facilities revenue bonds not exceeding seven million dollars.

Trustee Dukes moved to approve the bond resolution. Trustee Wilkerson recused herself. The motion was approved unanimously.

#### Information Item

Staff Senate Report – Leigh Dodson provided an update and introduced Dan Hofmann, incoming Staff Senate President. Chairman McKissick thanked her for her service.

#### Institutional Advancement Committee Report – Mark Richardson

Trustee Richardson summarized information items.

#### Action Item

Approval of biography of Richard Simpson – Trustee Richardson moved to approve the biography as edited. The motion was approved unanimously.

Research & Economic Development Committee Report – Joe Swann

Trustee Swann summarized information items presented to the Committee.

Student Affairs Committee Report – Kim Wilkerson

Trustee Wilkerson summarized information items.

Information Items

Undergraduate Student Government Report & Transition – Killian McDonald introduced her replacement, Mason Foley.

Graduate Student Government Report & Transition – Courtney Allen introduced her replacement, Bryce Conti.

Trustee Emeritus Wood presented the outgoing student leaders with a set of historical books on behalf of the Trustees. Chairman McKissick thanked them for their service.

Executive and Audit Committee Report – Smyth McKissick

Trustee McKissick summarized information items.

Other Business

Board of Trustees Manual Review – Trustee McKissick appointed Trustees Wilkins, Lee and Dukes to serve on a committee reviewing the Board of Trustees Manual.

Adjourn

There no being no further business, Trustee McKissick adjourned the meeting at 3:12 p.m.

Respectfully submitted,

Angie Leidinger  
Angela E. Leidinger  
Executive Secretary to the Board of Trustees

Angie Leidinger                      7/20/18  
Approved                                      Date