

Clemson University  
Clemson, South Carolina

MINUTES  
**MEETING OF THE  
CLEMSON UNIVERSITY BOARD OF TRUSTEES**

Executive Board Room  
Madren Center  
Clemson, South Carolina  
July 13, 2017  
10:00 a.m.

Call to Order

Notification as required by the South Carolina Freedom of Information Act was given at least twenty-four hours before the meeting by posting the notice and agenda on the bulletin board at the Office of the Board of Trustees, 300B Sikes Hall, Clemson University and on the Clemson University Board of Trustees website. Additionally notice of, and the agenda for, the meeting was sent via email to the distribution list maintained by the Office of Media Relations which includes approximately 80 reporters and editors at the major daily newspapers, television and radio stations in S.C.

After notification as required by the Freedom of Information Act, Trustee McKissick, Chairman, called the meeting to order at 10:07 a.m. with the following present:

Trustees: Smyth McKissick, *Chairman, presiding*; David Dukes, Ronnie Lee, Louis Lynn, Patti McAbee, Nicky McCarter, Bob Peeler, Cheri Phyfer, Mark Richardson, Bill Smith, Joe Swann, Kim Wilkerson, and David Wilkins

Trustees Emeriti: J.J. Britton, Bill Hendrix, Doug Kingsmore, and Allen Wood

Administration: James P. Clements, *President*; George Askew, *Vice President for Public Service and Agriculture and Dean, College of Agriculture, Forestry and Life Sciences*; Max Allen, *Chief of Staff*; Brett Dalton, *Vice President for Finance and Operations*; Lee Gill, *Chief Diversity Officer*; Chip Hood, *General Counsel*; Almeda Jacks, *Vice President for Student Affairs*; Robert H. Jones, *Executive Vice President for Academic Affairs and Provost*; Tanju Karanfil, *Vice President for Research*; Mark Land, *Vice President for University Relations*; Angie Leidinger, *Vice President for External Relations and Executive Secretary to the Board of Trustees and Director of Governmental Affairs*; Brian O'Rourke, *Vice President for Development and Alumni Relations*; and Michelle Piekutowski, *Chief Human Resources Officer*

Guests: Bobby McCormick, *Dean, College of Business*; Leigh Dodson, *Staff Senate President*; Courtney Allen, *Graduate Student Government President*; Killian McDonald, *Undergraduate Student Government President*; Amy Lawton-Rauh, *Faculty Senate President*; Thompson Mefford, *Faculty Representative to the Board of Trustees*; Johnson Link, *Student Affairs*; John Gouch, *Media Relations*; Beth Crocker, *Office of General Counsel*; Jami Brothers, *Chief, CUPD*; George Smith, *Student Affairs*; Corky Miller, *CUPD*; Chris Ray, *Research and Extension*; Courtney Byers, *CUPD*; Chris Harrington, *CUPD*; Jermaine Johnson, *Office of General Counsel*; James Gowen, *CUPD*; Reid Evans, *CUPD*; Megan Thomas, *CUPD*; Robert Crooks,

CUPD; Brenda Holcombe, *CUPD*; Jesus De Luna Soto, *CUPD*; Troy Baughey, *CUPD*; Chris Miller, *Dean of Students*; Doug Hallenbeck, *Student Affairs*; Nick Rigas, *External Affairs*; Bob Geolas, *Guest*; Jeremy King, *Associate Provost for Institutional Effectiveness*; Kim Alexander, *Institute for Global Road Safety and Security*; Chuck Knepfle, *Associate Vice President for Enrollment Management*; Ellen Granberg, *Associate Provost for Faculty Affairs*; Missy Ryan Penland, *Development*; Hack Trammell, *CUF*; Rick Petillo, *Finance and Operations*; Virginia Baumann, *Finance and Operations*; Kathy Dively, *Finance and Operations*; Laura Stoner, *Land and Capital Asset Stewardship*; Cathy Tillett, *Director, Internal Audit*; Michele Cauley, *Development*; JoVanna King, *Development*; Graham Neff, *Athletics*; Eric George, *Athletics*; Bruce Flessner, *Guest*; Gary Pope, *Guest*; Dave Dryden, *Creative Services*; Cathy Sams, *History Task Force*; Davis Babb, *Athletics*; Renee Roux, *Office of General Counsel*; Maggie Farrell, *Dean of Libraries*; Rick Goodstein, *Dean, College of Architecture, Arts and Humanities*; Anand Gramopadhye, *Dean, College of Engineering, Computing and Applied Sciences*; Jason Osborne, *Dean of the Graduate School*; George Petersen, *Dean, College of Education*; Brett Wright, *Dean, College of Behavioral, Social and Health Sciences*; Joe Galbraith, *Athletics*; Steve Crump, *Comptroller*; Amy Goodin, *Enterprise Risk Management*; Charles Tegen, *Enterprise Risk Management*; Steve Duzan, *Athletics*; Doug Henry, *CCIT*; and Sally Mauldin, *Office of the Board of Trustees*

Media: Georgie Silverole, *Anderson Independent* and Eric Sprott, *Seneca Journal*

John Gouch introduced members of the media.

Angie Leidinger noted that the meetings had been properly noticed as required by the South Carolina Freedom of Information Act at least twenty-four hours before the meeting by posting the notice and agenda on the bulletin board at the Office of the Board of Trustees, 300B Sikes Hall, Clemson University and on the Clemson University Board of Trustees website. Notice of the meeting was also sent to the distribution list maintained by the Office of Media Relations.

#### Approval of Minutes – April 21, 2017, and June 30, 2017

Trustee Wilkins moved to approve the minutes of the April 21, 2017, and June 30, 2017, meetings. Trustee Wilkerson seconded the motion. The motion was approved unanimously.

#### **Convene Agriculture and Natural Resources Committee**

Trustee McCarter convened the Agriculture and Natural Resources Committee.

#### Action Item

Approval of Minutes – April 20, 2017 – Trustee Lynn moved to approve the April 20, 2017, minutes. Trustee Phyfer seconded the motion. The motion was approved unanimously.

#### Information Items

PSA State & Federal Budget Update – George Askew provided an update on the budget.

Hemp Research – Chris Ray presented an update on hemp research legislation.

Executive Session

Trustee McCarter said it was necessary to go into executive session to discuss personnel matters related to CAFLS and PSA leadership job duties and reporting lines. Trustee Lynn moved to go into executive session. Trustee Peeler seconded the motion. The committee entered into executive session at 10:20 a.m. and returned to open session at 10:33 a.m.

There being no further business, Trustee McCarter adjourned the Agriculture and Natural Resources Committee.

**Adjourn Agriculture and Natural Resources Committee**

**Convene Student Affairs Committee**

Trustee McAbee convened the Student Affairs Committee

Action Item

Approval of Minutes – April 20, 2017 – Trustee Lee moved to approve the minutes of the April 20, 2017, meeting. Trustee Peeler seconded the motion. The motion was approved unanimously.

Information Items

Introduction of CUPD Chief – Johnson Link introduced Jami Brothers as the Chief of Police.

Recognition of Team of Officers – Chief Brothers introduced a team of officers that acted heroically to prevent loss of life.

Director of OCES Update – Chris Miller provided an update on the search for Director of OCES.

Student Affairs by the Numbers – Almeda Jacks presented Greek Life numbers and referred to written reports for more information.

There being no further business, Trustee McAbee adjourned the Student Affairs Committee.

**Adjourn Student Affairs Committee**

**Convene Research and Economic Development Committee**

Trustee Swann convened the Research and Economic Development Committee.

Action Item

Approval of Minutes – April 20, 2017 – Trustee Lynn moved to approve the minutes of the April 20, 2017, meeting. Trustee Richardson seconded the motion. The motion was approved unanimously.

Information Items

University Research Report – Tanju Karanfil presented his quarterly report.

External Affairs Report – Angie Leidinger provided an update on External Affairs. She introduced Bob Geolas who spoke about opportunities at Clemson’s innovation campuses.

There being no further business, Trustee Swann adjourned the Research and Economic Development Committee.

### **Adjourn Research and Economic Development Committee**

### **Convene Educational Policy Committee**

Trustee Wilkerson convened the Educational Policy Committee.

#### Action Items

Approval of Minutes – April 20, 2017 – Trustee Dukes moved to approve the minutes of the April 20, 2017, meeting. Trustee Lynn seconded the motion. The motion was approved unanimously.

New Program – Master of Transportation Safety Administration – Bob Jones presented the program for consideration. The Institute for Global Road Safety and Security will offer a two-year, 30-credit Master of Transportation Safety Administration (MTSA). The MTSA is an online interdisciplinary transportation (road) safety education curriculum designed to develop professionals skilled at administering and managing road safety programs involving the complex interactions of the human-vehicle-road system. This program will utilize existing Clemson courses across multiple departments and colleges, modified to online delivery, as well as develop five new courses specifically for the degree. A one-year, nine-credit graduate certificate program, along with non-credit courses, will also be offered. The estimated implementation date is spring 2019.

Questions and discussion followed. Trustee Swann requested specific department names and contact information for action items requesting approval in the future. He also requested status reports for each action item after implementation. The Committee noted it would like to see an annual assessment of all actions of the Committee.

Trustee Lynn moved to approve the program. Trustee Dukes seconded the motion. The motion was approved unanimously.

New Program – Center for Connected Multimodal Mobility (C2M2) – Provost Jones presented the proposed program. C2M2 is a Tier 1 University Transportation Center recently funded by the Department of Transportation. Clemson is one of several institutions participating in this initiative. The Center’s goal is to become a globally recognized multimodal mobility innovation center for moving people and goods and specializing in connectivity, data analytics and automation.

Trustee Lynn moved to approve the center. Trustee Dukes seconded the motion. The motion was approved unanimously.

Program Modification – School Name Change from Eugene T. Moore School of Education to Eugene T. Moore School of Teacher Residency – This was presented as an information item only with the intent to be introduced as an action item later this year. Provost Jones noted the name change reflects a decision to

emphasize teacher residency as the preferred teacher preparation option in South Carolina. George Petersen answered questions.

Program Modification – Program Name Change from Professional Golf Management to Professional Golf Association Management – Provost Jones presented the proposed name change. The name change places the PGM in compliance with the PGA’s expectation for professional golf management programs. Not only does it reflect the program title used by the PGA Golf Management University Program, but it also makes the name of Clemson University’s program congruent with the names of the other 18 PGA Golf Management programs nationwide.

Trustee Dukes moved to approve the name change. Trustee Lee seconded the motion. The motion was approved unanimously.

Program Modification – Classification of Instructional Programs (CIP) Code Change for Graduate Programs in Architecture – Provost Jones presented the proposed program modification. Clemson University’s School of Architecture requests that the Optional Practical Training CIP code for the Master of Architecture and Master of Science in Architecture degree programs at Clemson be changed from 04.020 (Architecture) to 04.0902 (Architectural and Building Sciences/Technology). This request includes the Master in Architecture, Master in Architecture with a concentration in Architecture + Health, and Master of Science in Architecture degree tracks.

Trustee Lynn moved to approve the modification. Trustee Dukes seconded the motion. The motion was approved unanimously.

#### Information Items

Trustee Wilkerson referred to the previously distributed written reports.

There being no further business, Trustee Wilkerson adjourned the Educational Policy Committee.

### **Adjourn Educational Policy Committee**

### **Reconvene Full Board**

#### Action Items

New Program – Master of Transportation Safety Administration – Trustee Wilkerson moved to approve the program. The motion was approved unanimously.

New Program – Center for Connected Multimodal Mobility (C2M2) – Trustee Wilkerson moved to approve the program. The motion was approved unanimously.

Program Modification – Program Name Change from Professional Golf Management to Professional Golf Association Golf Management – Trustee Wilkerson moved to approve the name change. The motion was approved unanimously.

Program Modification – Classification of Instructional Programs (CIP) Code Change for Graduate Programs in Architecture – Trustee Wilkerson moved to approve the code change. The motion was approved unanimously.

Chairman McKissick adjourned the meeting for lunch at 11:52 a.m. and noted it would reconvene at 1:30 p.m.

Chairman McKissick reconvened the meeting at 1:30 p.m.

### **Convene Finance and Facilities Committee**

Trustee Smith convened the Finance and Facilities Committee.

#### Executive Session

Trustee Smith said it was necessary to go into executive session to receive legal advice on matters on pending and potential claims and other matters covered by the attorney client privilege related to capital projects. Trustee Lee moved to go into executive session. Trustee Peeler seconded the motion. The motion was approved unanimously. The committee entered into executive session at 1:31 p.m. and returned to open session at 2:22 p.m.

#### Action Items

Approval of Minutes – April 20, 2017 – Trustee Richardson moved to approve the minutes of the April 20, 2017, meeting. Trustee Lee seconded the motion. The motion was approved unanimously.

Approval – Tennis Center Funding Plan – Brett Dalton presented the request to fund the construction of the tennis center at 100% debt financed. He noted it was the most fiscally responsible plan.

Trustee Peeler moved to approve the funding plan. Trustee Lee seconded the motion. The motion was approved unanimously.

Approval – Disposition of Property Located in Hampton County – Mr. Dalton presented the request to dispose of property. Between 1987 and 1989, Hampton County gave Clemson University approximately 44 acres of property located in Estill, South Carolina. At the time of acquisition, the deed stipulated that the property would be used by the Extension Office as an Aquaculture Demonstration Center. The deed further stated that if the property was no longer used for the intended purposes, then the property would revert back to Hampton County.

Early on the property was used for Extension programming, including aquaculture activities and local meetings, but overtime the costs associated with maintaining the property as an aquaculture center limited continued use of the property as such and the property was mostly utilized for local meetings. When University Extension determined that use of the property as an Aquaculture Center was not economically viable, further evaluation was conducted by Extension regarding other possible uses for the property, but no immediate uses were identified. Additionally, Hampton County provided a new facility for the County Extension Office to operate out of, at no charge, which has significantly reduced the University's use of the property in Estill.

With the property no longer used for its intended purposes and with Extension's determination that there is no immediate use for the land, Hampton County and the University believe it is appropriate that the property be returned to Hampton County as stipulated in the deed. Finally, in conversations with the University's administrators for the property, disposition of the property would be positive for the University as indicated

above and with respect to the relationship with Hampton County.

Approval is requested to return the property to Hampton County, at no cost, as Clemson University no longer has a need for the property. This is consistent with the intent of the original transfer of the property and the deed allows for such return.

Trustee Richardson moved to approve the property disposition. Trustee Lee seconded the motion. The motion was approved unanimously.

Approval of 2017-18 Academic Tuition & Fees – Mr. Dalton reviewed the factors that impact tuition and fees, noting that state funding is a primary driver of tuition and fee increases. He noted that total mandatory, inflationary, and life safety costs alone will require a 1.2% increase to the University's total budget.

President Clements shared appropriations data for Clemson's benchmark institutions.

Mr. Dalton presented the proposed lowest percentage in-state tuition and fee increase in 20 years, including a 2.75% increase for undergraduate South Carolina residents and a 4.25% increase for undergraduate non-SC residents. The proposal includes a 0% increase for Graduate Assistant's base academic fee and an average 7.61% increase for Graduate Tuition and Fees and 0% for Graduate Assistants. It also includes a 2.75% increase for South Carolina residents paying the College of Business differential and a 4.25% increase for non-SC residents paying the College of Business differential.

Trustee Richardson moved to approve the proposed tuition and fees. Trustee Phyfer seconded the motion. Trustees Smith, Richardson, and Phyfer voted in favor of the motion. Trustees Lee and Peeler voted against the motion. The motion was approved.

Approval of 2017-18 Housing and Dining Fees – Mr. Dalton presented the proposed fees. The dining plan rate increase requests range from 4.2% to 4.95%. He noted the average per meal cost for unlimited plans is still less than \$5 per meal. The housing rate increase requests range from 2.47% to 4.97% for first year students, 4.86% to 4.88% for continuing students, and 5.13% to 15.50% for Greek students.

Trustee Richardson moved to approve the proposed housing and dining fees. Trustee Phyfer seconded the motion. Trustees Smith, Richardson, and Phyfer voted in favor of the motion. Trustees Lee and Peeler voted against the motion. The motion was approved.

Approval – FY 2017-2018 University Budget – Mr. Dalton presented the proposed budget.

Trustee Lee moved to approve the budget. Trustee Richardson seconded the motion. The motion was approved unanimously.

Approval – Series Resolution Rescinding and Replacing Previous Authorization of Athletic Facility Revenue Bonds to Finance Tennis Center Construction – Mr. Dalton presented the resolution for approval per the Committee's discussion on tennis center funding earlier in the meeting.

Trustee Peeler moved to approve the resolution. Trustee Lee seconded the motion. The motion was approved unanimously.

There being no further business, Trustee Smith adjourned the Finance and Facilities Committee.

## **Adjourn Finance and Facilities Committee**

### **Reconvene Full Board**

#### Action Items

Approval – Tennis Center Funding Plan – Trustee Smith moved to approve the funding plan. The motion was approved unanimously.

Approval – Disposition of Property Located in Hampton County – Trustee Smith moved to approve the property disposition. The motion was approved unanimously.

Approval of 2017-18 Academic Tuition & Fees – Trustee Smith moved to approve the proposed tuition and fees. Trustees Lee, McCarter, and Peeler voted against the motion. The motion was approved by a vote of 10-3.

Approval – FY 2017-2018 University Budget – Trustee Smith moved to approve the budget. The motion was approved unanimously.

Approval of 2017-18 Housing and Dining Fees – Trustee Smith moved to approve the proposed housing and dining fees. Trustees Lee, McCarter, and Peeler voted against the motion. The motion was approved by a vote of 10-3.

Approval – Series Resolution Rescinding and Replacing Previous Authorization of Athletic Facility Revenue Bonds to Finance Tennis Center Construction – Trustee Wilkerson recused herself from this vote. Trustee Smith moved to approve the resolution. The motion was approved unanimously.

### **Convene Institutional Advancement Committee**

Trustee Dukes convened the Institutional Advancement Committee.

#### Action Items

Approval of Minutes – April 21, 2017 – Trustee McCarter moved to approve the minutes of the April 21, 2017, meeting. Trustee Wilkins seconded the motion. The motion was approved unanimously.

Approval of Gantt Circle Naming – Cathy Sams presented the proposed naming opportunity. It is recommended that the traffic circle in front of Tillman Hall be named Gantt Circle in recognition of alumnus Harvey B. Gantt, who was the first African-American to enroll at the University. The name will be communicated on an appropriate marker.

Trustee Wilkins moved to approve the name. Trustee Phyfer seconded the motion. The motion was approved unanimously.

Approval of Gantt Circle signage location – Ms. Sams presented the proposed location for the sign associated with Gantt Circle. Trustee Wilkins moved to approve the location. Trustee McCarter seconded the motion. The motion was approved unanimously.

Approval of Historical Building Signage – Ms. Sams presented the proposed sign locations and text for historical buildings. Trustee Wilkins moved to approve the signage. Trustee Phyfer seconded the motion. The motion was approved unanimously.

Approval of Naming of Residence Halls – Trustee Wilkins presented the proposed names for five residence halls. He noted the names would be kept confidential until the families of the individuals could be notified.

Trustee Smith moved to approve the names. Trustee McCarter seconded the motion. The motion was approved unanimously.

#### Information Items

University Relations Report – Mark Land provided an update.

Development and Alumni Report – Brian O'Rourke provided an update.

Hack Trammell provided an update on the Foundation.

Bruce Flessner presented on the Will to Lead Campaign – post campaign evaluation.

There being no further business, Trustee Dukes adjourned the Institutional Advancement Committee.

#### **Adjourn Institutional Advancement Committee**

#### **Reconvene Full Board**

#### Action Items

Gantt Circle – Trustee Dukes moved to approve the Gantt Circle naming. The motion was approved unanimously.

History Task Force Recommendations – Trustee Dukes moved to approve the History Task Force Recommendations related to Gantt Circle signage placement and historical building signage. The motion was approved unanimously.

Approval of Naming of Residence Halls – Trustee Dukes moved to approve the names. The motion was approved unanimously.

#### **Convene Executive and Audit Committee**

Chairman McKissick convened the Executive and Audit Committee.

#### Executive Session

Chairman McKissick said it was necessary to go into executive session to receive legal advice concerning pending, threatened, and potential claims including a litigation update and other matters subject to the attorney client privilege. Trustee Dukes moved to go into executive session. Trustee Smith seconded the motion. The committee went into executive session at 5:08 p.m. and returned to open session at 5:26 p.m.

### Action Items

Approval of Minutes – April 21, 2017 – Trustee McCarter moved to approve the minutes of the April 21, 2017, meeting. Trustee Swann seconded the motion. The motion was approved unanimously.

Approval of Audit Plan FY2018 – Cathy Tillett presented the proposed plan. Trustee Wilkerson moved to approve the plan. Trustee Dukes seconded the motion. The motion was approved unanimously.

Board of Trustees Spending Policy – Angie Leidinger presented the proposed policy. Trustee McCarter moved to approve the policy. Trustee Wilkerson seconded the motion. The motion was approved unanimously.

### Information Items

Athletics Update – Dan Radakovich and Steve Duzan provided an update.

Enterprise Risk Management Update – Charles Tegen provided an update.

There being no further business, Chairman McKissick adjourned the Executive and Audit Committee.

### **Adjourn Executive and Audit Committee**

### **Reconvene Full Board**

### Action Items

Approval of Audit Plan FY2018 – Chairman McKissick moved to approve the plan. The motion was approved unanimously.

Board of Trustees Spending Policy – Chairman McKissick moved to approve the policy. The motion was approved unanimously.

### President's Report

President Clements provided a brief update on activities since the last meeting.

### Executive Secretary's Report

Exclusion Resolution – Ms. Leidinger noted this is required by the Defense Security Service and must be completed when there is a change in Board membership. Trustee Wilkerson moved to approve the resolution. Trustee McCarter seconded the motion. The motion was approved unanimously.

Resolutions – Ms. Leidinger presented two resolutions for Board approval – one honoring Colonel Ben Skardon and the other honoring the football program for its championship season. Trustee McAbee moved to approve both resolutions. Trustee Smith seconded the motion. The motion was approved unanimously.

Election of Chair – Trustee McCarter noted it was time to elect a Chairman of the Board of Trustees. Trustee Swann, Chair of the Nominating Committee, said nominations were solicited and reviewed by the committee. All nominations were unanimous in their nomination of Smyth McKissick as Chairman of the Board of Trustees.

Trustee McCarter asked for additional nominations from the floor. Hearing none, Smyth McKissick was unanimously reelected Chairman of the Board of Trustees.

Adjourn

There being no further business, Chairman McKissick adjourned the meeting at 5:48 p.m.

Respectfully submitted,

Angie Leidinger  
Angie Leidinger  
Executive Secretary to the Board of Trustees

Angie Leidinger      10/6/17  
Approved                      Date