

Clemson University  
Clemson, South Carolina

MINUTES  
**CLEMSON UNIVERSITY BOARD OF TRUSTEES**

Executive Board Room  
Madren Center  
Clemson, South Carolina  
February 3, 2017  
1:30 pm

Call to Order

Notification as required by the South Carolina Freedom of Information Act was given at least twenty-four hours before the meeting by posting the notice and agenda on the bulletin board at the Office of the Board of Trustees, 300B Sikes Hall, Clemson University and on the Clemson University Board of Trustees website. Additionally notice of, and the agenda for, the meeting was sent via email to the distribution list maintained by the Office of Media Relations which includes approximately 80 reporters and editors at the major daily newspapers, television and radio stations in S.C.

After notification as required by the Freedom of Information Act, Trustee McKissick, Chairman, called the meeting to order at 1:28 p.m. with the following present:

Trustees: Smyth McKissick, *Chairman, presiding*; David Dukes (via phone), Ronald Lee, Louis Lynn, Patti McAbee, Nicky McCarter, Bob Peeler, Cheri Phyfer (via phone), Joe Swann, Kim Wilkerson, and David Wilkins

Trustees Emeriti: J.J. Britton, Bill Hendrix, and Tom McTeer

Administration: James P. Clements, *President*; George Askew, *Vice President for Public Service and Agriculture and Dean, College of Agriculture, Forestry and Life Sciences*; Max Allen, *Chief of Staff*; Brett Dalton, *Vice President for Finance and Operations*; Lee Gill, *Chief Diversity Officer*; Chip Hood, *General Counsel*; Almeda Jacks, *Vice President for Student Affairs*; Robert H. Jones, *Executive Vice President for Academic Affairs and Provost*; Tanju Karanfil, *Vice President for Research*; Mark Land, *Vice President for University Relations*; Angie Leiding, *Vice President for External Relations and Executive Secretary to the Board of Trustees and Director of Governmental Affairs*; Michelle Piekutowski, *Chief Human Resources Officer*; and Dan Radakovich, *Director of Athletics*

Guests: Maggie Farrell, *Dean of Libraries*; Rick Goodstein, *Dean, College of Architecture, Arts and Humanities*; John Griffin, *Associate Provost and Dean of Undergraduate Studies*; Bobby McCormick, *Dean, College of Business*; Jason Osborne, *Associate Provost and Dean of the Graduate School*; Brett Wright, *Dean, College of Behavioral, Social, and Health Sciences*;

Thompson Mefford, *Faculty Representative to the Board of Trustees*; Robin Denny, *Media Relations*; Amy Lawton-Rouh, *Faculty Senate*; Deveraux Williams, *Staff Senate President*; Ellen Granberg, *Associate Provost for Faculty Affairs*; Frances Kennedy, *Associate Provost for Academic Finance and Operations*; Nick Storm, *Undergraduate Student*; Pam Hendrix, *Guest*; Debbie Lee, *Guest*; Hack Trammell, *CUF*; Doug Henry, *CCIT*; and Sally Mauldin, *Office of the Board of Trustees*

Media: Mike Eads, *Anderson Independent*

Robin Denny introduced members of the media.

#### Approval of Minutes — October 14, 2016

Trustee Lynn moved to approve the minutes as submitted. Trustee Peeler seconded the motion. The motion passed unanimously.

Chairman McKissick welcomed Trustee Phyfer to the Board and noted everyone looked forward to working with her.

#### Report from Executive Secretary to the Board – Angie Leiding

Board of Visitors Update – Angie Leiding referred to the previously distributed written report.

2018 Board Meeting Dates – Ms. Leiding noted dates for 2018 meetings would be available soon.

Resolution Presentation – Chairman McKissick presented a resolution to Trustee Emeritus Hendrix in honor of his many years of faithful service to Clemson University.

Trustee Swann moved to approve the resolution. Trustee McCarter seconded the motion. The motion was approved unanimously.

#### President's Report

President Clements provided an update on his and the activities of the University since the last meeting.

President Clements introduced Nick Storm, a Financial Management student.

### Agriculture & Natural Resources Committee Report – Nicky McCarter

Trustee McCarter presented this report. He then asked George Askew to briefly share the information items that he shared with the Committee.

### Compensation Committee Report – David Wilkins

Trustee Wilkins summarized the Committee meeting.

#### Action Item

Recommendation of approval of contract extension for President Clements – Trustee Wilkins moved that the Full Board for approval the following action:

President James Clements' employment agreement should be extended so that the new term is for five (5) years with an expiration date being February 2, 2022. As President Clements' employment agreement is with both the University and the Clemson University Foundation, the Clemson University Board of Trustees requests that the Clemson University Foundation also approve this extension. The Chairman of the Clemson University Board of Trustees is authorized to execute the necessary documentation on behalf of the Board of Trustees to effectuate this extension.

The motion was approved unanimously.

### Educational Policy Committee Report – Kim Wilkerson

Trustee Wilkerson called on Provost Jones to explain requests that require action by the Board. Provost Jones outlined the following requests:

#### Action Items

New Program – Online MS in Data Science and Analytics – Provost Jones presented information regarding the proposed new program. This 30-credit hour, online professional degree program is designed to combine Mathematics, Management, and Computer Science courses to educate students on the use, management, and application of data science and analytics in a variety of areas including, but not limited to, health care administration, manufacturing, and military fields.

Trustee Wilkerson moved to approve the new program. The motion was approved unanimously.

Program Modifications – Approved as a composite motion

a. Add location for Master of Science in Bioengineering and Master of Engineering in Biomedical Engineering – Provost Jones presented information regarding this program modification. It will allow graduate level courses to be offered at the Bioengineering Building at

the Medical University of South Carolina as part of the Master of Science in Bioengineering and the Master of Engineering in Biomedical Engineering degree programs.

b. Transition of RN/B.S. Completion Program from Hybrid to Online – Provost Jones presented information regarding this program modification. Clemson proposes to convert its current hybrid RN/B.S. Completion Program to a fully online model. This program is direct at individuals currently working in nursing practice who have an Associate Degree in Nursing and are licensed as Registered Nurses (RN). All program participants will have an on-campus, immersion orientation experience prior to beginning the program.

Provost Jones committed to providing a quality assessment report regarding this action at the next meeting per the Committee's instructions.

c. Name Change from Master of Arts in Professional Communication to Master of Arts in Writing, Rhetoric, and Media – Provost Jones presented information regarding this program modification. The name change is needed in order to provide greater clarity regarding the differences between this program, offered by the Department of English, and the Master of Arts in Communication offered by the Department of Communication. Students and employers can be confused about the differences between these two programs, particularly now that they reside in two different colleges. The new name emphasizes this program's focus on effective writing and the application of writing across multiple channels of communication.

d. Concentration Merger in B.S. Materials Science & Engineering – Provost Jones presented information regarding this program modification. This program modification will facilitate the creation of a single track within the Materials Science & Engineering B.S. degree program. Students currently enrolled in either of the concentrations will be able to either complete their B.S. in MSE with their concentrations or within the new merged program. New students entering after fall 2017 will enroll directly into the merged program.

Trustee Wilkerson moved to approve the modifications. The motion was approved unanimously.

#### Finance and Facilities Committee Report – Smyth McKissick

Trustee McKissick called on Brett Dalton to explain items requiring action by the Board.

#### Action Items

Approval – College of Business Building Phase II Final – Mr. Dalton presented a request to establish the final project budget to construct an approximately 162,000 square foot building to replace Sistine Hall, built in 1938. The antiquated academic facility no longer provides adequate space for planned growth or modern instructional delivery methods. The replacement facility will become the dedicated, recognizable home for all business and related disciplines within the COB, and it will provide space of the college's administrative offices, outreach and research institutes.

Specifically, the new College of Business Building will include a variety of classrooms and learning laboratories, faculty and administrative offices, study and gathering spaces, student services spaces, and common areas that will encourage greater collaboration among students, faculty, staff and business partners. The facility will provide an enhanced interface between academic and industry, accommodate growth, and provide flexibility to adapt to advancements in technology and instructional methods. Construction of the new facility will also allow Sistine Hall to be utilized as a swing space, which will allow for the systematic renovation of other aging campus facilities. Clemson currently has no swing space to allow for major renovations in an efficient manner. A state appropriation of \$5 million was received in FY15. While the approval assumes \$82.5 million in State Institution Bonds to finance the remainder of the \$87.5 million project costs, the University is seeking additional capital appropriations and is pursuing private gift funding.

Trustee McKissick moved to approve the request. The motion was approved unanimously.

Approval – Tennis Center Construction Phase II Final – Mr. Dalton presented a request to begin concept design to construct a new state-of-the-art tennis center for the men’s and women’s varsity tennis teams. The new center will retain and continue to utilize existing tennis facilities, including outdoor competition courts and a 700-seat permanent stadium. The new approximately 48,000 square foot tennis center will include a new six-court indoor tennis facility, a clubhouse containing locker rooms, a training room, equipment rooms, a players’ lounge, laundry and coaches’ offices, a ticket office and public restroom building, two new outdoor courts and related site work.

The existing tennis center and indoor practice facilities were constructed between 1987 and 1993 and are not sufficient for today’s needs. The existing indoor facility lacks two needed courts for practice and competition in inclement weather. There is currently no designated tennis parking or a strong main entrance to the site, which is located along Highway 93. Existing office and support facilities are too small for today’s needs. The new facilities will enhance recruiting efforts, improve student athlete playing experiences, improve opportunities for NCAA regionals and other championships, and provide for better pedestrian circulation and vehicular access. Renovating the existing indoor court building was considered, but demolishing it and constructing a new facility was determined to be a more feasible alternative due to siting, ventilation, seismic, and other issues.

Trustee McKissick moved to approve the request. The motion was approved unanimously.

Approval – IPTAY Center Renovation/Expansion Phase II Final – Mr. Dalton presented a request to begin concept design to renovate and expand facilities for IPTAY at Memorial Stadium. IPTAY is currently housed in approximately 14,000 square feet of space in Memorial Stadium which is not sufficient to house IPTAY’s increased and growing development staff. The space will be expanded to include office space for staff working with major gifts, annual fund, gifts and estate planning, stewardship and ticketing, and will also include support spaces. The existing facilities will be updated to improve interior finishes and functionality to enhance the overall fundraising capabilities of IPTAY. In addition, the work will include the creation of premium lounge areas adjacent to and accessible from Memorial Stadium for utilization on

football game days that will allow for new revenue generation. Currently, all premium spaces in the stadium are sold out with waitlists.

Trustee McKissick moved to approve the request. The motion was approved unanimously.

Approval – Resolution Requesting Issuance of State Institution Bonds Not Exceeding \$84,000,000 to Finance College of Business Building – Mr. Dalton presented the resolution for approval.

Trustee Wilkerson recused herself from this item.

Trustee McKissick moved to approve the resolution. The motion was approved unanimously.

Approval – Resolution Authorizing Issuance of Athletic Facility Revenue Bonds Not Exceeding \$14,000,000 to Finance Tennis Center Construction – Mr. Dalton presented the resolution for approval.

Trustee Wilkerson recused herself from this item.

Trustee McKissick moved to approve the resolution. The motion was approved unanimously.

Approval – Component Testing Laboratory Lease Renewal – Mr. Dalton presented the request to renew Clemson University’s current lease for lab and office space (8,942 square feet) at 3 Research Drive in Greenville on the CU ICAR campus. This proposal provides for a five-year lease renewal of the current lease which is set to expire on February 28, 2017. The lease renewal will begin on March 1, 2017.

Approval – SCDOT Acquisition of Clemson Road Right-of-Way – Mr. Dalton presented the request for approval to sell approximately 0.163 acres of its property along Clemson Road in Columbia for \$14,600 to SCDOT for roadway expansions.

Trustee McKissick moved to approve the lease renewal and Clemson Road land sale. The motion was approved unanimously.

#### Institutional Advancement Committee Report – David Wilkins

Trustee Wilkins summarized information items.

#### Action Item

Updated University History Timeline – Trustee Wilkins moved that the timeline be approved. The motion was approved unanimously.

Research & Economic Development Committee Report – Joe Swann

Trustee Swann called on Dr. Karanfil to present this report. Dr. Karanfil highlighted recent significant research awards and other research success.

Student Affairs Committee Report – Patti McAbee

Trustee McAbee summarized information items.

Executive and Audit Committee Report – Smyth McKissick

Trustee McKissick presented this report. He explained the Committee received reports from internal audit and from external auditors. The Committee also received updates from Athletics and regarding the Enterprise Risk Management process.

Action Item

Annual Internal Audit Charter Approval – Chairman McKissick moved to approve the charter. The motion was approved unanimously.

Adjourn

There no being no further business, Trustee McKissick adjourned the meeting at 2:20 p.m.

Respectfully submitted,

Angie Leidinger  
Angela E. Leidinger  
Executive Secretary to the Board of Trustees

Angie Leidinger      4/21/17  
Approved                      Date