Clemson University
Clemson, South Carolina

MINUTES
of the meeting of
THE CLEMSON UNIVERSITY
BOARD OF TRUSTEES
Held in the Board Room, Sikes Hall
September 9, 1977

The Board convened at 2:00 p.m. with the following members present: Paul W. McAlister, Chairman, presiding; Robert R. Coker, W. G. DesChamps, Jr., E. Oswald Lightsey, W. Gordon McCabe, Jr., Thomas B. McTeer, Jr., Buck Mickel, Paul Quattlebaum, Jr., James C. Self, D. Leslie Tindal and James M. Waddell, Jr.

Others present were: Frank J. Jervey, Trustee Emeritus, William N. Geiger, Trustee-Elect, Robert C. Edwards, Walter T. Cox, Victor Hurst, Stanley G. Nicholas, Melvin E. Barnette, Davis T. Moorhead, Raymond Noblet, J. Michael Baxley, Melvin C. Long, Wade A. Green, E. N. Tyndall, Ben W. Anderson and Joseph B. McDevitt, Secretary.

Item 1. Minutes

The minutes of the meeting of July 16, 1977, heretofore submitted by mail to all members of the Board of Trustees, were approved as submitted.

Item 2. Appointment of Standing Committees

Statement: Article III., Section 2. of the By-Laws of the Board of Trustees provides:

"At the Annual Meeting of the Board in the odd-numbered years, the Board of Trustees shall elect one of its members to serve as Chairman of the Board for a two-year term. He shall be ineligible to serve more than three consecutive terms or to serve after reaching age 65 except in the latter instance he may continue to serve until his successor shall be elected and shall
qualify, which election shall be held at the next meeting of the Board of Trustees following his attainment of age 65."

The Annual Meeting of the Board was held on July 16, 1977. On August 2, 1977, the Chairman made the following appointments:

**EXECUTIVE COMMITTEE:**
- Paul W. McAlister, Chairman
- Buck Mickel
- Paul Quattlebaum, Jr.
- W. Gordon McCabe, Jr.
- James M. Waddell, Jr.
- Lewis F. Holmes

**BUDGET & FINANCE COMMITTEE:**
- Buck Mickel, Chairman
- W. G. DesChamps, Jr.
- Thomas B. McTeer, Jr.

**DEVELOPMENT COMMITTEE:**
- Paul Quattlebaum, Jr., Chairman
- W. G. DesChamps, Jr.
- James C. Self

**EDUCATIONAL POLICY COMMITTEE:**
- W. Gordon McCabe, Jr., Chairman
- Robert R. Coker
- D. Leslie Tindal

**PLANNING COMMITTEE:**
- James M. Waddell, Jr., Chairman
- James C. Self
- D. Leslie Tindal

**STUDENT AFFAIRS COMMITTEE:**
- Lewis F. Holmes, Chairman
- T. Kenneth Cribb
- E. Oswald Lightsey
- Thomas B. McTeer, Jr.
Board Action: The Board noted for the record the above committee assignments and also that the members of the Executive Committee have reelected Mr. W. Gordon McCabe, Jr., as Vice Chairman of the Executive Committee.

Item 3. Clemson-Pendleton Sewage Treatment Facility

Statement: On March 14, 1977, the City of Clemson and the Town of Pendleton requested the acquisition of a tract of approximately fifteen (15) acres of University land known as Site S6-C5 for use as the location for construction of a single sewage treatment facility to serve the two municipalities. It was determined by the Administration that the requested site, which is under the cognizance of the College of Forest and Recreation Resources, can be made available for the intended purpose without undue interference with planned future use of adjacent areas.

Clemson-Pendleton authorities were notified that the Administration would recommend favorable action by the Board of Trustees providing the following conditions were acceptable to the two municipalities: (1) The University will receive in exchange the acreage previously conveyed by the University to the Town of Pendleton in 1969 on which is located the present Pendleton sewage lagoon, drained and otherwise rendered usable for University purposes; (2) the University will have the right to harvest, and retain the proceeds of timber to be cleared from Site S6-C5; (3) property surveys on both sites, preparation of all legal instruments, recording fees and other expenses required to complete the exchange will be accomplished at no cost to the University; and (4) the deed to Site S6-C5 will recite that the Federal Government retains certain mineral rights, and the deed will contain a reversionary clause stating that if the property ceases to be used for public purpose, ownership will revert to the University. Those conditions run with the land since they were contained in the deed by which the University received the property from the United States Government.

The aforesaid conditions were acceptable to Clemson-Pendleton authorities and the matter was made an agenda item for this Board meeting. The Chairman, Concerned Citizens for Eighteen Mile Creek, requested the opportunity to have a representative appear before the Board to speak in opposition to the granting of the Clemson-Pendleton request. Authorities of the two municipalities were accorded a like opportunity to present their views. Brief presentations were made by Dr. Patricia Gill, representing the Concerned Citizens, Mrs. Mary Dusenberry, representing the City of Clemson, and The Honorable Joe E. Davenport, Mayor of Pendleton. The Secretary of the Board read a proposed Resolution which met with the approval of all three aforesaid representatives.

Recommendation of the Administration: That the Board of Trustees adopt the said Resolution which appears as an Attachment to these minutes.

Board Action: Adopted.
Item 4. Enlargement and Improvement of Memorial Stadium--Phase II

Statement: Bids for the Enlargement and Improvement of Memorial Stadium Phase II were opened publicly in the Gold-Purple Room, Clemson House, at 2:00 p.m., July 22, 1977.

The low bid was determined to be within available funds. Accordingly, the Administration recommended that the contract be awarded to the low bidder, Gilbert Engineering Company, P. O. Box 828, Statesville, North Carolina, 28677, in the amount of $2,964,499.00. (Base Bid plus Alternate for Handicapped Seating.) By mail ballot of July 22, 1977, the members of the Board of Trustees approved the recommendation.

Recommendation: That the approval by mail ballot of the award of the contract for the Enlargement and Improvement of Memorial Stadium Phase II to Gilbert Engineering Company be confirmed and ratified.

Board Action: Confirmed and ratified.

Item 5. Refinancing of Student and Faculty Housing Revenue Bonds

Statement: Upon the request of the State Treasurer, the President and the Vice President for Business and Finance attended a meeting in the State Treasurer's Office, along with the State Treasurer, Mr. Huger Sinkler, Bond Attorney, and representatives of the municipal bond department of an investment firm. It was explained by the State Treasurer that consideration was being given to certain advantages that could be realized by Clemson University's refinancing its Student and Faculty Housing Revenue Bonds. Of particular interest to the State Treasurer is the possibility that such action would enable him to dispose of the Clemson University revenue bonds presently held by the South Carolina Retirement System in favor of other investments.

During the course of the meeting, it was learned that a proposed advance refunding of Clemson's revenue bonds could result in the following advantages: (1) interest savings, (2) eliminating or amending restrictive provisions in the Bond Resolution, and (3) restructuring of debt and/or debt service.

Recommendation of the Executive Committee: That the Administration be authorized and directed to pursue with the State Treasurer and appropriate bond attorneys the refunding of the University's Student and Faculty Housing Revenue Bonds, and if advantages to the State and/or Clemson University appear certain, to proceed with the preparation of appropriate Resolutions for approval by the Board.

Board Action: Approved.

Item 6. Requests for State Appropriations for 1978-79

Statement: Again this year Clemson is preparing its requests for State appropriations under two sets of instructions:
(1) The Commission on Higher Education requires a budget in accordance with the CHE formula format. The CHE required that preliminary Steps 12 and 13 of the formula format be submitted by August 1. Final version of this request must be submitted by September 26.

(2) The Budget and Control Board requires a very detailed and restrictive format for budget preparation. In particular the detail required to support personnel costs is voluminous and requires large amounts of personnel and computer time to prepare.

On July 15, 1977, at a meeting called by Governor Edwards in Columbia, he announced to the agency heads and chief financial officers present that the economic outlook as it affects South Carolina's general fund revenues was such that an increase of $120 million in general fund revenues could be projected at that time. Further, he stated that of this increase approximately $90 million in additional expenditures were already committed by previous legislative action. The Governor also announced, on behalf of the Budget and Control Board, the continuance of the budget procedure implemented for the first time last year whereby (1) agencies would be given a preliminary allocation (bottom line amount) of State appropriations to use as a maximum in preparing budgets; (2) each agency would be requested to submit, as a part of its appropriations request, data to reflect a budget plan in the event State appropriations were reduced by 10% of the amount appropriated for 1977-78; and (3) a third division of the budget request would include highest priority needs above the "bottom line" amount. It was indicated that State agencies would be notified of their preliminary allocations in early August.

Clemson University received its notification of "Preliminary 1978-79 Budget Allocations" on the afternoon of September 2. As had been expected, the preliminary allocations are essentially the same as the amounts appropriated for 1977-78.

Recommendation of the Executive Committee: That the Administration be authorized and directed to submit the University's budget request for 1978-79 in accordance with applicable instructions, procedures and guidelines furnished by the State Budget and Control Board and the Commission on Higher Education; that sound management and careful resource allocation continue to be used and all efforts be made to maintain current funding patterns without adversely affecting program quality or content; that the base budgets be prepared using preliminary allocations furnished by the Budget and Control Board; that, as a minimum, funds for additional needs be requested to restore State funding to the levels of November 1, 1975, plus those amounts required to meet critical needs resulting from changes in programs, requirements, etc., that have developed since that time; and that the preliminary requests under Steps 12 and 13 of the CHE formula format be approved, subject to minor adjustments when final formula computations are made.

Board Action: Approved.
Item 7. Outdoor Theater

Statement: The Development Committee of the Board was briefed with respect to the Administration's plan for renovation of the Outdoor Theater. The Development Committee then forwarded to the Executive Committee the following recommendation:

"That the Administration begin with this renovation as soon as possible since the present condition of the Outdoor Theater and the seats is degrading from the standpoint of safety and beautification of the campus."

Recommendation of the Executive Committee: That the Board approve the recommendation of the Development Committee.

Board Action: Approved.

Item 3. Retirement of E. Oswald Lightsey from the Board of Trustees

The Chairman noted that this would be the last regular meeting of the Board of Trustees during this calendar year and that Mr. Oswald Lightsey's membership would terminate on December 31st. The Board accorded Mr. Lightsey a standing vote of acclamation for his long and valued service to the Board and to his alma mater as Trustee since February 5, 1963.

Item 9. Statutory Roll Call Vote

Resolution: RESOLVED, that all measures and recommendations made at this, the September 9, 1977 meeting, which according to the By-Laws require a roll call vote of nine or more members, be hereby adopted and confirmed, and that the Vice President for Business and Finance be authorized to issue his checks for all expenditures authorized at this meeting.

Board Action: The Resolution was adopted with twelve members present voting "Aye."

Item 10. Adjournment

There being no further public business, the meeting of the Board was adjourned and the Board went into Executive Session upon unanimous vote of the twelve Board members present. No formal action was taken in Executive Session; therefore, the Board did not reopen in public session.

Respectfully submitted,

Joseph B. McDevitt
Secretary of the Board of Trustees