MINUTES
of the meeting of
THE CLEMSON UNIVERSITY
BOARD OF TRUSTEES
Held in the Board Room, Sikes Hall
January 16, 1981

The Board convened at 2:00 P. M. with the following members present: Paul W. McAlister, Chairman, presiding; Louis P. Batson, Jr., Robert R. Coker, T. Kenneth Cribb, Fletcher C. Derrick, Jr., W. G. DesChamps, Jr., William N. Geiger, Jr., Lewis F. Holmes, Buck Mickel, James C. Self, D. Leslie Tindal, James M. Waddell, Jr., and Joseph B. McDevitt, Secretary.

Emeritus Trustee present: Paul Quattlebaum, Jr.


Item 1. Minutes

The minutes of the meeting of September 12, 1980, heretofore submitted to all members of the Board of Trustees, were approved as submitted.

Item 2. Resolution for Temporary Borrowing

STATEMENT: Upon the advice of the State Treasurer and Bond Attorneys the Administration has deemed it inadvisable, because of current bond market conditions, to issue Clemson University Student and Faculty Housing Revenue Bonds for payment of the
balance needed for the construction of Calhoun Courts. Instead it seems appropriate that temporary borrowing be used until such time as bond market conditions improve.

RECOMMENDATION OF THE BUSINESS AND FINANCE COMMITTEE: That the Board of Trustees adopt the Resolution providing for temporary borrowing of $5,400,000 as it appears in Exhibit A of the minutes of this meeting.

BOARD ACTION: Adopted.

Item 3. Appointment of the Dean of the College of Industrial Management and Textile Science

STATEMENT: Dr. Ryan C. Amacher has been appointed as Dean of the College of Industrial Management and Textile Science to become effective on or about July 1, 1981. Dr. Amacher was appointed by the Provost from a list of acceptable candidates selected by a duly authorized search committee, and this appointment has been approved by the President of the University.

RECOMMENDATION OF THE EDUCATIONAL POLICY COMMITTEE: That the appointment of Dr. Ryan C. Amacher as Dean of the College of Industrial Management and Textile Science be ratified by the Board of Trustees.

BOARD ACTION: Ratified.

Item 4. Appointment of the Dean of the College of Liberal Arts

STATEMENT: Dr. Robert A. Waller has been appointed as Dean of the College of Liberal Arts, to become effective on or about July 1, 1981. Dr. Waller was appointed by the Provost from a list of acceptable candidates selected by a duly authorized search committee, and this appointment has been approved by the President of the University.

RECOMMENDATION OF THE EDUCATIONAL POLICY COMMITTEE: That the appointment of Dr. Robert A. Waller as Dean of the College of Liberal Arts be ratified by the Board of Trustees.

BOARD ACTION: Ratified.

Item 5. Governance in Academic Units

STATEMENT: The administration and the Faculty Senate have in collaboration drafted a document entitled "Aspects of Governance in Academic Units and their Structures" that more clearly delineates the areas of faculty participation in academic matters, prescribes guidelines for the establishment of departmental and college committees and by-laws, provides for the periodic review of the performance of academic administrators, and prescribes the committee structure by which curricular changes will be effected.
RECOMMENDATION OF THE EDUCATIONAL POLICY COMMITTEE: That the document entitled "Aspects of Governance in Academic Units and their Structures" be approved and that the administration be directed to include the substance thereof, as appropriate, in the Manual for Faculty Members.

BOARD ACTION: Approved.

Item 6. Tenure Policy and Procedures for Appointment, Tenure, and Promotion

STATEMENT: The present tenure policy requires four years full-time service at Clemson University for a faculty member to become eligible for tenure. This policy has proven to be simultaneously too lenient and too restrictive. It has encouraged the awarding of tenure after only four years of service to those whose initial appointment was to the faculty of Clemson University. In many instances four years of professional service is too short a period to permit an adequate record of accomplishments to be achieved. Simultaneously, the present policy has significantly impaired Clemson University's efforts to attract established scholars to its faculty.

The Faculty Senate, in collaboration with the administration, has drafted a more flexible tenure policy under which the basic probationary period of service would be seven years but under which credit could be given for tenure-track service performed at other universities.

RECOMMENDATION OF THE EDUCATIONAL POLICY COMMITTEE: That the Faculty Senate Resolution 80-11-1, Part I, "Proposed Revisions to Tenure Policy, Items (2) and (3)" and Part II, "Procedures for Appointments, Tenure and Promotions," be approved and the administration be directed to include the substance thereof, as appropriate, in the Manual for Faculty Members.

BOARD ACTION: Approved.

Item 7. Faculty Grievance Procedures and Faculty Evaluation Procedures

STATEMENT: Because of legislation pertaining thereto, Clemson University was required to revise its faculty grievance procedures and faculty evaluation procedures and submit them for approval to the Budget and Control Board and the Commission on Higher Education. In collaboration with the Faculty Senate, the administration drafted a set of procedures in accordance with the relevant statutes and regulations and these procedures have been approved by the Commission on Higher Education and the Personnel Division of the Budget and Control Board.
RECOMMENDATION OF THE EDUCATIONAL POLICY COMMITTEE: That the documents "Faculty Grievance Procedure I" and "Faculty Evaluation Procedures" be approved and that the administration be directed to include the substance thereof, as appropriate, in the Manual for Faculty Members.

BOARD ACTION: Approved.

Item 8. Abatement of Out-of-State Tuition and Fees for Students Receiving Alumni Supported Scholarships, Excluding "Alumni Presidential Scholarships"

STATEMENT: The more prestigious scholarships awarded by Clemson University are not competitive in attracting outstanding out-of-state students who wish to attend Clemson University. Waiver of out-of-state tuition and fees for such students would make it possible for Clemson University to attract such students. "Alumni Presidential Scholarships" should be excluded because these relatively modest awards are typically made to students who have already decided to attend Clemson University. Such waivers are permitted by Section 59-112-70 of the South Carolina Code of Laws, as amended.

RECOMMENDATION OF THE EDUCATIONAL POLICY COMMITTEE: That waiver of out-of-state tuition and fees for students receiving alumni supported scholarships, excluding "Alumni Presidential Scholarships," be approved.

BOARD ACTION: Approved.

Item 9. Establishment of "Clemson University Alumni Scholarship Program"

STATEMENT: Exceptionally promising students, in South Carolina, particularly minority students, are actively recruited by out-of-state universities and awarded substantial scholarships. The Clemson University Alumni Scholarship Program is designed to make Clemson University more nearly competitive in attracting such students. University Alumni Scholarships would consist of an amount equal to in-state tuition and fees plus $600. Non-South Carolina residents would receive a waiver of out-of-state tuition and fees. In the event that a recipient received other gift assistance, the total of all such assistance could not exceed the total direct cost of attending Clemson University, plus $400.

RECOMMENDATION OF THE EDUCATIONAL POLICY COMMITTEE: That establishment of the "Clemson University Alumni Scholarship Program" be approved.

BOARD ACTION: Approved.
Item 10. Increase in Housing Rental Rates

STATEMENT: In order to continue to meet provisions of South Carolina law which require that housing rental fees be sufficient to cover fully the cost of providing such facilities and related services, it is necessary to increase student housing rental rates for 1981-82 by approximately 15%.

RECOMMENDATION OF THE STUDENT AFFAIRS COMMITTEE: To meet the increased costs of housing operations brought on primarily by inflation, it is recommended that the increased rental rates reflected on the following schedule become effective with the fall semester 1981. Also, this schedule reflects the established rental rates for the new housing complex, Patrick Noble Calhoun Courts, and the East Campus Apartments both of which will house single students for the first time in 1981-82.

STUDENT HOUSING RATE SCHEDULE 1981-82

Single Student Housing

<table>
<thead>
<tr>
<th>Semester Rates</th>
<th>Current Rate</th>
<th>New Rate</th>
<th>Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Johnstone Hall</td>
<td>$305</td>
<td>$350</td>
<td>$45</td>
</tr>
<tr>
<td>Sections A - F</td>
<td>$315</td>
<td>$360</td>
<td>$45</td>
</tr>
<tr>
<td>Annexes A &amp; F</td>
<td>$315</td>
<td>$360</td>
<td>$45</td>
</tr>
<tr>
<td>Donaldson, Bowen, Wannamaker Bradley, Norris</td>
<td>$315</td>
<td>$360</td>
<td>$45</td>
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<tr>
<td>Benet, Young, Cope Geer, Sanders</td>
<td>$315</td>
<td>$360</td>
<td>$45</td>
</tr>
<tr>
<td>Mauldin, Barnett, Smith, Manning, Lever, Byrnes</td>
<td>$335</td>
<td>$385</td>
<td>$50</td>
</tr>
<tr>
<td>Clemson House (Rooms)</td>
<td>$335</td>
<td>$390</td>
<td>$55</td>
</tr>
<tr>
<td>Clemson House (Apts. w/ kitchenettes)</td>
<td>$355</td>
<td>$415</td>
<td>$60</td>
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<tr>
<td>Calhoun Courts (Apts.)</td>
<td>N/A</td>
<td>$500</td>
<td></td>
</tr>
<tr>
<td>East Campus Apartments</td>
<td>N/A</td>
<td>$475</td>
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<tr>
<td>Village Green Apartments</td>
<td>$430</td>
<td>$475</td>
<td>$45</td>
</tr>
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</table>
4.3 (January 16, 1981)  

**Married Student Housing**

**Monthly Rates**

<table>
<thead>
<tr>
<th></th>
<th>Current Rate</th>
<th>New Rate</th>
<th>Increase</th>
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</thead>
<tbody>
<tr>
<td><strong>Littlejohn Apartments</strong></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Interior Units</td>
<td>$79</td>
<td>$90</td>
<td>$11</td>
</tr>
<tr>
<td>Exterior Units</td>
<td>$83</td>
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</tr>
<tr>
<td><em>Two Story Apts. (2 BR)</em></td>
<td>$155</td>
<td>$155</td>
<td>None</td>
</tr>
<tr>
<td><em>Duplex (2 BR)</em></td>
<td>$175</td>
<td>$175</td>
<td>None</td>
</tr>
<tr>
<td><em>Duplex (3 BR)</em></td>
<td>$200</td>
<td>$200</td>
<td>None</td>
</tr>
</tbody>
</table>

*Former faculty and staff housing -- to be used as married student housing commencing July 1, 1981. Present rates which were increased significantly in 1980-81 will be sufficient to operate and maintain these units without further increase for 1981-82.*

**BOARD ACTION:** Approved.

**Item 11. Grant of Easement to Blue Ridge Electric Cooperative, Inc**

**STATEMENT:** The Blue Ridge Electric Cooperative, Inc. requested a twenty foot easement on University property in Oconee County along a dirt road near the Ravenel Research Center. The purpose of this easement would be to supply electric power to the proposed new building for the National Council of Engineering Examiners to be located on Road S-37-210. (The Board has already authorized the lease of 3.9 acres to the NCEE for the establishment of its headquarters.) This property is under the cognizance of the College of Agriculture which had no objection to granting the easement. By mail ballot of November 14, 1980, the Board authorized the granting of the easement and the Chairman executed same on November 26, 1980.

**RECOMMENDATION OF THE ADMINISTRATION:** That the execution of the easement by the Chairman be confirmed and ratified.

**BOARD ACTION:** Confirmed and ratified.

**Item 12. Grant of Easement to the Six Mile Rural Community Water District**

**STATEMENT:** The Six Mile Rural Community Water District requested an easement over 0.643 acres of University land in Pickens County about four miles north of Clemson near Lawrence Chapel Church for the purpose of constructing a water tank to serve Six Mile and the surrounding areas. The Water District's
engineers said that this is the only suitable location for the water tank. The Six Mile Rural Community Water District agreed to acquire a 1.8 acre tract of land in Pickens County that the University desires to own and exchange this tract for the easement it would receive on University land.

The easement will not interfere with any ongoing activity on University property and the use of the property by the Water District will benefit the public. In addition, the 1.8 acre tract that the University will receive will be very beneficial to the College of Forestry's wildlife and research activities.

The College of Forestry negotiated this proposal with the Water District and recommended that the proposal be approved. By mail ballot of November 17, 1980, the Board authorized the granting of the easement and the Chairman executed same on December 15, 1980.

RECOMMENDATION OF THE ADMINISTRATION: That the execution of the easement by the Chairman be confirmed and ratified.

BOARD ACTION: Confirmed and ratified.

Item 13. Servicing Agreement between Clemson University and University Patents, Inc. (UPI)

STATEMENT: With the assistance of Mackie Manning, Jr., Patent Attorney of Spartanburg, the Administration negotiated an agreement pursuant to which University Patents, Inc. will receive exclusive representation rights for a period of five years to inventions and discoveries relating to molecular biology made by Dr. Ellis L. Kline and his associates at the University. University Patents, Inc. has the capability to provide full services required for the commercialization and administration of patented inventions and will provide all services at its own expense, including patenting costs, subject to sharing in subsequent license and royalty fees as provided in section 5 of the Agreement. UPI presently has servicing agreements with ten reputable institutions of higher education, and the Administration has received highly favorable recommendations in its behalf from the Universities of Illinois and Arizona.

The current Patent Policy is set forth in the Faculty Manual which was approved by the Board of Trustees on June 19, 1976. It provides two avenues for patenting University inventions: (1) Research Corporation and (2) a patent attorney employed by the University. The servicing agreement with UPI does not fit in either category.

By mail ballot of October 24, 1980, the Executive Committee authorized an exception to the Patent Policy for the Vice President for Business and Finance to execute the agreement with University Patents, Inc. This exception pertains only to molecular biology inventions and discoveries by Dr. Kline and his associates.
RECOMMENDATION OF THE ADMINISTRATION: That the Board of Trustees confirm and ratify the action of the Executive Committee.

BOARD ACTION: Confirmed and ratified.

Item 14. Statutory Roll Call Vote

RESOLUTION: RESOLVED, that all measures and recommendations made at this, the January 16, 1981 meeting, which according to the By-Laws require a roll call vote of nine or more members, be hereby adopted and confirmed, and that the Vice President for Business and Finance be authorized to issue his checks for all expenditures authorized at this meeting.

BOARD ACTION: The Resolution was adopted with twelve members present voting "Aye."

Item 15. Adjournment

There being no further public business, the meeting of the Board was adjourned.

Respectfully submitted,

[Signature]

Joseph B. McDevitt
Secretary of the Board of Trustees