

January 17, 1992

MINUTES
OF THE MEETING OF
THE CLEMSON UNIVERSITY BOARD OF TRUSTEES
HOLMES BALLROOM, CLEMSON HOUSE
CLEMSON, SOUTH CAROLINA
FRIDAY, JANUARY 17, 1992

After notification as required by the Freedom of Information Act, the Chairman called the meeting to order at 1:30 P.M. with the following present: Bill L. Amick, Chairman, presiding; Louis P. Batson, Jr., J. J. Britton, W. G. DesChamps, Lawrence M. Gressette, Harold D. Kingsmore, Louis B. Lynn, Thomas B. McTeer, Buck Mickel, William J. Neely, Philip Prince, Joseph D. Swann, Allen Wood, D. Leslie Tindal, James C. Self and Hugh J. Clausen, Secretary

Members of the Administration Present: President Lennon, Charles Jennett, David Larson, Nick Lomax, Gary Ransdell, Milton Wise and Jay Gogue

Others Present: Bob Gilliland, Jack Wilson, Jeff Martin, Greg Padgett, Jim Sheriff, Mark Wright, Verna Howell, Almeda Jacks, Doug Rippy, Mike Hughey, John Newton, Richard Cowden, Margaret Pridgen, Leah Garrett, Francis Canavan, John Luedeman, John Adams, Debbie DuBose, Wanda Hill, Larry Hudson, Cathy Sams, Robin DeLoach and Joy Smith

The Chairman recognized Cathy Sams who introduced the media present: Jenny Munro (Greenville News), Angela Richard (Anderson Independent), and Ken Ruinard (Photographer, Anderson Independent).

Minutes of the September 20, 1991 Board of Trustees Meeting were approved.

The Secretary recommended that the September, 1992 meeting of the Board of Trustees be changed from September 18, 1992 to September 11, 1992. Mr. Prince moved that the date be changed, Mr. Kingsmore seconded and the vote was unanimous.

Mr. Prince presented the Student Affairs Committee report. He recognized Greg Horton, President of the Student Body.

Mr. Horton reported that students are concerned about tuition costs, housing and meal rates, but one of their greatest concerns is the number of classes that have 100 students or more enrolled in the class. He stated that the students believe that

in these large classes the likelihood of establishing a relationship between the faculty member and the student is greatly diminished, there is less student participation and there is a loss of quality instruction. Students fear that the Board and Administration do not realize the detrimental effect large classes have on student education.

Mr. Neely assured *Mr.* Horton that the Board is aware of the students' concerns and indicated that the Board shares these concerns. *Mr.* Neely stated that the Board and Administration are operating under budget constraints, but that this matter will certainly be given consideration. Dr. Britton stated that at the last meeting of the Educational Policy Committee, the matter of faculty/student ratio was discussed.

Verna Howell requested approval of a **6.92%** housing rate increase for 1992-93. This increase is needed to off-set increases in several operating expense categories, and to meet the Administration's commitment to upgrade University housing over the next 5 years. *Mr.* Prince moved that the Board approve a **6.92%** housing rate increase for **1992-93**. *Mr.* Wood seconded the motion and the vote was unanimous.

Mr. Lomax told the Board that the University Compliance Director made the first annual report concerning University athletics to the Student Affairs Committee on December 18, **1991**. This report will be given annually to that committee. He asked Board Members to let the Administration know what kinds of information they need in this regard.

The Chairman called on *Mr.* Neely for the Agriculture and Natural Resources Committee report. There were no action items from that committee. Dr. Wise gave a brief report on various activities in the ANR Division.

Mr. Mickel presented the Audit Committee report. He stated that the Audit Committee is very pleased with the work that Mike Hughey and his staff are doing.

The Secretary reported that the External Auditor will attend the next meeting of the Audit Committee. General Clausen said that various audits have been conducted since the last Board meeting. He noted that the format of the audit activity reports has been reconstructed, and all internal audits will be sent to the Audit Committee. That committee also will review all external audits.

Mr. Mickel asked for suggestions from Board Members as to how the Internal Auditing Division can operate more effectively and thus provide more efficient assistance to the University.

Mr. Gressette presented the Budget and Finance Committee Report.

Mark Wright gave a report on the East Campus Student Activity/Auxiliary Center (Attachment A) and asked for Board approval to proceed with the project. Mr. Gressette moved that the Board approve implementation of the project. Mr. McTeer seconded the motion and the vote was unanimous.

John Newton presented a resolution (Attachment B) for the Clemson University Board of Trustees to make formal application to the State Budget and Control Board to issue in Clemson University's behalf approximately \$3,797,000 of State Institution Bonds in June 1992. The proceeds of this bond issue will be used for the renovation of Brackett Hall, Phase II (approximately \$2,975,000) and the remaining proceeds will be applied to various campus roof replacement and repair projects and to pay for the cost of issuance. Mr. Gressette made a motion that the Board approve the resolution, Mr. Kingsmore seconded and the vote was unanimous.

Mr. Newton informed the Board that the Administration had requested A. G. Edwards & Sons, Inc. to analyze Clemson University's outstanding bonds to determine if any might be refundable under current bond market conditions at significant debt service savings to the University. The company determined that the Series 1985A Stadium Refunding Bonds would be a good refunding candidate at this time. Mr. Newton stated that the University will begin working on advance refunding of these bonds and present a formal resolution for the Board's approval during the first quarter of 1992.

Wanda Hill presented for information a proposed meal rate plan for 1992-93 which includes an overall increase of approximately 5%. The rate increase was approved by the President prior to the Board meeting.

Ms. Hill presented the 1990-91 Financial Report (copy on file). Mr. Amick commended the Business and Finance Staff for the inclusion of the Total Quality Management concept and the objectives of continuous programs in the report.

Dr. Britton gave the Educational Policy Committee report.

He stated that the following reports were received by the Educational Policy Committee at its last meeting which was held on November 15, 1991:

(1) Home Health Care Program Review from the College of Nursing. This Program Review for the period January 1, 1991 - June 30, 1991 was approved.

(2) Professor Bill Barron presented the Faculty Senate's University Growth Report for the period 1978-1990.

(3) Dr. B. J. Skelton presented an admissions update which compares favorably with last year's report. He also reported that the University's graduation rate after 6 years is 70.9% which is well above the national average for similar institutions.

Dr. John Luedeman presented the Faculty Senate's University Growth Report to the full Board (Attachment C). He commented that this report is intended to furnish accurate information on the current state of growth. The Faculty Senate shares the concern of the students regarding the number of large classes. He stated that the objective of the faculty is to provide the best services possible in the areas of teaching, research and public service.

Dr. Britton welcomed Dr. Charles Jennett as the new University Provost and asked him to present the action items which were recommended for approval by the Educational Policy Committee. These items are as follows:

(1) A request was made for a departmental name change for the School of Textiles to "School of Textiles, Fiber and Polymer Science." Dr. Britton made a motion to approve the name change, Mr. Kingsmore seconded and the Board approved unanimously.

(2) A request was made from the College of Commerce and Industry for the creation of a new Department of Legal Studies. It was stated that Legal Studies would not be a degree-seeking program nor a pre-law program. It would serve as a service department for the College of Commerce and Industry and the University. Dr. Britton moved that the new Department of Legal Studies be established, Dr. Lynn seconded and the vote was unanimous.

Mr. Batson presented the Institutional Advancement Committee Report.

Mr. Prince gave the Campaign for Clemson Partnership Report. He recognized the \$2.75 million commitment by the employees of Fluor Daniel for the new engineering innovation building. That building will be named the Fluor Daniel Engineering Innovation Building. Mr. Prince reported that \$76.5 million has been raised or pledged toward the Campaign goal of \$78 million. Of the total raised to date, 70% has been collected and is at work for Clemson.

Mr. Batson discussed the importance of Trustee leadership in the area of fund-raising. He announced that the Institutional Advancement Committee, at its meeting on November 15, 1991, voted unanimously to recommend to the full Board that all Trustees actively participate in the development of the University. He further stated that with the consent of the full Board, the staff in the Office of Development will define a list of prospective donors for which the Board of Trustees could take primary responsibility. Such a list would be reviewed by a committee of Phil Prince, Bill Amick, P. W. McAlister and Louis P. Batson, Jr. for the purpose of matching prospects with individual Trustees. Mr. Batson moved that the Board accept the recommendation of the Institutional Advancement Committee. Mr. Prince seconded the motion and the vote was unanimous.

Mr. Batson announced that there have been two requests from individuals with distinguished service to the University for plots in Woodland Cemetery. Mr. Batson moved that Joel Well's request for plots for him and his wife in Woodland Cemetery be granted. Mr. Prince seconded and the Board unanimously approved the motion.

Mr. Batson moved that the request from Joe Shirley for a plot in Woodland Cemetery be granted. Mr. Neely seconded and the vote was unanimous.

Francis Canavan presented a report concerning the implications for Trustees of the Ethics Bill (Attachment D). He indicated that he is continuing to monitor opinions that are forthcoming from the Ethics Commission and the Office of the Secretary of State. He will send a more useful document to all Trustees as soon as possible.

Mr. Canavan passed out a "Statement of Economic Interest" and indicated that all Trustees will be required to complete the form by April 15, 1992. He offered his assistance in helping Trustees complete the form.

Jay Gogue stated that according to a report from the

National Science Foundation, Clemson University ranked 84th among the top 100 institutions in total research and development spending in FY 1990.

Dr. Gogue reported that Clemson University now has a National Textile Center in cooperation with Auburn, Georgia Tech and NC State. The program will be funded by the Department of Commerce.

Dr. Gogue stated that as of December 31, 1991, all research and sponsored research activities are on target.

The Chairman announced that there were a number of legal and contractual matters concerning the proposal to construct a Continuing Education/Conference Center that the Board needed to discuss. He stated that the Board would not make any decisions nor take any votes and that the sole purpose of the discussion would be for the Board to receive information. He asked for a motion to go into executive session. Mr. Mickel moved that the Board go into executive session for the purposes stated by the Chairman, Mr. Neely seconded the motion and the Board unanimously approved. The Board went into executive session at 3:10 P.M.

The Chairman reconvened the Board in open session at 5:05 P.M. He stated that during the executive session only legal and contractual matters as stated were discussed. No decisions were made and no votes were taken.

The Secretary presented the following mail ballot actions for ratification:

Educational Policy Committee

- (1) University's Community Nursing Services - January 3, 1992 - The Committee approved the appointment of Dr. Pam Kline as Acting Director of Clemson University's Community Nursing Services, effective November 25, 1991. Dr. Britton moved that the Committee ratify the mail ballot, Dr. Lynn seconded and the vote was unanimous.

Student Affairs Committee

- (2) Housing Rate Increase - January 8, 1992 - The Committee approved recommending a housing rate increase of approximately 6.92% for 1992-93 to the full Board. Mr. Prince moved that the Committee ratify the mail ballot, Mr. McTeer seconded the motion and the vote was unanimous.

Full Board

- (3) Newman Hall and P&AS Building Renovations - September 11, 1991 - The Board approved awarding a contract to Zorn Company, Inc. of Seneca, SC in the amount of \$348,777.00
- (4) Johnstone Hall Renovations - October 1, 1991 - Approval was given to award a contract to McCrory Construction Company, Inc. of Columbia, SC in the amount of \$10,240,000.00
- (5) Honorary Degree Candidates for December 1991 Graduation - October 9, 1991 - The Board approved awarding honorary degrees to Frank H. T. Rhodes, Mack C. Branham, Jr. and W. David Maxwell.
- (6) Littlejohn Coliseum - Reroof/Renovate - November 12, 1991 - The Board approved the change order request from Marsh/Bell Construction Company, Inc. which will increase the total amount of the contract to \$264,768.00.
- (7) Naming of Engineering Innovation Building - November 15, 1991 - Board approval was given to name the Engineering Innovation Building for Fluor Daniel.
- (8) Fruit Research Station Replacement - November 25, 1991 - Approval was given to award a contract to Greenbriar Construction of Greenville, SC in the amount of \$572,000.00.
- (9) AT&T Building Lease - December 19, 1991 - Approval was given to swap the University's current lease for 2150 square feet of space in the AT&T Building in Columbia, SC for the State Development Board's lease for 1410 square feet of space in that same building.

Mr. Prince made a motion the the Board ratify mail ballots 3-9. Mr. Neely seconded and the vote was unanimous.

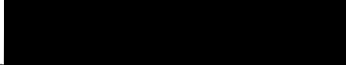
The Chairman called on the President to make his report to the Board. President Lennon expressed his appreciation to the staff for their impressive reports to the Trustees. He thanked the Board for their time and cooperative attitudes. He further stated that he and the Chairman had been discussing the possibility of having the Board spend one full day per year at a regular Board meeting so that Trustees can be more fully briefed on University activities.

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The Chairman stated that the Trustees would welcome such an opportunity. He directed the Administration to plan for a full day's meeting at the regular July Board meeting.

Mr. Mickel moved that the meeting adjourn. Dr. Britton seconded and the vote was unanimous. The meeting adjourned at 5:10 P.M.

Respectfully submitted,



Hugh J. Clausen
Secretary of the
Board of Trustees