Clemson University  
Clemson, South Carolina  

MINUTES  

THE CLEMSON UNIVERSITY BOARD OF TRUSTEES  
Holmes Ballroom, Clemson House  
Clemson, South Carolina  
Friday, January 29, 1993  

After notification as required by the Freedom of Information Act, the Chairman called the meeting to order at 1:30 P.M. with the following members present: Bill L. Amick, presiding; Louis P. Batson, Jr., J. J. Britton, W. G. DesChamps, Lawrence M. Gressette, Doug Kingsmore, Louis Lynn, Thomas B. McTeer, Buck Mickel, Philip Prince, Joseph Swann, Allen Wood, Fletcher C. Derrick, Paul W. McAlister, James C. Self, D. Leslie Tindal and Manning N. Lomax, Secretary  

Administration present: Max Lennon, Almeda Jacks, Charles Jennett, David Larson, Gary Ransdell, Milton Wise and Ben Anderson  

Media Present: Jenny Munro, Greenville News; Rebecca Maitland, Anderson Independent-Mail; Ken Ruinard, Anderson Independent Mail and Cathy Sams (University News)  

Item 1. Minutes  
Statement: The minutes of the September 12, 1992 meeting and the November 18, 1992 teleconference were previously sent to Trustees.  

Action: Mr. Batson made a motion that the Minutes be approved as submitted, Mr. Wood seconded and the vote was unanimous.  

Item 2. Report from the Secretary of the Board  
Statement: Nick Lomax announced the dates for the remaining 1993 Board of Trustees meetings as follows: April 2 in Clemson; July 9-11 (Retreat) in Pinopolis; October 1 in Clemson.  

Mr. Lomax stated that the Resolution In Memoriam for Former Trustee Bill Neely was being signed by all Trustees and Trustees Emeriti and would be presented to Mrs. Neely at the April 2, 1993 Board meeting.
Item 3. Student Affairs Committee - Mr. Prince

Action Item - Naming of Two Residence Halls
Statement: Almeda Jacks stated that with the completion of Phase I of Johnstone Hall the University will have naming opportunities for two new residence halls. A-Section of Johnstone Hall will remain and thus retain the Johnstone name. The Administration recommends that the two new residence halls be named for former Trustees, W. Gordon McCabe who died in 1978 and L. D. Holmes who died in 1973.

Action: Mr. Batson made a motion to approve the recommendation, Mr. Prince seconded and the vote was unanimous.

Informational Item A - Update on the Student Health Center
Statement: Joy Smith, Associate Vice President for Student Affairs, reported that two committees have been formed to study the health service needs of the students. There is student representation on both committees. The first committee studied the option to contract health services for the University but decided this was not in the best interest of the students. Long-range recommendations concerning student health services will be presented to the Student Affairs Committee in March. Mr. Prince stated that whatever comes out of the analysis, the University will offer the students health service that is comparable to what they are now receiving or better.

Informational Item B - Report from Student Body President
Statement: Jason Elliott reported on his trip to Washington, D. C. to the Presidential Inauguration. He also discussed the progress that has been made toward fulfilling the goals of Student Government for the 1992-93 academic year. These included the expansion of the Tiger Strip (debit card) downtown; working with community leaders to help formulate a Community Strategic Plan which will be presented to the Joint City/University Committee on February 8, 1993; and forming committees to provide student input into the higher education budget process at both the University and State levels.

Item 4. Agriculture and Natural Resources Committee - Dr. Lynn

Informational Item - Academic Affairs Report
Statement: Milton Wise announced that enrollment in the College of Agricultural Sciences has increased dramatically from approximately 400 in 1987 to over 1100 during this academic year.
Item 5. Audit Committee - Mr. Mickel

Action Item - Duties of the Audit Committee
Statement: Nick Lomax presented the revised duties of the Audit Committee which were approved by the Audit Committee at its December 9, 1992 meeting (Attachment 1). He indicated that additional duties that were added include reviewing the NCAA compliance program, policies related to Equitable Treatment to include the University’s Affirmative Action Programs and those related to the Americans with Disabilities Act of 1990, and periodic reports on the programs and services of the Office of Conference and Guest Services.

Action: Mr. Mickel made a motion that the duties be approved, Dr. Britton seconded and the vote was unanimous.

Item 6. Budget and Finance Committee - Mr. Gressette

Action Item A - Lease Agreement
Statement: David Larson presented a request for renewal of the lease between the University (Tenant) and Patricia M. Parrott (Landlord) for 4900 square feet of space at 220 Clemson Shopping Center, Clemson, SC for a period of two years. The annual rent for the space will be $17,150. At its December 9, 1992 meeting, the Budget and Finance Committee voted to recommend approval of the lease renewal to the full Board.

Action: Mr. Gressette made a motion that the lease be renewed, Dr. Lynn seconded and the vote was unanimous.

Action Items B and C were presented to the Budget and Finance Committee

Item B - Strom Thurmond Institute Roofing and Waterproofing Project
Statement: Jack Wilson presented a recommendation from the Administration that a construction contract in the amount of $616,777.00 be awarded to Zorn Construction Company of Seneca, SC for this project.

Item C. Engineering Innovation Center
Statement: Jack Wilson presented a recommendation from the Administration to award a construction contract in the amount of $10,734,000.00 to Batson-Cook Company of West Point, Georgia for this project.

Action: Mr. McTeer moved that approval of these two construction contracts be recommended to the full Board. Mr. Mickel seconded the motion and the vote of the Budget and Finance Committee was unanimous. Mr. Gressette then made a motion that the Board approve the recommendation of the Budget and Finance Committee to award both contracts. The Board unanimously approved.
Informational Item - Master Plan Update
Statement: Mark Wright presented an illustration of the proposed Campus Master Plan. He indicated that various groups on campus are being asked for input before it is published.

Item 7. Educational Policy Committee - Dr. Britton

Action Item A - Proposal for Non-resident Graduate Student Fees
Statement: Charles Jennett stated that the Commission on Higher Education has strongly suggested that Clemson University and other state institutions begin charging non-resident graduate students two and one-half (2.5) times the tuition for residents. The Commission intends to withhold $1.3 million from the University's 1993-94 allocation if the extra fee is not initiated, and the penalty will increase to $2.9 million in 1994-95. Students in the Academic Common Market, individuals who have been enrolled in Graduate School at Clemson during any portion of the six years prior to August 1993 and students holding a graduate fellowship or assistantship are exempt from this fee. At its meeting on December 2, 1992, the Educational Policy Committee voted unanimously to recommend to the full Board that the University begin charging non-resident graduate students two (2) times the resident rate effective August, 1993, subject to review in two or three years. On December 9, 1992, the Budget and Finance Committee of the Board approved the proposal.

Action: Dr. Britton made a motion to approve the recommendation, Mr. Swann seconded and the vote was unanimous.

Action Item B - Proposed Revision of the Policy on Research Ethics
Statement: Jay Gogue presented, via videotape, a proposed revision of the Policy on Research Ethics (Attachment 2). He stated that the first policy was approved by the Board of Trustees in July 1991. Since that time a variety of changes that could improve the policy have been noted. The present policy covers only faculty; the proposed policy covers faculty, staff and students. At its December 2, 1992 meeting, the Educational Policy Committee voted to recommend approval of the revised policy to the full Board. Russell Marion, Chairman of the Faculty Senate Research Committee, was present at the Board meeting and answered questions from Trustees regarding the proposed policy.

Action: Dr. Britton made a motion to approve the revision of the Policy on Research Ethics. Mr. Mickel seconded and the vote was unanimous.

Informational Item A - Update of Greenville Tech Venture
Statement: Jerry Reel stated that this is a joint venture between Clemson University, University of South Carolina and South Carolina State, all of which will offer degrees at the University Center in Greenville. Greenville Technical College's lower division college parallel courses will provide the basis for the degree. Clemson University will offer the upper two years of baccalaureate
degree work in management, mathematics secondary education, early childhood education, elementary education and special education. Courses leading to these degrees will be offered by the Spring of 1993. Clemson University will provide faculty, advising and such academic support services as are needed to ensure the intellectual integrity and accreditation of these degrees.

Informational Item B - B. S. Degree Program in Horticulture/Turfgrass with Horry-Georgetown Technical College

Statement: Jerry Reel briefed the Board on this new program. Clemson University (CU) and Horry-Georgetown Technical College (HGTC), in partnership with the University of South Carolina-Coastal Carolina (CC), have formed an educational partnership to provide future educational opportunities in agricultural sciences to a much larger and more diverse student clientele by use of communications technology and non-traditional strategies. The first such course offering will be a complete Clemson horticulture/turfgrass science baccalaureate degree program through the HGTC campus. The two year associate degree program in golf course management offered by HGTC will serve as the base for the program with upper level CU courses being offered to complete the BS degree. CU faculty on-campus and at the Pee Dee Research and Education Center will be primarily responsible for instruction. Qualified faculty at HGTC will also be given adjunct faculty status at Clemson allowing them, in cooperation with CU faculty, to teach university courses on their campus. CC faculty will teach designated support courses.

Item 8. Institutional Advancement Committee - Mr. Batson

Action Item A - Spivey Resolution

Statement: Gary Ransdell explained that Currie B. Spivey, Jr. specified in his will that approximately $175,000 of his estate be used to provide academic scholarships at Clemson University. Dr. Ransdell indicated that the Clemson University Foundation would be the appropriate entity to receive and administer the gift. At its meeting on December 2, 1992, the Institutional Advancement Committee voted to recommend to the full Board approval of a Resolution to this effect (Attachment 3).

Action: Mr. Mickel moved to approve the Resolution, Mr. Prince seconded and the vote was unanimous.

Action Item B - Naming the Ceramic Engineering Department

Statement: Dr. Ransdell stated that because of the outstanding contributions to the South Carolina ceramics industry and the Clemson University Department of Ceramic Engineering as its first, and for almost four decades, department head, the Administration requests that the name of the Department of Ceramic Engineering be changed to the Gilbert C. Robinson Department of Ceramic Engineering. The Institutional Advancement Committee voted on December 2, 1992 to recommend approval of the name change.
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Action: Mr. Batson made a motion to approve the name change, Mr. Gressette seconded and the vote was unanimous.

Action Item C - Trammell Bequest
Statement: Dr. Ransdell explained that Mrs. Margaret B. Trammell's will specified that "the lessor of 1/2 of a trust estate or $100,000 be paid over and distributed to Clemson University to establish and maintain the Trammell Chair of Engineering." One-half of the trust assets amounted to $5,000 which was not sufficient to establish a chair or even a separate endowment. Therefore, the Administration proposed that the $5,000 be deposited into the Unrestricted Endowment which annually funds scholarships, professorships and other areas deemed necessary by the Board of Trustees. At its meeting on December 2, 1992, the Institutional Advancement Committee voted to recommend approval of this proposal to the full Board.

Action: Mr. Mickel so moved, Mr. Batson seconded and the vote was unanimous.

Informational Item A - Board of Visitors Annual Report
Statement: Sid Tate, Immediate Past Chair of the Board of Visitors, reported on some of the activities of the Board of Visitors which include: establishment of the Award for Outstanding Graduate Teaching Assistants which is funded by contributions of members of the Board of Visitors; working with the Legislative Advocacy group; continuing involvement with the Quality Student Contact Program and participating in the College of Architecture trip to Genoa, Italy. Mr. Tate stated that the Board of Visitors is made up of a broad base of Clemson University supporters who are committed to its academic and research efforts. Mr. Batson presented a plaque to Mr. Tate in recognition and appreciation for his outstanding leadership of the Board of Visitors.

Informational Item B - Mid-year (December 31) Gift Report
Statement: Gary Ransdell introduced Roger Penland, Associate VP for Development, who joined the Institutional Advancement Division in October, 1992, to present the mid-year report. Dr. Penland stated that total private gifts from July 1 - December 31, 1992 were up 9% over last year's total.

Item 9. - Strategic Plan, TQM and Assessment Report
Statement: Stassen Thompson, Chairman of the University Strategic Planning Committee, and David Underwood, Director of Assessment, provided a report on the University's strategic planning process. It was stated that the Clemson Model includes strategic planning, continuous improvement and assessment. Dr. Jerry Trapnell, Director of the School of Accountancy, reported on
assessment procedures used to provide quality accounting students to the accounting profession.

**Item 10. - Ratification of Mail Ballots**

*Statement:* The Secretary of the Board presented the following mail ballot items for ratification:

1. **Clemson University Managerial Group - October 27, 1992**
   The Department of Defense required personnel security clearance for the Managerial Group of Clemson University, which includes A. Max Lennon, Manning N. Lomax, Charles Jennett, David R. Larson, C. Jay Gogue, Bill L. Amick and Edith C. Thurston. The remaining Trustees, Trustees Emeriti and University Vice Presidents are not required to have this clearance and, therefore, need to be excluded by action of the Board of Trustees. Approval was given to exclude these individuals.

2. **Honorary Degree Candidates. - December 4, 1992**
   Approval was given to award honorary degrees to Grady L. Patterson, State Treasurer, at the December 17, 1992 graduation, and to Walter E. Massey, Director of the National Science Foundation, at the May 7, 1993 commencement.

3. **Resolution in Memoriam for Trustee William J. Neely, Jr. - December 14, 1992**
   (Attachment 4)

4. **Harcombe Dining Hall Renovations - January 8, 1993**
   Approval was given to award a contract to Martin Engineering, Inc. of White Rock, SC in the amount of $2,429,381.00.

*Action:* Mr. Mickel made a motion to approve all of the mail ballots, Mr. McTeer seconded and the vote was unanimous.

**Item 11. Report from the President**

*Statement:* President Lennon reported on his recent visit to Washington, D. C. to attend the Advisory Council Assessment Committee. Some of the topics covered included: emerging technology, national security, global environmental issues, and health care issues.

Dr. Lennon informed the Trustees that it appears that the University will face a very tight budget situation again next year. Preparation is now underway to deal effectively and aggressively with the problems by providing incentives and concise communication to the faculty and staff. It is the President's feeling that University employees will respond appropriately if they have a clear understanding of the situation.
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**Item 12. Executive Session**

**Statement:** The Chairman of the Board indicated that he would entertain a motion to go into executive session to discuss personnel matters. He stated that no votes would be taken and no decisions made during the executive session.

**Action:** Mr. Mickel moved that the Board go into executive session, Mr. Batson seconded and the vote was unanimous. The Board went into executive session at 3:45 P.M.

**Item 13. Open Session**

**Statement:** The Chairman reconvened the Board in open session at 4:45 P.M. The Chairman announced that no decisions were made and no votes taken during the executive session. The Board of Trustees meeting immediately adjourned.

Respectfully submitted,

Manning N. Lomax
Secretary of the Board