

April 8, 1994

Clemson University
Clemson, South Carolina

MINUTES

THE CLEMSON UNIVERSITY BOARD OF TRUSTEES
Holmes Ballroom., Clemson House
Clemson, South Carolina
Friday, April 8, 1994

After notification as required by the Freedom of Information Act, the Chairman called the meeting to order at 1:00 P.M. with the following members present: Bill L. Amick, presiding; Louis P. Batson, Jr., J. J. Britton, W. G. DesChamps, Lawrence Gressette, Louis Lynn, Patricia McAbee, Thomas McTeer, Buck Mickel, Philip Prince, Joe Swann, Allen Wood, Fletcher C. Derrick, James C. Self, D. Leslie Tindal and Manning N. Lomax, Secretary

Administration present: Max Lennon, Jay Gogue, Almeda Jacks, Charles Jennett, David Larson, Gary Ransdell, Milton Wise, Ben Anderson and Cathy Sams

Media present: Ron Barnett, *Greenville News*; Bill Robinson, *State*; Susan Adams and Tyrone Walker, *The Tiger*; and Kathleen Stolle, *Anderson Independent-Mail*

Item 1. Minutes

Statement: The minutes of the February 4, 1994 Board meeting and the March 15, 1994 Board teleconference previously were mailed to Trustees

Action: Dr. Britton made a motion to approve the minutes as submitted, Mr. McTeer seconded and the vote was unanimous.

Item 2. Report from the Secretary of the Board

Statement: Nick Lomax announced dates for future Board meetings as follows:

July 29-31, 1994 - Meeting and Retreat - Charleston, SC

September 30, 1994 - Clemson, SC

Item 3. Educational Policy Committee - Dr. Britton

Action Item - Proposed Merger of the City and Regional Planning and Landscape Architecture Programs into the Department of Planning and Landscape Architecture

Statement: Charles Jennett presented a request from the College of Architecture to merge the City and Regional Planning and Landscape Architecture programs into the Department of Planning and Landscape Architecture. He stated that both programs would be stronger and better positioned for the future if they joined forces. The financial savings realized by this change will be \$60,000 annually in salary and operating expenses.

Action: Dr. Britton made a motion on behalf of the Educational Policy Committee to approve the merger and the Board unanimously approved.

Item 4. Student Affairs Committee - Mr. Prince

Action Item 1: Parking Vehicle Registration Fee Increase

Statement: Almeda Jacks and Joe Granger, Director of Parking and Traffic, presented a report which indicated that until recently no maintenance schedule for repairing and maintaining current campus parking facilities existed. After identifying the parking areas for which the Parking and Traffic Control Office was responsible for maintenance, an engineering firm helped develop a maintenance management system for the parking lots. A survey of existing parking facilities indicated that the University needed additional parking spaces within the eastern portion of campus. Plans are proceeding to construct two east campus parking lots in conjunction with the Student Activity Center parking construction. A construction bond is to be issued this year and repaid at approximately \$80,000 annually for the next ten years.

In order to pay for a parking lot maintenance program and the bond for constructing the new parking facilities, the Administration recommends an increase in the parking rates for 1994-95 as shown at Attachment 1.

Action: Mr. Prince moved on behalf of the Student Affairs Committee that the parking fees be approved. The vote of approval by the Board was unanimous.

Action Item 2 - Housing Fee Rental Increase

Statement: Mrs. Jacks and Verna Howell, Director of Housing, presented a proposal to increase University housing rates an average of 3.3% in order to offset anticipated increases in operating expenses. A comparison of semester rates for 1993-94 and the proposed rates for 1994-95 is at Attachment 2.

Action: Mr. Prince moved on behalf of the Student Affairs Committee that the proposed housing rate increase be approved. The Board voted unanimously to approve the rates.

Informational Item 1. Graduate Student Report

Statement: Lisa Hanks, the outgoing President of the Graduate Student Association (GSA), thanked the Board for its support this year. Karen Morgan, the new President of the GSA, indicated that she is looking forward to working with the Board. Her main goals for the year will be to increase housing opportunities for graduate students and to bring more awareness to the GSA.

Informational Item 2. Student Government Report

Statement: Ashley Cooper, the outgoing Vice President of the Student Body, commended the Trustees for the relationship that Student Government has shared with the Board this year. Scott Turner, the incoming Student Body President, and Trey DuBose, the incoming Vice President, were introduced. Mr. Turner indicated that he is looking forward to working with the Board for the good of the students at Clemson University.

Mr. Prince thanked all of the outgoing leaders, both graduate and undergraduate, and indicated that the Board is looking forward to working with the new ones.

Item 5. - Educational Policy Committee (Con't.) - Dr. Britton

Strategic Planning Steering Committee Report

Statement: Stassen Thompson, Chairman of the Strategic Planning Steering Committee, gave a brief history of the Strategic Planning Committee which was formed in 1989 as an advisory committee to the President. As a result of that advisory committee's work, four task forces have been formed to make recommendations to the Board of Trustees in specific areas; namely, professional development, budgeting/funding, faculty rewards and organizational structure. Two additional task forces will be formed in the areas of reward structure for staff and one to study the non-academic organizational structure. Dr. Thompson called for a reaffirmation of the Board's commitment to the work that these task forces are doing. He introduced the chairmen of the respective task forces who, in turn, gave their reports. The task force reports which were presented and the respective chairmen are listed below:

1. Task Force on Professional Development - Debbie DuBose.
Mrs. DuBose stated that the Task Force presents this report today as information only and no endorsement is being requested from the Board at this time. The Task Force is continuing to receive input and will present its final charge and process to the Board for approval at some time in the future.
2. Task Force on Budgeting/Funding (Attachment 3) - Tom Keinath
3. Faculty Rewards Task Force (Attachment 4) - Bruce Yandle
4. Organizational Structure Task Force (Attachment 5) - Holley Ulbrich

Action: Dr. Britton pledged the continued support of the Board of Trustees to this process and made a motion to accept and approve the process and charge of three task force reports - Budgeting/Funding, Faculty Rewards and Organizational Structure. Mr. Batson seconded the motion and the vote by the Board to approve was unanimous.

Dr. Britton made a further motion that the action of the Board at its meeting on February 4, 1994 which named the Executive Committee to be the official body for receiving reports from the task forces be rescinded, and that the Board approve a process by which these reports will be received and reviewed by individual Board members selected by the Board Chairman. These individual Trustees will take on a liaison role between the respective task force and the Board. Mr. Prince seconded the motion and the vote was unanimous.

Item 6. Agriculture and Natural Resources Committee - Dr. Lynn

Statement: Milton Wise announced that a Communications Task Force has been formed in the Division of Agriculture and Natural Resources to disseminate pertinent information related to on-going activities in Agriculture and Natural Resources to appropriate groups and individuals.

Dr. Wise commended Jim Daniels and his staff for their efforts on behalf of the PSA budget.

Item 7. Audit Committee - Mr. Mickel

Statement: Mr. Mickel reported that the Audit Committee had no action items to report. At its meeting on March 15, 1994, the Committee received a report on Affirmative Action/Vital Issues from the University Department of Human Resources.

Item 8. Budget and Finance Committee - Mr. Gressette

Informational Item 1. Budget Update

Statement: Roger Patterson stated that most forecasters expect a \$70 to \$75 million surplus for FY 1993-94. Higher education is not expected to be a priority when this surplus is distributed. The Board of Economic Advisors has predicted that a surplus will occur in FY 1994-95. Now is the time for higher education and Clemson University to sell itself as a priority in the distribution of the projected FY 1993-94 and 1994-95 surpluses. He reported that the University's continuing efforts to rethink, reorganize and restructure are essential to seizing opportunities and responding to financial challenges.

Informational Item 2. Facilities Report

Statement: Mark Wright reported on the various permanent improvement projects. He stated that the dedication for the Brooks Center will be held next

week. The report which was distributed to Trustees indicated that the University Office Building project has been canceled.

Item 9. Institutional Advancement Committee - Mr. Batson

Statement: Gary Ransdell reported that fundraising is running ahead of last year's numbers entering the fourth quarter of 1994. The Alumni National Council will meet this week. Reunion weekend is scheduled for June 9-12, 1994. The Foundation Board Investment Committee will assess the endowment spending policy this Spring. He stated that the two issues of the newly designed *Clemson World Magazine* have generated hundreds of positive responses from alumni.

Dr. Ransdell provided the legislative report which indicated that the House version of the Appropriations Bill has been adopted and sent to the Senate. The Senate Finance Sub-committee has adopted a State employee pay plan. A proviso for full funding for pay raises has been adopted. The sub-committee should complete its work by April and the full Senate will receive the recommendations the first week in May. Efforts are continuing on the restructuring of higher education. At present, there are two possible compromise bills being considered. Hopefully this will be worked out in the weeks ahead. Dr. Ransdell thanked the Trustees for their leadership on both the budget and legislative efforts.

Item 10. Faculty Senate Leadership

Statement: Charles Jennett introduced the outgoing Faculty Senate President, Dr. Alan Schaffer, and the new Faculty Senate President, Dr. Walton Owens. Dr. Owens stated that he is looking forward to working with the Board.

Item 11. Ratification of Mail Ballots

Statement: The Secretary of the Board presented the following mail ballot items for ratification:

- (1) **Poole Agriculture Center - Upgrade System - March 18, 1994**
The Board approved awarding a contract to Justice General Contractors Inc. of Fair Play, SC in the amount of \$539,507.00 for this project.
- (2) **Honorary Degree to The Clemson Cadet - March 18, 1994**
The Board approved awarding the honorary degree to the (symbolic) cadet who failed to complete his Clemson degree because of death in wartime.

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(3) Jervey Center Annex Name - April 1, 1994

The Board approved the name for the annex to the Jervey Center which is presently under construction. The annex will be named in honor of J. Banks McFadden.

Action: Mr. Mickel made a motion to ratify all of the mail ballots, Mr. DesChamps seconded, and the vote was unanimous.

Item 12. President's Report

Statement: President Lennon briefed the Trustees on a preliminary two-year plan for balancing the University's 1994-95 budget, eliminating use of non-recurring money for recurring budget items and (3) redirecting funds to academic and service priorities. The plan was developed by Clemson's deans, vice presidents, faculty, staff and student leaders during a day-long retreat led by President Lennon. A copy of the report is at Attachment 6.

Item 13. Executive Session

Statement: The Chairman announced that the Board will go into executive session to discuss personnel matters relating to future restructuring of the University and also to discuss possible appointments to the Presidential Search Screening Committee. No decisions will be made and no votes taken while in executive session. He invited visitors and the media to wait outside the room. Mr. Gressette made a motion to go into executive session, Mr. Prince seconded and the vote was unanimous. The Board went into executive session at 3:10 P.M.

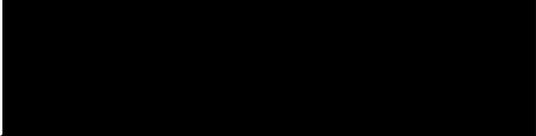
Item 14. Open Session

Statement: The Chairman reconvened the Board in open session at 5:40 P.M. He announced that no decisions were made and no votes taken while the Board was in executive session.

Item 15. Adjournment

Statement: The Board adjourned at 5:45 P.M.

Respectfully submitted,



Manning N. Lomax
Secretary of the
Board of Trustees