

**Clemson University
Clemson, South Carolina**

MINUTES

of the meeting of

**THE CLEMSON UNIVERSITY BOARD OF TRUSTEES
Planters Inn Ballroom
Charleston, South Carolina
Friday, July 14, 2000**

After notification as required by the Freedom of Information Act, the Chairman called the meeting to order at 10:15 AM with the following members present: Lawrence M. Gressette, Jr., presiding; Bill L. Amick, J. J. Britton, Leon J. Hendrix, Jr., Harold D. Kingsmore, Louis B. Lynn, Patricia H. McAbee, Leslie G. McCraw, E. Smyth McKissick, III, Thomas B. McTeer, Jr., William C. Smith, Jr., Fletcher C. Derrick, Jr., W.G. DesChamps, Jr., and J. Thornton Kirby, Executive Secretary

ADMINISTRATION PRESENT: President James F. Barker, Scott Ludlow, John Kelly, Dori Helms, Ben Anderson, Cathy Sams, Bobby Robinson, and Almeda Jacks

Item 1. Introductions

Statement: Chairman Gressette called on Cathy Sams to introduce any guests from the media in attendance. Ms. Sams introduced Charlene Gunnells of The Charleston Post & Courier and Ian Berry of the Anderson Independent. Chairman Gressette welcomed Ms. Gunnells and Mr. Berry, and he thanked them for attending

Item 2. Approval of Minutes

Statement: The minutes of the April 21, 2000 meeting were submitted for approval.

Action: There being no changes, the minutes were approved as submitted.

Item 3. Report from the Executive Secretary to the Board

Statement: Thornton Kirby presented the following dates of future Board Meetings:

October 12-13, 2000 (in Clemson)
January 25-26, 2001 (in Clemson)
April 19-20, 2001 (in Clemson)

Item 4. Executive and Audit Committee

Statement: Chairman Gressette reported that the Executive and Audit Committee met this morning with all members present. The Committee heard reports from the Chief Financial Officer regarding

two issues, indoor air quality and the status of county extension bank accounts. Both issues are being dealt with by the Administration. The Committee approved the audit schedule for the coming fiscal year and reviewed audit recommendations from the prior year. The Committee heard from Byron Wiley on Access and Equity issues and from Becky Bowman on Athletic Compliance issues. The Committee concluded its meeting with an executive session to hear a report from the General Counsel. No action was taken during executive session.

Item 5. Agriculture and Natural Resources Committee

Chairman Gressette called on Dr. Britton for the report of the Agriculture and Natural Resources Committee, and Dr. Britton in turn called on Stassen Thompson for his report.

A. Clemson/Miller Property Exchange

Statement: Stassen Thompson reported that Clemson University has attempted to acquire an adverse in-holding of 23.6 +/- acres since the mid-1950s. The property is located in the middle of the Clemson Experimental Forest – Fant’s Grove division. The property was recently purchased through a sealed bid process by David E. Miller. Mr. Miller desires to acquire two tracts of Clemson University property contiguous to his farm in Central, South Carolina. Dr. Thompson made reference to maps showing the location of the property in question (Attachment 1), and he proposed that Clemson exchange two tracts of University property (Clemson Tract A, 29.9+/- acres and Clemson Tract B, 6.5+/- acres) to David E. Miller for three tracts of his property (Miller/Campbell Tract, 23.6 acres, Miller Tract 1, 13+/- acres, and Miller Tract 2, 12.5 acres). Dr. Thompson’s specific recommendation was as follows:

Exchange two tracts of Clemson University property (Clemson Tract A, 29.9+/- acres and Clemson Tract B, 6.5+/- acres) to David E. Miller for three tracts of his property (Miller/Campbell Tract, 23.6 acres, Miller Tract 1, 13+/- acres, and Miller Tract 2, 12.5 acres) provided that:

- (1) A Phase I Environmental Assessment of the properties to be acquired does not reveal any environmental problems;
- (2) Mr. Miller reimburse Clemson for costs of appraisals, environmental assessment, mineral assessment, and other such fees as required by the U.S. Government; and
- (3) Each party shall be responsible for filing fees and documentary stamps as required by law.

Action: Dr. Britton made a motion to approve the proposed property exchange according to the terms set forth by Dr. Thompson, Mr. McTeer seconded, and the vote of approval was unanimous.

Item 6. Budget and Finance Committee

Chairman Gressette called on Mr. McKissick for the report of the Budget and Finance Committee. Mr. McKissick reported that the Committee had considered two action items on June 13, and he asked Scott Ludlow to report on those two items.

A. Approval of Hardin Hall Renovation

Statement: Scott Ludlow reported that the University plans to renovate Hardin Hall. The renovated Hardin Hall will provide modern classrooms and offices for the Department of History and the Department of Philosophy and Religion. This project will be accomplished in two phases. The first phase is abatement of hazardous environmental materials, including asbestos and lead paint. The second phase will be selected demolition and reconstruction of the building. The contract for abatement of environmental materials was advertised for bids on May 25, 2000. Mr. Ludlow reported that all necessary steps have been taken to proceed with the abatement contract. Accordingly, Mr. Ludlow requested approval to move forward with the project.

Action: Mr. McKissick made a motion to approve the hazardous materials abatement and demolition project, Mr. Kingsmore seconded, and the vote of approval was unanimous.

B. FY 2000-2001 Budget

Statement: Mr. Ludlow provided an overview of the proposed 2000-2001 budget (Attachment 2), noting that this year's budget represents a \$49 million (12.5%) increase over last year's budget. Mr. Ludlow pointed out highlights of the budget, and he noted that President Barker is reorienting the University's approach to budgeting. The Board discussed the need for a paradigm shift in budgeting consistent with our paradigm shift in the establishment of University goals.

Action: Mr. McKissick made a motion to approve the proposed 2000-2001 budget, Mr. McTeer seconded, and the vote of approval was unanimous.

C. Classified Staff Commission Report

Statement: Brian Becknell updated the Board on activities of the Classified Staff Commission, and he presented a written report (Attachment 3). Chairman Gressette thanked Mr. Becknell for his report and his work on behalf of the classified staff.

Item 7. Educational Policy Committee

Chairman Gressette called on Mr. McCraw for the report of the Educational Policy Committee, and Mr. McCraw recognized Interim Provost Dori Helms.

A. Establishment of Permanent Parking Review Board

Statement: Provost Helms reported on the need to establish a Permanent Parking Review Board from which smaller review panels can be drawn as needed. Dr. Helms reported that the Educational Policy Committee acted favorably upon this request from the Faculty Senate, and she recommended approval.

Action: Mr. McCraw made a motion to approve the establishment of a Permanent Parking Review Board, Mr. Amick seconded, and the vote of approval was unanimous.

B. Amendment to the Faculty Constitution

Statement: Provost Helms reported that the Faculty Senate has recognized the need for greater consultation and continuity within the Senate's leadership as academic issues become more complex. As a result, the Faculty Senate has recommended that its Executive/Advisory Committee be expanded to include a Senator from the Library, the Immediate Past President of the Faculty Senate, and the Faculty Representative to the Board of Trustees (the latter two persons shall serve in a non-voting capacity and be excluded from serving on grievance hearings). Dr. Helms reported that the Educational Policy Committee acted favorably upon this request from the Faculty Senate, and she recommended approval.

Action: Mr. McCraw made a motion to approve the amendment to the Faculty Constitution, Mrs. McAbee seconded, and the vote of approval was unanimous.

Item 8. Institutional Advancement Committee

Chairman Gressette called on Mr. Hendrix for the report of the Institutional Advancement Committee.

A. Endowment Report

Statement: Mr. Hendrix reported that as of May 31, 2000, the market value of the combined endowment is \$227 million, down \$9 million from the first quarter due to market performance but up \$28 million from one year ago. Mr. Hendrix reported that we are in the process of slowly moving funds formerly held by the State Treasurer into the Foundation for management, and results so far have been very positive.

B. Capital Campaign Update

Statement: Mr. Hendrix reported that the latest total for cash and pledges in the capital campaign is \$223 million, compared to the campaign goal of \$260 million. Counting \$31 million in bequests, the campaign total now stands at \$254 million. Despite the overall strong performance, we are still well behind the goal in several areas, including the library.

C. Development Report

Statement: Mr. Hendrix reported that the annual giving total for the period beginning July 1, 1999 and ending June 30, 2000 is \$74,500,000. Of that total, \$55 million was in intellectual property, so we are actually \$2 million short of our cash contributions last year. The number of individual donors was up again this year, however, so overall we are well ahead of our goals.

D. Alumni Report

Statement: Mr. Hendrix reported that alumni participation has increased about one percent over last year, for a total of 23 percent. This falls just short of our goal of 24 percent, but it represents good progress, particularly in light of the increased base of alumni due to our new graduates.

E. Media Relations

Statement: Mr. Hendrix pointed out the media relations report in the materials distributed at the meeting, and he offered to answer questions. Chairman Gressette thanked Mr. Hendrix for the good work of the Institutional Advancement Committee.

Item 9. Student Affairs Committee

Chairman Gressette called on Mr. Smith for the report of the Student Affairs Committee. Mr. Smith reported that the Committee heard several good reports during its June meeting, and he called on Rita Bolt for a report from Student Government.

A. Student Government Report

Statement: Rita Bolt provided a written update on Student Government activities (Attachment 4), and she discussed the Student Government Mentoring Program, the NightCAT Safe Ride Program, and the Habitat for Humanity Blitz Build. Ms. Bolt noted that students are donating 25 percent of the cost of each home to be built during the Blitz Build, and Mr. McCraw suggested organizing a competition among various student organizations associated with this ambitious effort.

Ms. Bolt concluded her report by noting that Student Government is making plans for move-in day in August.

Item 10. President's Report

Chairman Gressette called on President Barker for his report. President Barker reported the following items:

- The Provost Search Committee has been appointed and has held its first meeting. President Barker circulated a list of committee members and a draft job description for the new Provost.
- President Barker will host an administrative retreat next Friday, July 21 to follow up on the Board retreat in shaping the University's future. The Board and the Administrative Council are supportive of the President's overall plan, and it is time to start engaging more deans and campus-wide officials in planning to achieve our goals.
- The Barkers have hosted two receptions for summer school students designed to enhance the sense of community among that population. President Barker reported that both have been well attended.
- The recent Library Summit was very successful, and the staff of the library has been charged with issuing a declaration of independence from traditional measures of library quality. In the future, Clemson's library will be judged on access to information and collaboration.
- A Research Summit was also successful, and President Barker advised that he would give more detailed updates on research later in the retreat. President Barker noted that future summits will address university budgeting and international activities.
- President Barker concluded his report by noting that he is maintaining his focus on the University's goals.

Item 11. Executive Session

Chairman Gressette stated that the Board needed to go into executive session to consider a contractual matter. Mr. Smith made a motion to go into executive session, Mr. Kingsmore seconded, and the vote of approval was unanimous. Chairman Gressette stated that no decisions would be made and no votes would be taken while the Board was in executive session. He invited guests to remain outside the room until the Board reconvened in open session. The Board went into executive session at 11:35 AM.

Item 12. Open Session

Statement: The Chairman reconvened the meeting in open session at 12:15 PM. He announced that no decisions had been made and no votes had been taken during the executive session.

Item 13. Adjourn

Statement: There being no further business, the Chairman adjourned the meeting at 12:35 PM.

Respectfully submitted,

J. Thornton Kirby
Executive Secretary to the
Board of Trustees