After notification as required by the Freedom of Information Act, the Chairman called the meeting to order at 1:35 P.M. with the following members present: Lawrence M. Gressette, Jr., presiding; Bill L. Amick, Leon J. Hendrix, Jr., Harold D. Kingsmore, Louis B. Lynn, Patricia H. McAbee, Leslie G. McCraw, E. Smyth McKissick, III, Thomas B. McTeer, Jr., William C. Smith, Jr., Joseph D. Swann, Allen P. Wood, W. G. DesChamps, Jr., and J. Thornton Kirby, Executive Secretary

ADMINISTRATION PRESENT: President James F. Barker, Dori Helms, Almeda Jacks, Ben Anderson, Chris Przirembel, Scott Ludlow, Neill Cameron, Cathy Sams, Debbie Jackson, John Kelly, and Lawrence Nichols

OTHERS PRESENT: Robin Denny, Steve Wainscott, Ashley Sherry, Kinly Sturkie, Cathy Sturkie, Alan Grubb, Pat Smart, Stassen Thompson, Tom Keinath, Joe Granger, Mary Poore, Drew Land, Justin Batt, Angelo Mitsopoulos, John Robinson, Dexter Hawkins, Dallas Burnett, Lawton Smith, Verna Howell, Ross Wilkinson, Gary Kirby, Bruce Ransom, Jerry Beckley, Don Rice, Janice Kleck and Renee Roux

MEDIA PRESENT: Anna Simon, Greenville News, Jean Scott, Anderson Independent, and Lane Filler, Journal Messenger

Item 1. Introductions
Statement: Chairman Gressette called on Robin Denny to introduce any guests from the media in attendance. Ms. Denny introduced Anna Simon of the Greenville News, Jean Scott of the Anderson Independent, and Lane Filler of the Journal Messenger. Chairman Gressette welcomed these guests to the meeting.

Chairman Gressette called on Thornton Kirby to introduce Dr. Steve Wainscott. Dr. Wainscott introduced the following students, who have been awarded post-graduate fellowships.
Fellowships for Graduate Study

<table>
<thead>
<tr>
<th>Fellowship</th>
<th>Recipient</th>
<th>HOMETOWN</th>
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<tbody>
<tr>
<td><strong>U.S. Fulbright for Graduate Study</strong></td>
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<tr>
<td>Stephanie Gallagher</td>
<td>Recipient</td>
<td>Cincinnati, OH</td>
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<tr>
<td>Kevin Parker</td>
<td>Nominee</td>
<td>Easley, SC</td>
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<tr>
<td><strong>Barry M. Goldwater Scholarship</strong></td>
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<tr>
<td>Erin Ferguson</td>
<td>Recipient</td>
<td>Goose Creek, SC</td>
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<tr>
<td>Christopher Welch</td>
<td>Recipient</td>
<td>Campobello, SC</td>
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<tr>
<td>Mary K. Brock</td>
<td>Nominee</td>
<td>Columbia, SC</td>
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<tr>
<td>O. Thompson Mefford</td>
<td>Nominee</td>
<td>Florence, AL</td>
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<tr>
<td><strong>National Science Foundation</strong></td>
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<tr>
<td>Alan S. Brannon</td>
<td>Recipient</td>
<td>Anderson, SC</td>
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<tr>
<td>John D. Perry</td>
<td>Recipient</td>
<td>Easley, SC</td>
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<tr>
<td>Charles L. Bopp III</td>
<td>Honorable mention</td>
<td>Lilburn, GA</td>
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<tr>
<td>Robert J. Webster III</td>
<td>Honorable mention</td>
<td>Martinez, GA</td>
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<tr>
<td><strong>National Defense Science &amp; Engineering</strong></td>
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<td>Graduate Fellowships</td>
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<td>Charles L. Bopp III</td>
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<td>Robert J. Webster III</td>
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<tr>
<td>Alan S. Brannon</td>
<td>Honorable mention</td>
<td>Anderson, SC</td>
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<tr>
<td><strong>The Rhodes Scholarship Trust</strong></td>
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<tr>
<td>Chadwick B. Carson</td>
<td>National finalist</td>
<td>Newnan, GA</td>
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<tr>
<td>David B. Walker</td>
<td>State finalist</td>
<td>Columbia, SC</td>
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<tr>
<td><strong>British Marshall Scholarship</strong></td>
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<tr>
<td>David B. Walker</td>
<td>Nominee</td>
<td>Columbia, SC</td>
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Chairman Gressette thanked Dr. Wainscott for his presentation and commended these students for their outstanding achievements. The Trustees and guests gave the students a standing ovation.

**Item 2. Recognition of Doug Kingsmore**

Statement: Chairman Gressette recognized Doug Kingsmore, whose term on the Board will expire on June 30, 2002. The Chairman called on Thornton Kirby to present a resolution that was adopted by the entire Board to honor Mr. Kingsmore.

Action: The Board unanimously adopted the resolution honoring Doug Kingsmore's service as a Trustee (Attachment 1), and the Trustees and guests stood and applauded Mr. Kingsmore in recognition of his outstanding service to Clemson University.

**Item 3. Approval of Minutes**

Statement: The minutes of the January 25, 2002 meeting and the April 11, 2002 teleconference were submitted for approval.
Action: There being no changes, Chairman Gressette declared that the minutes were approved as submitted.

Item 4. Report from the Executive Secretary to the Board
Statement: Thornton Kirby distributed a memorandum containing the dates of future Board meetings (Attachment 2), and he asked Trustees to put these dates on their calendars.

Item 5. Executive and Audit Committee
Statement: Chairman Gressette reported that the Executive and Audit Committee had met earlier in the day with a quorum present. The Committee heard updates on the reaffirmation visits by the Southern Association of Colleges and Schools (SACS) and the National Collegiate Athletic Association (NCAA). Byron Wiley presented a report on Access and Equity and Thornton Kirby reviewed a request to establish a Clemson Tartan.

Item 6. Educational Policy Committee
Statement: Chairman Gressette called on Mr. McCraw for the report of the Educational Policy Committee, and Mr. McCraw in turn called on Provost Dori Helms for her report.

A. Name Change, Speech & Communication Studies
Statement: Dr. Helms presented a request to change the name of the Speech & Communication Studies Department to the Department of Communication Studies (Attachment 3). Dr. Helms endorsed the name change, and she recommended approval on behalf of the Administration.

Action: On behalf of the Educational Policy Committee, Mr. McCraw made a motion to approve the name change of Speech & Communication Studies to the Department of Communication Studies, Mr. Smith seconded the motion, and the vote of approval was unanimous.

B. New Program, Doctor of Philosophy in Human Factors Psychology in BBS
Statement: Dori Helms updated the Board on the desire to establish a new Doctor of Philosophy in Human Factors Psychology in the College of Business and Behavioral Sciences (Attachment 4). Dr. Helms recommended approval based on demand for this program in the marketplace, and she noted the funding requirements are not substantial.

Action: On behalf of the Educational Policy Committee, Mr. McCraw made a motion to approve a new Doctor of Philosophy degree program in Human Factors Psychology, Mr. Smith seconded the motion, and the vote of approval was unanimous.

C. Senior Lecturer (New Rank)
Statement: Dr. Helms outlined a request for approval of a new rank of Senior Lecturer (Attachment 5). After six years of satisfactory performance a lecturer could be reclassified as a senior lecturer. This rank provides the option of a 1 to 3 year contract instead of requiring a 1-year contract. It also carries with it a 1-year grace period if a senior lecturer is terminated. As more tenured faculty retire, we need to be able to offer
these benefits to lecturers so we can retain the outstanding lecturers who already work here and encourage retired tenured faculty to return as lecturers.

**Action:** On behalf of the Educational Policy Committee, Mr. McCraw made a motion to approve the new rank of Senior Lecturer. Bill Smith seconded the motion, and the vote of approval was unanimous.

**D. Faculty Senate Report**

**Statement:** Mr. McCraw called on Faculty Senate President Alan Grubb for his report (Attachment 6). Dr. Grubb introduced the incoming President of the Faculty Senate, Kinly Sturkie. Mr. McCraw thanked President Grubb for his report and his excellent service as President of the Faculty Senate during the past year. Mr. McCraw also welcomed Dr. Sturkie and wished him success in the coming year.

**Item 7. Research Committee**

**Statement:** Chairman Gressette called on Mr. Swann for the report of the Research Committee. Mr. Swann reported that the Research Committee had a successful meeting during Research Week, but no action items were forwarded to the full Board.

Chairman Gressette thanked Mr. Swann for his report.

**Item 8. Agriculture and Natural Resources Committee**

**Statement:** Chairman Gressette next called on Dr. Lynn for the report of the Agriculture and Natural Resources Committee. Dr. Lynn thanked Chairman Gressette and called on John Kelly to report on the results of the PSA budget crisis.

Dr. Kelly advised that cuts in state funding from July 1, 2001 through April 25, 2002 reduced the PSA budget from $54 million to $47 million. As a result, PSA will lose 56 employees through the Retirement Incentive Program, with 140 more planning to retire within the next 5 years under the TERI program. Eight of 10 distinguished county agents are leaving and 53 research projects have been terminated. In addition, 90% of graduate research assistant positions and 70% of undergraduate research assistant positions have been eliminated.

Dr. Kelly also explained that Field Operations would be reorganized into five regions: Upstate, Piedmont, Savannah Valley, Pee Dee and Coastal. As a result of these changes, 8 Field Administrative positions will be lost.

Through announced retirements and other factors, 40 field operations positions are expected to be lost as of July 1, 2002. Those positions are as follows:

- 12 positions in Agriculture and the Environment
- 13 in Family and Consumer Sciences
- 5 in 4-H and Youth
- 6 in Secretarial support
- 3 County Directors
- 1 in Community Development
All of the described personnel reductions are expected to have a negative impact on Clemson's ability to deliver services in 21 of the state's 46 counties for one or more of the five goal areas (Agrisystems Productivity & Profitability, Economic & Community Development, Environmental Conservation, Food Safety & Nutrition, and Youth Development).

Dr. Kelly stated that the budget crisis has been very difficult for PSA to absorb. Thanks to the many people who made major sacrifices, PSA can move forward. Dr. Kelly promised that Clemson will use these difficult times as a springboard for the future.

Dr. Lynn thanked Dr. Kelly for his presentation and called on Mr. Amick for his comments. Mr. Amick stated there are a lot of people who have been hurt by the PSA budget crisis. He noted that when a part of Clemson University hurts, all of Clemson University hurts. Mr. Amick also commented that one definition of insanity is doing things the same way we have always done them and expecting different results. He called on the Board of Trustees to reflect on what it can do differently to prevent this kind of hurt in the future.

A. Cooperative Agreement with S.C. Department of Natural Resources

Statement: The Chairman called upon Dr. Lynn to present his request for approval of a cooperative agreement with the South Carolina Department of Natural Resources (SC DNR). Dr. Lynn called on Stassen Thompson to present this request (Attachment 7).

Dr. Thompson stated that in 1985 Clemson entered into a cooperative agreement with SC DNR on the main lake at the Pee Dee Research and Education Center in Florence. Under this agreement SC DNR provided game law enforcement/management of the lake. However, a new law requires SC DNR to have a leasehold or ownership interest in the property before it can provide such enforcement/management (S.C. Code § 50-13-2020).

Mr. Thompson recommended that the cooperative agreement with SC DNR be revised to a lease agreement with the same conditions for a term of ten (10) years with a sixty (60) day termination without cause provision.

Action: On behalf of the Agriculture and Natural Resources Committee, Dr. Lynn made a motion to revise the cooperative agreement with the South Carolina Department of Natural Resources to a lease agreement with the same conditions for a term of ten (10) years with a sixty (60) day termination without cause provision. Mr. McTeer seconded the motion, and the vote of approval was unanimous.

B. Quitclaim Deed to South Carolina Department of Transportation

Statement: The Chairman called upon Dr. Lynn to present a request for approval of a quitclaim deed to the South Carolina Department of Transportation (SC DOT). Dr. Lynn called on Stassen Thompson to present this request (Attachment 7).
Dr. Thompson advised that when SC DOT upgraded Clemson Road at the Sandhill Research and Education Center in Columbia, Clemson required SC DOT to construct a retention pond to handle run-off from the road. Clemson University also required SC DOT to purchase the property in order to construct the pond. However, a portion of the pond was constructed using the right-of-way in the old roadbed.

According to Dr. Thompson, SC DOT has asked Clemson University to quitclaim its interest in the right-of-way area. There is no financial gain to SC DOT if Clemson quitclaims its interest in the right-of-way. However, there will be a benefit to Clemson in not having an interest in the property if a problem ever arises with the operation of the retention pond.

Action: On behalf of the Agriculture and Natural Resources Committee, Dr. Lynn made a motion to approve a Quitclaim Deed of the property described in Attachment 6 to the South Carolina Department of Transportation, Mr. McTeer seconded the motion, and the vote of approval was unanimous.

Item 9. Budget and Finance Committee
Statement: Chairman Gressette called on Bill Hendrix for the report of the Budget and Finance Committee.

A. Approval of Proposed FY02-04 Meal Plan Rate Increase
Statement: Mr. Hendrix presented the proposed Meal Plan Rate Increase (Attachment 8) and advised that the Committee had discussed it in detail.

Action: On behalf of the Budget and Finance Committee, Mr. Hendrix made a motion to approve the Meal Plan Rate Increase request for FY02-03, Mr. Smith seconded the motion, and the vote of approval was unanimous.

B. Approval of Construction Contracts
Statement: Mr. Hendrix called upon Scott Ludlow to present his request for approval of the following construction contracts.

1. Memorial Stadium–Relighting
Statement: Mr. Ludlow explained that the light standards in Memorial Stadium would be relamped (Attachment 9). This project is necessary to comply with television standards for field lighting levels. In previous years, the ACC financially supported the rental of supplemental lighting for late afternoon and night games. However, this support ended at the conclusion of the 2001 football season. Without the conference subsidy, light rental would cost Clemson University approximately $30,000 per game. The Athletic Department has determined that the most cost effective method to comply with the lighting requirements is to upgrade the current light standards.

Two companies submitted bids. The apparent low responsive and responsible bidder is Musco Sports Lighting, LLC of Oskaloosa, IA. Its bid of $326,000 is $49,000 below the target construction budget.
Musco Sports Lighting is a nationally recognized provider of stadium lighting. Other campus installations include Riggs Field, the golf practice range, and the rugby field. The Indoor Tennis Center and Littlejohn Coliseum also have Musco systems. The assigned project manager and superintendent have received positive references. They will be named in the construction contract with the stipulation they cannot be changed except with the consent of the University and the A/E unless they cease contractor employment. The University and the A/E must approve the replacement project manager or superintendent.

The Administration requested authorization to award a construction contract, pending expiration of the protest period, in the amount of $326,000, to Musco Sports Lighting, LLC of Oskaloosa, Iowa.

2. R-1 Parking Lot Expansion
Statement: Mr. Ludlow reviewed a request for expansion of the R-1 Parking Lot (Attachment 10). The R-1 parking lot is located on West Campus adjacent to Perimeter Road. In order to meet parking demand of the growing west campus, approximately 235 new spaces are being constructed and a temporary parking area adjacent to the R-1 lot is being renovated. In total, approximately 310 permanent spaces are being provided. All spaces will be lighted. Five companies submitted bids. One contractor did not acknowledge an addendum that impacted price. Therefore, this bid was declared to be non-responsive. The apparent low responsive and responsible bidder is Zorn Company, Inc. of Seneca, South Carolina. Its bid of $329,974 for the Base Bid and Alternate #1 is considerably below the target construction budget.

Zorn Company has successfully completed many campus projects and is currently working on the football field renovation. Greg Harding, a company co-owner, serves as the project manager and superintendent on all Clemson projects. Mr. Harding will be named in the construction contract with the stipulation he cannot be replaced without consent of the University and the Architect/Engineer unless he ceases to be employed by the contractor. The replacement project manager/superintendent must be approved by the University and the Architect/Engineer.

The Administration requested authorization to award a construction contract, pending expiration of the protest period, in the amount of $329,974 to Zorn Company, Inc. of Seneca, South Carolina.

3. Clemson House–Install Sprinkler System
Statement: Mr. Ludlow reviewed a request for installation of sprinkler systems in the Clemson House (Attachment 11). A fully addressable fire alarm system and an automatic fire suppression system, including a fire pump, will be installed throughout the Clemson House. The scope of work also includes associated electrical and architectural renovations. In order to meet the project schedule, an emergency generator is being provided under separate contract.
Three companies submitted bids. The apparent low responsive and responsible bidder is Justice General Contractors, Inc. of Fairplay, South Carolina. Its bid of $765,000 is $85,000 below the target construction budget.

University staff members have met with the contractor's team. Tom Justice, owner, will be the project manager. Due diligence is currently being conducted on both Justice's superintendent and Southeastern Sprinkler Company's superintendent. As soon as the project manager and both superintendents are deemed acceptable to the University, they will be named in the construction contract with the stipulation they cannot be changed except with the consent of the University and the Architect/Engineer unless they cease to be employed by the contractor. The replacement project manager or superintendent must be approved by the University and the Architect/Engineer. The staff is satisfied that the contractor has a work plan that is consistent with the mandated schedule.

The work is divided into three phases. Phase 1 (Floors Six and above) must be substantially complete 49 days after the commencement date of May 6, 2002. Phase 2 (Floors 3, 4, and 5) must be substantially complete 70 days after May 6th. Phase 3 (all remaining areas of the building) must be substantially complete by August 2, 2002. Each phase has liquidated damages of $1,000 per day. In the event the contractor is not substantially complete by August 9, 2002, he must clean and vacate the building, then return on August 26, 2002 to complete the work.

The Administration requested authorization to award a construction contract, pending expiration of the protest period, in the amount of $765,000 to Justice General Contractors, Inc. of Fairplay, South Carolina.

4. Edisto REC

Statement: Mr. Ludlow presented a request for approval of a construction contract (Attachment 12) for work at the Edisto Research and Education Center (Edisto REC). The project includes the construction of new office, conference, and auditorium space. Two new research greenhouses and a head house will also be built. Modifications to the existing lab building and equipment to be installed will facilitate additional research. The scope will also include associated site work, landscaping, and storm drainage improvements.

Eight companies submitted bids. The apparent low responsive and responsible bidder is Weber Construction Company, Inc of Ballentine, South Carolina. Their bid of $2,583,000 is well below the estimated construction budget. Weber Construction Company is a growing company. References from several of their recent projects of this magnitude have been positive, as have those regarding their project manager and superintendent. The project manager and superintendent will be named in the construction contract with the stipulation they cannot be changed except with the consent of the University and the Architect/Engineer unless they cease to be employed by the contractor. The replacement project manager or superintendent must be approved by the University and the Architect/Engineer.
The Administration requested authorization to award a construction contract, pending expiration of the protest period, in the amount of $2,583,000 to Weber Construction Company, Inc. of Ballentine, South Carolina.

**Action:** Mr. Hendrix made a motion to approve all of the construction contract award approvals as presented. Mr. McKissick seconded the motion, and the vote of approval was unanimous.

5. **Approval of Lease for Library and Document Storage**

Statement: Scott Ludlow presented a proposal to lease 22,000 square feet of space to be used for library and document storage (Attachment 13). The space to be leased is located less than one mile from campus in what was the Garretts Department Store in the Clemson Shopping Center. The lease will be for a three-year period with a two-year extension option. The annual rate will be $104,500 for 22,000 square feet. Clemson University is responsible for the rental payment as well as all related utility and other operating costs. The funding source is state appropriated money.

**Action:** Mr. Hendrix made a motion to approve the lease for library and document storage, Mr. McCraw seconded the motion, and the vote of approval was unanimous.

C. **Classified Staff Senate Report**

Statement: Jerry Beckley, outgoing President of the Classified Staff Senate, presented a written update (Attachment 14). Mr. Beckley also recognized President Barker and Dr. Kelly for their forthcoming discussions regarding the PSA budget cuts. He thanked the Trustees for their willingness to listen and discuss issues important to the classified staff. Mr. Beckley then introduced the incoming Classified Staff President, Dexter Hawkins.

Chairman Gressette thanked Mr. Beckley for his report and for his excellent leadership of the Classified Staff Senate during his tenure as President. He also welcomed Mr. Hawkins.

**Item 10. Student Affairs Committee**

Statement: Chairman Gressette called on Patti McAbee for the report of the Student Affairs Committee. Mrs. McAbee in turn called on Almeda Jacks for her report.

A. **Parking Fee Approval**

Statement: Almeda Jacks reported that parking fees have not been increased in many years, and the Administration believes an increase is needed. She noted that state regulations vest authority for parking fees in the Board of Trustees or its designee. Mrs. Jacks presented a request that the Board of Trustees delegate authority to set parking fees to the President.

**Action:** On behalf of the Student Affairs Committee, Mrs. McAbee made a motion to delegate authority to set parking fees to the President. Mr. Wood seconded the motion, and the vote of approval was unanimous.
B. Appointment of Municipal Judges and Ministerial Recorders

**Statement:** Almeda Jacks presented a request for appointment of Municipal Judges and Ministerial Recorders (Attachment 15), and she asked the Committee to approve these appointees.

**Action:** Patti McAbee made a motion to approve the appointment of Municipal Judges Deborah Culler and Dick Mattox, reappointment of Ministerial Recorder Robin Vaughn, and appointment of Ministerial Recorder Teresa Daniel. All appointments will be for a one-year term, through the end of fiscal year 2002-03. Mr. Wood seconded the motion, and the vote of approval was unanimous.

A. Student Government Report

**Statement:** Almeda Jacks called on Gary Kirby to present a Student Government update, and he noted several highlights from his written report (Attachment 16). Mr. Kirby thanked the Board of Trustees for its bold action over the past year and he wished the Trustees continued success in guiding the University. He also introduced Angelo Mitsopoulos, the incoming Student Body President, and Beth Davis, the incoming Student Body Vice President. Mr. Mitsopoulos outlined his administration's goals for the coming year. He also introduced John Robinson, Student Senate President; Justin Batt, Student Government Chief of Staff; and Drew Land, outgoing Student Senate President.

Chairman Gressette thanked Mr. Kirby for his leadership and service over the past year, and he welcomed Mr. Mitsopoulos and the other student officers.

B. Graduate Student Government Report

**Statement:** Lawton Smith, outgoing Vice President, gave an update on Graduate Student Government. Mr. Smith also introduced Dallas Burnett, incoming President, and Ashley Sherry, incoming Vice President. Mr. Burnett described his goals for the coming year, including a plan to provide health insurance for graduate students, increase representation from every department, and revamp orientation for graduate students.

Chairman Gressette thanked Mr. Smith for his excellent work during the past year and welcomed Mr. Burnett and Ms. Sherry.

Mrs. McAbee also commended the outstanding and impressive leadership of all of the student government representatives and wished them well in their future endeavors.

C. Alcohol Task Force Recommendations

**Statement:** Almeda Jacks presented the recommendations of the Alcohol Task Force (Attachment 17). The Trustees discussed their concerns about high risk drinking at Clemson University, and Les McCraw asked why student government leaders did not include the reversal of the upward trend in high risk drinking as a goal for the coming year. Angelo Mitsopoulos explained that both Student Government and Graduate Student Government were very involved in creating the Alcohol Task Force Recommendations. It is an important issue for both student organizations. Furthermore,
he noted that many of the programs his administration is focusing on for the coming year would address the Task Force Recommendations.

**Item 10. Institutional Advancement Committee**  
**Statement:** Chairman Gressette next called on Mr. McKissick for the report of the Institutional Advancement Committee.

**A. Advancement Report**  
**Statement:** Smyth McKissick called on Neill Cameron to highlight issues related to Advancement. Mr. Cameron provided a report on Development, Alumni Participation, Endowment and Federal Relations (Attachment 18).

**Item 11. Recognition of Joe Swann Contribution**  
**Statement:** Almeda Jacks announced that Trustee Joseph D. Swann, along with his wife, Bobbi, and children, Erin, Audrey and Ted, has made a generous contribution of $1.1 million to Clemson University in order to create the Swann Fitness Center in the Fike Recreation Center that is currently being renovated. The Swann Fitness Center will include a walking track, climbing wall, aerobics area, cardiac exercise space and additional wellness venues. It will be the focal point of the newly renovated facility.

Ms. Jacks and Chairman Gressette thanked Mr. Swann and his family for this wonderful gift, and everyone in attendance at the meeting stood and applauded the Swann Family.

**Item 12. President's Report**  
**Statement:** President Barker stated he was recently asked by members of the press to explain what made Clemson University different than other campuses. In response he described a very special event held in honor of Captain Dan McCollum, a Clemson University graduate who was killed in Afghanistan. President Barker described with great emotion the day when Captain McCollum's wife, who is expecting their child, came to Clemson University with Dan's parents to learn about Dan's Clemson experience. Mrs. McCollum was pleased to have the chance to see the University that Dan described with such joy and fondness so she can share these memories with their child. A tree was dedicated and planted in Captain McCollum's honor. His family was invited to attend the annual Pass and Review, and the Carillon bells rang 29 times—once for each year of Captain McCollum's life. Clemson University hopes this event helped in some small way to fill the void Captain McCollum's family is experiencing at this difficult time. President Barker explained to the press that events such as this do not happen at every University, but they happen here and that is what makes Clemson University different from other campuses.

President Barker also presented the Board of Trustees with a Report Card similar to the type we all received in grade school (Attachment 19). It describes in detail how Clemson University is faring with respect to the University's Ten Year Goals and its progress toward Top 20 status.
Finally, President Barker discussed the severe budget crisis Clemson University is facing. He explained that all of the funds gained from the 42% tuition increase have been lost since July 1st, plus an additional $2 million. Another way to view the situation is to consider that the University's $250 million private endowment, which took a century to build, provides approximately $14.5 million per year. Clemson University has lost more than $15 million over the past year, which had the net effect of erasing our endowment. We have made hard decisions to manage the University with dramatically fewer funds. However, tuition must increase significantly in order for us to continue moving forward.

Chairman Gressette stated that President Barker has sent an important message to the State of South Carolina. The budget crisis is causing significant and dramatic challenges to higher education. The Board of Trustees stated last year that it would not sacrifice quality. Once the State budget is finalized, Chairman Gressette advised that the Board would have to make difficult decisions to ensure that Clemson University continues to move forward. We need additional revenues, and in large part they will have to come from tuition.

Item 13. Executive Session
Statement: The Chairman stated that the Board of Trustees needed to go into executive session to discuss a contractual matter.

Action: Mr. Kingsmore made a motion to go into executive session, Mr. McTeer seconded, and the vote of approval was unanimous. The Chairman noted that no decisions would be made and no votes would be taken while the Board was in executive session, and he invited guests to wait outside the room. The Board went into executive session at 3:23 P.M.

Item 14. Open Session
Statement: Mr. Amick made a motion to go out of executive session, Mr. Kingsmore seconded, and the vote of approval was unanimous. The meeting was reconvened in open session at 4:25 P.M. Chairman Gressette reported that no decisions were made and no votes were taken while the Board was in executive session.

Item 15 University Marks
Statement: The Chairman called on Joe Swann to present a motion on behalf of the Research Committee.

Action: Joe Swann made a motion to authorize the Clemson University Administration to negotiate and execute the appropriate documents with a subsidiary foundation of the Clemson University Foundation to allow the use of the University's marks in the development of an automotive/motorsports engineering research and education center. Mr. Amick seconded the motion, and the vote of approval was unanimous.
Item 16. Adjourn

Statement: There being no further business, Dr. Lynn made a motion to adjourn and the meeting was concluded at 4:26 P.M.

Respectfully submitted,

J. Thornton Kirby
Executive Secretary to the
Board of Trustees