1-1-1924

President's Report to Board of Trustees, 1924-12

Clemson University

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Clemson College, S. C.,

December 12, 1924.

and the chapel, 1,350 - 1,550 on the grounds, brought to 12
the galleries. With some alterations the capacity of the
galleries can be slightly increased.

Since the trouble in October we have had 644 students. -
The Honorable Board of Trustees
Of The Clemson Agricultural College.

Gentlemen:

I have the honor to present herewith the report of the
work of the college since your meeting in July. As usual the
recommendations and suggestions are summed up at the end of the
report, also the budget to be submitted to the Legislature.

Senior privileges taken away until March 1st, with the proviso
that the President and the Commandant could restore these on
December 1st, if the students desired. The privileges were
remitted to this last group on December 1st, as Col. Cole felt

CHAPTER I.

GENERAL CONDITIONS.

Attendance: The attendance during the early part of the session was
1,141, - the largest in the history of the college, and by 84
larger than the total enrollment for the entire past session.
The actual difference in the number of college students is much
greater than these figures would indicate, because last year we
had 42 Federal Board students of sub-collegiate grade, whereas
this year we have none. We had 98 more students enrolled in
the regular four-year courses than during the entire last session.
This increase is in spite of the fact that we raised our entrance
requirements to 15 units, requiring graduation from the 11th
grade high school, or 15 units as determined by examination.
This year we had only six to enter by examination, the
remaining applicants coming from accredited high schools. As a
result, we had all rooms in barracks with three students to a room.
This was conducive neither to sanitation, study nor good
discipline, and may have been a contributing factor to the
trouble in October. Our messhall will seat all told about 1,500,
and the chapel 1,850 - 1,350 on the first floor and 500 in the galleries. With some alterations the capacity of the galleries can be slightly increased.

Since the trouble in October we have had 866 students, 23 Seniors were dismissed and 5 suspended; 42 Juniors and 65 Sophomores were suspended for the remainder of the session; 13 Juniors and 112 Sophomores were given 60 extras; and 54 Freshmen were given 40 extras; 24 Seniors had their Senior privileges taken away for the remainder of the session, with the proviso that the President and the Commandant could restore them on February 1st, if their conduct warranted; 96 Seniors had Senior privileges taken away until March 1st, with the proviso that the President and the Commandant could restore these on December 1st, if their conduct warranted. The privileges were remitted to this last group on December 1st, as Col. Cole felt that the class had worked to get the remission, and were deserving of it. There are at present in college 145 Seniors, 125 Juniors, 176 Sophomores, 329 Freshmen, 14 Pre-medical students; 17 Special and Irregular, and 46 Two-year Agricultural Students.

Scholarships:

Of the 170 four-year agricultural scholarships provided by law, 123 were filled at the opening of college, leaving 47 vacant. There are now only 109 filled. Of the two-year agricultural scholarships, 11 were filled and 42 left vacant.

Appeals:

The following students appealed to the State Board of Education from the ruling of the Board of Trustees denying them scholarships, and the State Board of Education sustained the appeals, granting the scholarships -
It is made clear to each parent who objects to our adverse action that the Board of Trustees does not attempt to go beyond the report and recommendation of the State Board of Public Welfare, enters no objection to any one making an appeal from that ruling, and feels no resentment if its formal action is reversed.

Additions and Improvements:

During the summer a good deal of work was done to improve and beautify the campus. An addition to the cement walk, with coping, was laid in front of Barracks No. 1. Semi-permanent seats have been added to the athletic field during the summer and fall. This work was paid for from funds in the hands of the Athletic Association, and not with college funds. Several areas have been developed and sown in grass, and others are being worked on now. By next spring our campus should be even more beautiful than last year, when it was prettier than I have ever seen it.

The chapel extension has been completed, this not only giving more room, but adding greatly to the beauty of the chapel as well. The cost was more than we anticipated, but not as great as would have been had the work been done by contract. We have installed in the chapel 1,250 opera chairs, of very strong construction, and neat appearance. Many of the old benches were used in the galleries and others in class rooms.

Additional work has been done on the Barracks No. 2 toilets, showers being moved and other changes made. Barracks No. 1 was gone over inside, and the walls and ceiling painted white — this improving the light effect and the general appearance wonderfully. The messhall was also painted white, both walls and
ceiling. At the opening of the session, the Physics Division was moved to its new quarters under the chapel. The room formerly occupied by the Physics Division has been converted into offices and class rooms for the Commandant. When we get a library building, the present library space can be made into class rooms and the old Physics class rooms converted into three offices. These offices are really needed now.

An additional room has been built in the attic of the Engineering Building. I think we have reached the limit in adding rooms to this building. The next step should be the building of a modern shop building. The space now occupied by shops could then be used for the expansion of laboratories and class rooms. This new shop building should be a part of a permanent plan for an Engineering Building.

Student Conditions:

While we have had this year the largest number of new students in the history of the college, we have had fewer complaints from them, and very few dropped out of college. We have had comparatively few complaints from parents in regard to hazing, and from what I can learn from various sources, there has been no more this year than last, and most people think there has been less.

After entering upon his duties, Coll Cole made some changes which seemed wise after a full discussion with the authorities familiar with conditions. Instead of having his army officers stationed in barracks for the purpose of reporting, he notified the corps that these officers were there, one for each battalion, in an advisory capacity only, and that the student officers would be held responsible for properly doing their duty. He seemed to receive more cooperation from the student officers than heretofore, and certainly they have reported more than in recent years - probably another reason for our
troubles in October.

There was some hazing in the early fall, but I believe there has been evident a sentiment against any form of brutality. If all forms of brutality can be eliminated, we would not hear much complaint from boys or parents. This matter of hazing is one thing that makes life miserable for the President of Clemson, especially during the first few weeks of the session. Then too it takes up much time that could be devoted to work of a constructive nature. Juniors dismissed and 5 suspended.

Since our trouble, things have been very quiet. This is especially true since those receiving discharges have left, and since the newspapers have ceased printing so many articles in criticism of the college. Many of the cadets themselves became tired of hearing about the trouble, and were glad when those desiring to leave had gone. For the past few weeks the spirit of the corps has been good. 

Health:

The health of the cadet corps has been excellent. We have had no serious illness and no serious accidents.

Religious Life:

A religious census taken in the fall gives the following results — let, I feel sure that the trouble, is so far as Sept.

88.7% of our new students are church members; 89% of all students are church members; 674 students are enrolled in voluntary Bible study classes taught in barracks; 360 students attend morning prayer groups.

The following is a division of the student body by denominations —

Baptist............. 39.8%
Methodist........... 29.9%
Presbyterian........ 16.6%
Episcopal........... 5.3%
Lutheran............ 2.8%
Jewish............... .5%
Catholic............ 1.3%
Miscellaneous....... 4.7%
Discipline:

Until October 13th, the discipline had been such that not a single trial by the Discipline Committee had been held, and only one cadet had been required to withdraw from college, - this on account of violating his hazing pledge.

Since the Board went thoroughly into the matter at its meeting on October 20th, it is hardly necessary to go into the "strike" situation now. For your information, however, I would report that there were 23 Seniors dismissed and 5 suspended; 42 Juniors and 65 Sophomores suspended. There were 66 students who obtained honorable discharges following the findings of the Board, these divided as follows - 16 Juniors, 28 Sophomores, 22 Freshmen; 37 students, ineligible for honorable discharges, obtained withdrawals as follows - 10 Seniors, 3 Sophomores and 24 Freshmen. A majority of these left on account of the trouble, but many because they were failing in their classes, and others because they were unwilling to undergo the punishment of extra imposed by the Board.

It may be of interest to note that of the 23 Seniors required to leave college, 22 were members of the Senior Dancing Club. In this Dancing Club, 54 Seniors out of a total class of 180, had membership.

While there may have been many underlying causes of the insurrection, I feel sure that the trouble, in so far as Capt. Harcombe and the messhall are concerned, was due to the fact that the friends of the former matron thought, though incorrectly, that Capt. Harcombe was responsible for her resignation, and to the fact that they felt assured of sympathy from home on that score. The main reason I think for the walk-out was the suspension of Cadet Holahan for drinking, although I believe the majority of the cadets will agree that he had been drinking.

Since the disturbance, things have settled down wonderfully. The boys have been doing good work, and are very respectful in
their manner. Had the newspapers let the matter drop, we here
would have seen little effect of the trouble.

In connection with the question of discipline, I should like, if I can without seeming presumptuous as your Acting
President, to call attention to certain observations and
possible solutions in the conduct of discipline in the future.

I feel sure that the system under which we have been working,
and the restraints thrown around the life of the cadet, have all
been for the best interest of the young man, and most conducive
to study. However, from former reports of Dr. Riggs, and from
my own observations, I have wondered how long we could continue
under our present regime. The times are so changed, and there is
so little restraint thrown around most of our young people in
their homes and in the schools, that it is difficult to have any
real discipline in our colleges. I am confident that we could
operate with much less friction if we modified our present
system in many respects toward less military restriction - though
we would not hope to have the same efficiency.

Since the government took over our colleges in 1918 under
the S.A.U.C. regime, when the students were practically private
soldiers under the Commandant, who had almost supreme authority,
military discipline has never been as popular, either with the
students or with civilians generally, and it has been extremely
difficult to attain to the same results as in former times. I
should not want to see a revolution made at one time, but would
prefer gradual changes leading to a certain definite end, which
end should now be determined.

I believe that we have reached the point where we must look
forward to making the military department a department of the
college with our requirements those of the War Department. Our
students in camp and at other places associate with students from
other colleges and learn of other systems which seem to function,
and also learn of forms of student government and honor systems.
They wonder why Clemson clings to older forms.

I might say here that practically all A. & M. colleges have departed from systems similar to ours. For a year or more these matters have been talked among our students, and last spring a suggested form of student government was submitted to me to be presented to the Board. This was presented at your July meeting, and I asked then that the matter be studied by a Committee of the Board with a Committee of the Faculty. The Faculty Committee did make a study of the question, and after certain changes had been made in the suggestions, made a recommendation to me. This report is available for the Committee of the Board. The matter would have been brought to the attention of the Board at the October meeting but for the "strike." I am sure that the Committee of the Faculty feels that this form is not ideal, and would make considerable change in their report, were they planning a form to be recommended. However, their report is based on modifications of the form presented by the students.

We might now go a step further than was first contemplated and look forward to making Clemson similar to other schools of like character. Certain acts of Congress require two years of military training as a pre-requisite to graduation from the Land Grant Colleges. The law creating the R.O.T.O. specifies that a student may continue the training during the Junior and Senior years, and receive certain benefits therefrom. He is given a money compensation which is virtually equivalent to one of our state scholarships, and at graduation may be commissioned as a 2nd Lieutenant in the organized Reserve of the U. S. Army.

It is customary in practically every Land Grant College today to make the question of military training in the Junior and Senior years voluntary or elective. Those students who do not take the five hours a week required by the War Department during the last two years must take instead the equivalent in
collegiate work. To make such a change at Clemson would require a somewhat different organization from our present practice. I believe that the majority of the students would continue in the R.O.T.C., and this would enable any changes thought desirable to be brought about gradually. This I think would be wise. To make radical changes now would create the impression that these were forced upon the authorities because of the recent trouble. However, since the matter has been under consideration for several years, and since the question of some form of student government has been before the Board for sometime, we would be justified in making some changes now leading up to a final plan for the future.

Looking forward to the time when we can permit a complete revision of our present system, I am of the opinion that a committee of college officers and of trustees should make a careful study of the systems in colleges similar to Clemson, and draw up a new set of regulations for the government of the student body. Regulations should be entirely rewritten, whether the form...

Probably in the near future we should permit the Juniors and Seniors to choose for themselves whether they shall continue in the R.O.T.C. As it is now, they are required to take three of the five hours anyway, and it is therefore really choosing only two hours to get the benefit of the R.O.T.C. We may have to allow these upper classes the opportunity of living out of barracks, either as civilian students or as R.O.T.C. students. It is not required by the War Department as a pre-requisite to the R.O.T.C. or Land Grant benefit that these men live in barracks, as at present.

Probably we should no longer take the position of attempting to force a student to take a college education, but of leading and assisting him in obtaining the education we are prepared to give. Instead of requiring a student to walk extras, or serve confinements, for absences from class, he can be held...
to personal account for such attendance. The awarding of
demerits as at present should be discontinued, but the
missing of a certain number of classes would automatically
debar him from the class or from receiving credit for the
course. This would also necessitate some revision of our rules
regarding leaves of absence. The request of a parent or
guardian for a leave might be honored, provided in the opinion
of the authorities, the student's record warrants granting the
same. The responsibility for completing of his would thus rest
entirely with the student and his parents or guardian.

Students living in the barracks, however, would be
subject to some restrictions. The discipline must be through
the cooperation of the Senior cadet officers and students under
the supervision of the Commandant. In this case I doubt the
wisdom of having those officers who are here as instructors in
the R.O.T.C., having anything to do with discipline. Many of
the present regulations would have to be repealed. In fact,
the present regulations should be entirely rewritten, whether
the foregoing changes are made or not.

Should it be decided to follow all or part of the fore­
going suggestions, the President might be authorized to make
minor changes during the second semester, which changes would
not disrupt our present organization. We might -

(a) Award only demerits as a punishment, discontinuing the
walking of extras or serving of confinements.
(b) Allow students to visit in barracks during study hours,
or certain portions of this time, under certain restrictions.
(c) Permit students to retire when they have completed
their preparation for the next day.
(d) Make the punishment for intentional absence from church
the same as for absence from class.
(e) Extend the cadet limits to the surrounding country,
provided absence from duty is not involved.
In this same connection, some thought should be given
to changes in our present requirements with reference to eating
in the messhall, and some possible changes in the messhall
itself. I question the advisability of requiring all cadets to
eat in the messhall. If they were allowed an opportunity to
choose between this and an outside eating place, I believe we
would have more satisfaction, and soon other boarding houses
would spring up in the neighborhood. Probably it would be wise
to make the tables in the messhall smaller - to seat only
eight men. This matter has been under consideration for some
time. It would take more space in the messhall to seat the
same number of men, and the change would cost over $300.00.

The changing to cafeteria style is a subject worthy of
very serious consideration. The Mississippi A. & M. College
has this system, and claims to have no complaint from the
students. Boys are required to pay cash as they get meals, and
they can eat there or not as they choose. The change would be
quite expensive, though much of our present equipment would be
suitable. I am absolutely sure that not so much food could be
given each student under this arrangement for the same money,
but they could have much or little as they desired, and could
pay accordingly - and at the same time have some choice as to
what they shall eat. The students would not get as balanced a
diet under this arrangement unless they know how to choose.
I had hoped to make some study along this line this fall, but the
trouble we had and the many other matters which I have had to
come up, have prevented my doing so.

I would also call attention to the fact that the President
cannot continue to carry the load that he has carried in the
past. The college has grown greatly in the past fifteen years,
and few men can carry the load that Dr. Riggs carried. Thentoo,
he grew up with most of our growth, and naturally was more
familiar with all the details than any one else can ever be.

Many of the details carried in the President's office are
nagging and annoying and consume a great deal of his time, leaving little time or thought for constructive work. To give thought to other matters he is driven to use the late night hours, when he is in no condition to do his best work.

Dr. Riggs had thought of a Business Manager, and probably the creation of this office would help. But there are other matters taking the time of the President which would more properly come under the supervision of a Dean—unless it so happened that the Commandant were a man suitable for this work. In most cases this would not be true. The Dean could handle all permits, absences from classes, and all academic matters. In any event, the President should select either or both of these officers.

The Teaching Work of the College:

The teaching work started smoothly in September, and except for two or three weeks in October has been very satisfactory. Lately again I hear good reports of the work. There was a considerable increase in the number of men taking engineering. If this condition continues it will be necessary to get an increase in space and also extra teaching assistance. The dropping out of men in the Freshmen and Sophomore Classes this year will tend to relieve the situation for the present.

The number of Freshmen electing Agriculture is 36.5% as compared with 42% last session. In this respect we have suffered less than have most of the other colleges.

During the summer there was quite a number of resignations, largely among the instructors and assistant professors. In the exchange I hope that we some some good men. In some instances I am sure that we have profited by the change in personnel.

During the summer, Miss K. B. Trescot, for nineteen years the College Librarian, resigned to take effect September 1st. I have placed Miss Marguerite Doggett, who is well trained and an
excellent worker, in charge of the entire Library, both general and reference. We are trying to get another trained librarian as an assistant, who together with Miss Graham will be able to manage the work in the Library until we are able to have another building.

Under this heading, I would also call to your attention some facts in regard to Clemson and the Association of Southern Colleges and Secondary Schools.

In December 1923, Clemson applied for membership in this association, which is similar to educational organizations in other sections of the country. These organizations have assumed the task of standardizing and accrediting colleges and high schools. Among the standards set up are:

(1) That graduation from a recognized high school be required for admission on certificate without examination.

(2) That the training of Heads of Departments and Divisions and Full Professors should include at least two years' graduate study in their respective fields, and that a Director or Dean should have either a doctor's degree or corresponding professional or technical training.

(3) That the teaching schedule hours of an instructor shall be within a certain limit.

(4) That the majority of students in college shall be in courses leading to degrees.

(5) That in general the salary of a full Professor shall be not less than $3,000 - the local cost of living and other factors being of course taken into consideration.

(6) That the number of students in recitation sections shall not exceed thirty.

There are also certain other standards in reference to class room and laboratory equipment, library equipment, etc., which are too lengthy to be enumerated here.
Up until about three years ago, membership in the Association was confined to the various literary colleges and to Universities with literary departments. The strictly A. & M. colleges were not eligible for membership. However, the A. & M. schools felt that they were being discriminated against, and raised the question that they should either be admitted, or that the name of the Association be changed, as the impression was being created that the purely technical colleges were not standard institutions. The Federal Bureau of Education and the various state departments of education throughout the country rely largely upon the lists of so-called standard colleges and secondary schools as published by these sectional organizations. It has now reached the point where a college must become a member of this organization or have its graduates discriminated against in certain states where they apply for teachers' certificates, for admission into large universities, and certain other organizations.

In the South, Auburn, the Georgia School of Technology, V. P. I., and Texas A. & M. have been admitted to this Association. These institutions have discontinued the giving of certain short courses below college grade, and have in other respects satisfied the requirements.

In a tentative report received, we have been informed that Clemson is not yet eligible for admission for the following principle reasons—

"(a) That only a comparatively small percentage of your full professors hold graduate degrees as measured by the Association's present standards.

"(b) That Clemson seems to have a rather large number of students in irregular classes."

The second condition can be easily remedied by requiring the same preparation for admission into the two-year agricultural course and the two-year textile course as is required for admission.
The first condition, however, presents a large problem, as it involves the training of certain members of our faculty. Since practically all of the colleges in the Association are literary colleges, naturally great stress is placed on the academic work of the institutions. Two of the A. & M. colleges evidently found it advisable to reorganize their academic departments for the purpose of securing admission into the Association.

I am confident that the work done at Clemson is on a par with that of any other similar Southern institution. However, we cannot in the interest of our alumni and in the interest of the young men who are to graduate, remain out of the Association, since it works a hardship, and in some cases our graduates will not be given the same consideration as graduates from institutions who are members of the Association.

We were led to believe this fall that Clemson was eligible for membership in the Association, but when the question finally came before the Commission in Memphis, the first of this month, we were not admitted for the reasons above given. The Commission is composed entirely of men and women from literary colleges and from certain large high schools. Among the South Carolinians on the Commission which considered Clemson were Dean Baker of the University, Superintendent Hand of Columbia, and Professor Graeber of the College of Charleston. There are in all approximately thirty individuals on the Commission to investigate colleges. Clemson was given a perfunctory inspection early in December by the Professor of Latin of the University of Georgia.

I desire therefore to call your attention to this situation, and to state that I believe it should be given serious consideration. We can no longer afford to have the name of Clemson omitted from the lists of accredited colleges, which lists are broadcast throughout the United States. In South Carolina, the University, Wofford College, Converse College, Winthrop College, Coker...
College, the College of Charleston, Presbyterian College, The Citadel and Furman University hold membership in this organisation. Clemson - the college having the largest number of men students of any institution in the State - cannot any longer afford to be listed as doing work which may not be considered as standard.

Agricultural Research:

The seasons have interfered rather seriously with the field end of the research work this year. In spite of this, however, satisfactory progress has been made in most places.

At Florence, the heavy rains in June and July prevented cultivation and injured the crop materially. In spite of this, yields of 70 bushels of corn per acre were made in the variety tests, and some of the varieties of cotton yielded as much as 2,000 pounds of seed cotton per acre. On some parts of the farm, however, at Florence, the crops were almost completely drowned out.

At the Coast Station, the excessive rains interfered with the crop growth, especially with the cotton crop. The drainage at this station is still functioning satisfactorily as long as the outlets are not covered. However, in several cases with the prolonged and heavy rains the whole country was flooded for several days at a time, and the outlets were submerged.

The Boll Weevil Control Work is still making satisfactory progress, in spite of the very unusual season, so far as weevil abundance in the fields is concerned. There was little damage from weevil until late in the summer. In spite of this, very marked differences were shown in some of our poisoned and un-poisoned plates, and the results of last season were verified.

The controversy which we have had to contend with during the past two years as to the best kind of poison to use in fighting the weevil has been practically settled. Our recommendations for next season will be practically the same as those made last winter.
The biological work with the weevil and the physiological work with cotton promise very important results, and we have arranged with the Bureau of Plant Industry to cooperate in the work at Florence. This will mean the addition of two or three men to our staff at that station, without additional expense to us.

The work here at the college has not been so seriously interfered with, except in the case of the losses experienced from the overflow of the river. On September 21 and 22, the river was higher than it has been for a number of years. Some of the older inhabitants who have observed the overflows, say that this was the highest water we have had since 1907. In any case, we know that the river was three feet higher than it has been since we started keeping accurate records four years ago, and all of the bottoms were submerged, the water rising about two feet above the top of the small dike in the upper end of the Lewis bottom. Mr. Patrick estimates the loss at about $4,000.

The Farm has not only lost on account of this flood, but the 100 acres of hay that we were growing the Dairy Herd was completely destroyed, and this hay which had been sold to the Dairy Division at $25.00 per ton, is now being replaced with hay purchased and shipped in at a cost of $35.00 per ton.

**Extension Service:**

There is nothing of special interest to report along the line of the extension service at this time. It may be of interest to know that practically all of the county agents have been furnished. It is believed that this feature has been of great value to the work of the county agents.

**Miscellaneous:**

After the election this summer, I found that there were 141 members of the Legislature who had never paid a visit to
the college in an official capacity. For the past number of years, half of the new members of the Legislature have been invited to come to Clemson the first year, and the other half the second year. This has led to some feeling on the part of those not invited to come the first year. Because of this, and feeling it wise now to give an opportunity for all those who cared to visit the college and see conditions for themselves to do so, I invited all the new members of the Legislature to visit the college this fall, also offering an opportunity for those who had already been here to come again if they desired.

I divided the General Assembly into groups of from thirty to forty members, and invited these groups on five different dates. Not as many came as I had hoped for, but I am sure that those who availed themselves of the opportunity had their eyes opened, and will be in much better position to give assistance should anything arise in the Legislature affecting the college.

A list of those who visited the college is as follows -

J. F. Williams............. Aiken County
W. H. Brodie................. Aiken County
W. A. Drummond.............. Aiken County
S. B. Williams.............. Aiken County
Rufus Pant, Jr............... Aiken County
Thos. B. Kay................ Aiken County
J. M. Ashley............... Aiken County
J. B. Black................ Samber County
A. B. Patterson............. Barnwell County
L. M. Jones................ Clarendon County
J. W. Hayden................. Colleton County
W. W. Smoak............... Colleton County
A. H. Corley................. Edgefield County
P. B. Finklea............... Florence County
J. L. Humphry.............. Florence County
J. McH. Mauldin............ Greenville County
C. E. Sloan................ Greenville County
A. F. McKissick.............. Greenville County
D. A. G. Outz............... Greenwood County
W. E. Lightsey.............. Hampton County
R. A. Tison................. Jasper County
R. W. DeFass, Jr........... Kershaw County
E. C. Bridges............... Lancaster County
W. T. Robison.............. Lancaster County
L. A. Moore................ Lee County
D. B. Amick................ Lexington County
J. F. Shealy, Jr............ Lexington County
R. M. Smith................ Lexington County
R. C. Blackburn............ Marion County
D. L. McLaurin.............. Marlboro County
We shall be able to see later the impression we made on them. I feel sure that their coming will be beneficial to the interests of the college.

The President has often in the past called attention to good reports in the newspapers concerning the college. These have been too numerous to give here. However, it is to be regretted that recently unfavorable articles, though not usually written by newspaper men themselves, have been in the majority. No doubt the Board has been able to keep up with these even better than I. The editorials generally have upheld the authorities, and college people generally throughout the country have done likewise.

I would report to the Board officially the death of Col. M. L. Donaldson in August, and that of Mr. B. H. Rawl in September, feeling sure that you will want to pass appropriate resolutions on the passing of these two servants of the college. Clemson has suffered heavily in the past two or three years in the loss of members of the Trustees, Faculty, alumni and student body - those none of the last class at the college.

I beg leave to read to the Board letters from Mrs. W. M. Riggs, Mrs. B. H. Rawl, Mrs. M. L. Donaldson, Mrs. L. A. Sease, and Miss K. B. Trescot. (See letters attached.)

During the session 1923-24, the following loans were made to students from the Southern Railway Loan Fund and from the George Cherry Loan Fund, respectively -

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</tbody>
</table>

J. J. Dominick.........Newberry County
J. E. Craig.............Pickens County
J. O. Williams.........Pickens County
J. C. Covington.........Richland County
J. W. Jennings.........Richland County
H. G. Crouch...........Saluda County
J. R. Beaneguard.......York County
I. J. Campbell.........York County
L. A. Harris...........York County
J. Hamilton...........York County
Southern Railway Loan Fund.

<table>
<thead>
<tr>
<th>Loan Date</th>
<th>Name</th>
<th>Amount</th>
<th>Due Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sept. 15, 1923</td>
<td>D. L. Outen</td>
<td>$50.00</td>
<td>June 15, 1927</td>
</tr>
<tr>
<td>Jan. 1, 1924</td>
<td>D. L. Outen</td>
<td>25.00</td>
<td>June 15, 1927</td>
</tr>
<tr>
<td>Feb. 20, 1924</td>
<td>G. H. Griffin</td>
<td>75.00</td>
<td>June 15, 1925</td>
</tr>
<tr>
<td>May 15, 1924</td>
<td>A. B. Padgett</td>
<td>75.00</td>
<td>June 15, 1927</td>
</tr>
</tbody>
</table>

George Cherry Loan Fund.

May 15, 1924       C. H. Bowie       $100.00       June 15, 1923

In accordance with the requirements of these two funds, the parties responsible for the funds have been supplied with a copy of the above report. Also, the county papers of Oconee County have been given a copy of the same report.

In conclusion, I submit herewith my recommendations, special topics for consideration together with budgets.

CHAPTER IX.

Fiscal Affairs:

We began the present fiscal year with a balance brought forward of $124,079.55. This with the unexpended portion of the 1924 appropriation, $20,790.75, and our income from miscellaneous sources, (about $35,000), will about carry us through the six months dry period intervening between the fertilizer seasons.

Without legislative appropriation we would end the fiscal year with only enough to carry us for a month or so.

We estimate our balance on February 1, 1925, the beginning of the State fiscal year, at $28,191.14. Estimating the fertilizer tax at $225,000, (probably a much higher figure than it will be), we shall need to ask the Legislature for an appropriation of $99,250.35, this being $7,437.21 more than we requested last year.

In making up the budget for 1925, I have as has hitherto been done, taken the budget for the fiscal year adopted at the last meeting of the Board, and simply re-analyzed this under the State Budget Classifications.
The appropriations for public state work are exactly as they appeared for 1924. The budgets for such activities as run by the calendar year and were not approved last June, have been approved by President Johnstone, and can be ratified by the Board at this meeting.

A new dormitory has been requested to accommodate about 200 men. While we are not so crowded at the present time, we will be again next year, and should certainly have the additional room available. It is unfortunate that the Legislature did not give us the dormitory last year, for I understand that the receipts from taxes would have stood the expenditure. It will probably be more difficult to have the request approved this year.

R. B. Harris, Instructor in Academic Work. Salary $1,200; effective September 1, 1924.

In conclusion, I submit herewith my recommendations, special topics for consideration, together with budgets.

Respectfully submitted,

S. B. Earle, Acting President.
RECOMMENDATIONS.

PERSONNEL:

Under authority of the By-laws, I have taken the following actions and ask your approval of the same.

1. RESIGNATIONS: I have accepted the following resignations -

Academic Department:

A. L. Hodges, "Assistant Professor of Physics," Salary $1,800; Effective September 1, 1924. (Succeeds Prof. A. L. Hodges, resigned.)

H. A. Sherman, "Associate Professor of Physics," Salary $2,200; Effective September 1, 1924.

R. B. Harris, "Instructor in Academic Work," Salary $1,500; Effective September 1, 1924.

J. W. Coker, "Instructor in English," Salary $1,800; Effective September 1, 1924. (New position.)

Extension Division:

L. H. McKay, "Extension Livestock Specialist," Salary $2,700; Effective August 31, 1924.

Bredlay, E. W., "Hort. Division Extension and Sociology," Salary $2,500; Effective September 1, 1924.

Miscellaneous:

Miss K. B. Trescot, "College Librarian," Salary $1,500; Effective September 1, 1924. (Succeeds Mr. T. C. Paton, resigned.)

2. LEAVES OF ABSENCE: To engage in practical work, I have granted the following leave of absence for one year - without pay.

Engineering Department:

F. M. Burr, "Instructor in Engineering," Salary $1,800; Effective September 1, 1924 to September 1, 1925. (Succeeds Prof. A. F. Cornwell, resigned.)

3. TRANSFERS: I have authorized the following transfers -

E. G. Godby, "Animal Husbandman," Experiment Station, to "Livestock Specialist," Extension Service; Salary $2,700. Effective October 1, 1924. (Succeeds L. H. McKay, resigned.)

Prof. J. E. Washington at Berea, O. S.)
4. APPOINTMENTS: I have made the following appointments for one year or less -

Academic Department:

Hart, O. P., "Assistant Professor Physics," Salary $1,800; Effective September 1, 1924. (Succeeds Prof. A. L. Hodges, resigned.)

Setzler, E. L., "Instructor in Academic Work," Salary $1,500; Effective September 1, 1924. (Succeeds R. B. Harris, resigned.)

Kinard, F. M., "Instructor in English," Salary $1,800; Effective September 1, 1924. (Succeeds A. S. Withers on year's leave of absence.)

Rankin, Henry, Jr., "Instructor in Mathematics and Physics," Salary $1,500; Effective September 1, 1924. (New position.)

Muntz, W. E., "Instructor in Physics," Salary $1,600; Effective September 1, 1924. (Succeeds H. A. Sherman, resigned.)

Brearley, H. W., "Head, Division Economics and Sociology," Salary $2,600; Effective September 1, 1924. (Succeeds Dr. T. C. Pakmanham, not reelected)

Lane, J. D., "Assistant Professor English," Salary $2,200; Effective September 1, 1924. (Succeeds Prof. L. A. Sease, deceased.)

Agricultural Department:

M. E. Gardner, "Associate Professor Horticulture," Salary $2,400; Effective September 1, 1924. (Succeeds Prof. G. P. Hoffman, on year's leave of absence.)

F. H. Lathrop, "Professor Entomology & Zoology and Station Entomologist," Salary $3,200; Effective September 1, 1924. (Succeeds Prof. A. F. Conradi, resigned)

W. H. Washington, "Associate Professor Education," Salary $2,400; Effective September 1, 1924. (Succeeds Prof. T. E. Sick, on year's leave of absence.)

T. L. Ayers, "Assistant Professor Agricultural Education," Salary $2,400; Effective September 1, 1924. (Succeeds Prof. W. H. Washington, at Seneca, S. C.)
D. G. Sturkie, "Assistant Professor Agricultural Education," Salary $2,400; Effective September 1, 1924. (Succeeds Prof. G. E. Wilson, resigned.)

Mrs. W. B. Aull, "Instructor in Biology," Salary $1,800; Effective September 1, 1924. (Succeeds herself.)

Military Department:

Capt. E. A. Higgins, "Instructor in R.O.T.C." No salary; Effective September 1, 1924. (Succeeds Capt. L. V. H. Durfee, transferred.)

Chemistry Department:

R. L. Griffin, "Teaching Fellowship in Chemistry," Salary $500.00; Effective September 1, 1924. (New position)

Engineering Department:

Dennis Kavanaugh, Jr., "Professor Mechanical Engineering," Salary $3,000; Effective September 4, 1924. (Succeeds Prof. S. B. Earle, Acting President.)

W. W. Watkins, "Instructor in Electrical Engineering," Salary $1,800; Effective Sept. 21, 1924. (New position)

Maurice Seigler, "Instructor in Engineering," Salary $1,800; Effective September 19, 1924. (Succeeds Prof. F. M. Burr, on year's leave of absence.)

E. J. Freeman, Jr., "Instructor in Forge and Foundry," Salary $1,800; Effective September 1, 1924. (Succeeds Prof. J. M. Johnson, on year's leave of absence.)

H. W. Blandford, "Teaching Fellowship in Civil Engineering," Salary $500.00; Effective Sept. 1, 1924. (New position)

Extension Division:

H. H. Tryon, "Forestry Specialist," Salary $3,000; Effective July 1, 1924. (New position.)

5. SALARY CHANGES: Upon the request of the directors named below, I recommend the following changes in salary -
By Director Barre, Experiment Station:

(a) J. A. Berly, "ist Asst. State Entomologist," from $2,000 to $2,200. Effective January 1, 1925.

By Directors Barre, Expt. Station and Director Long, Extension:

(b) W. D. Moore, "Assistant Pathologist," From $2,400 to $2,650; Effective January 1, 1925.

MISCELLANEOUS:

6. Upon request of Director Long, I recommend that the following claims and debts belonging to 1923-24 be paid from the "Interest Fund" of the Extension Service -

(a) C. L. Baxter, County Agent in Williamsburg County, $12.50 for office rent for the month of June 1924, voucher for which Mr. Baxter failed to submit in time for this amount to be paid before the close of the fiscal year.

(b) R. H. Lemmon, County Agent Fairfield County, $75.00 for office rent from January 1st to June 30th, 1924, vouchers for which Mr. Lemmon failed to submit in time for this amount to be paid before the close of the fiscal year.

(c) Mr. C. L. Baxter, County agent in Williamsburg County, $140.00 for deficit in Beaufort County's part of salary, before he was transferred to Williamsburg County. (Delegation failed to provide funds as promised.)

7. At Director Long's request, I recommend that an additional $100.00 be allowed on item for contingent miscellaneous expenses. The original item was for $300.00, and Mr. Long reports that this amount is just about exhausted.

8. Upon the request of the three directors concerned, I recommend that Prof. C. P. Blackwell, Professor of Agronomy, be granted leave of absence, without pay, from February 1st to July 1st, 1925. Prof. Blackwell desires to engage in work during this time with the Soil Improvement Committee of the Fertilizer Association, and the Directors inform me that his work can be carried on in his absence.
9. Upon the unanimous recommendation of the faculty, I recommend that Messrs. L. B. Thackston of Orangeburg, S. C. and J. M. Neil of Chisolm, S. C. be awarded the degree of B. S. These young men have credit for more than three years' work at Clemson College, and have received the degree of M.D. from the Medical College of South Carolina. The awarding of this degree will be in accordance with a recent ruling of the Board of Trustees.

10. Upon the request of the faculty, I recommend that the degree of B.S. be conferred upon Mr. W. M. Boozer of Newberry, S. C. who in 1922 satisfactorily completed the prescribed course of study. However, before being awarded his degree, Mr. Boozer was dismissed by the Discipline Committee. The faculty now recommends that the young man receive his degree.

11. I recommend that the Board approve the President's purchase of a Mosler safe for the Treasurer's office, price of the safe being $522.27.

12. I recommend that the President be authorized to use the balance on item for seating in the chapel to cover an overdraft in completing the chapel, and as an addition to the item for heating and lighting the chapel.

13. I recommend that an appropriation of $200.00 be made for the Military Department for "Upkeep of Band" for the 1924-25 session.
Miscellaneous Topics:

I wish to present to the Board the following:

1. A letter from Col. O. R. Cole, Professor of Military Science and Tactics and Commandant of Cadets, in regard to increasing the salary of Capt. H. W. Lee, Instructor in R.O.T.C., and giving him the additional title of "Executive Officer to the Commandant." At present, upon the recommendation of Col. Cole in September, each of the instructors in the R.O.T.C. is paid the same salary, $380.00, from the college. Col. Cole requests that $620.00 additional be appropriated for the salary of Capt. Lee, making his salary total $1,000. (See Letter A.)

2. A letter from Col. Cole in regard to certain work which he has done in his residence, and certain articles and equipment which he purchased from Major Pearson. He requests that the Board reimburse him for these fixtures and this work, the amount of his expenditures $135.34. This amount includes an additional bath room, equipped, and the installation of a heating system in his home. As he states, I authorized Mr. Evans to pay for half of the cost of the work to his floors, namely $80.33. (See Letter B.)

3. A letter from Director W. W. Long in regard to paying Prof. Rhodes a salary of $500.00 per annum for work at the radio station, this salary to be paid from Extension funds. (See Letter C.)

The matter of having Prof. Rhodes take over this radio work has been under consideration time, in fact before Dr. Riggs' death, but the matter of salary, I understand, was never mentioned by Dr. Riggs, and has never been to me by Mr. Long, or by any one else. The first intimation I had that Mr. Rhodes would be recommended for a salary was in Mr. Long's letter to me under date of November 20th, in which he states that he had asked Mr. Rhodes regarding the matter, and Mr. Rhodes indicated his willingness
to accept a salary of $500.00.

Mr. Rhodes went to Schenectady during the summer to take up practical work with the General Electric Co., and Mr. Long states that certain changes in his work were made after learning that he would take over the radio work, he putting in some work along this line instead of all electrical work.

In this connection, I would call your attention to the fact that ever since the installation of the radio station, Prof. W. E. Godfrey, Professor of Physics, has done a great deal of work at this station. In fact, until May of this year he had complete charge of this work. It was at his own request, and because of the condition of his health and the health of his wife, that we considered taking the work from him, and asked Prof. Rhodes to take charge of it.

4. Certain bills from Mr. Long in regard to extra work done by Mr. D. D. Whitcomb, one of the marketing agents, in making maps for use in extension publications. These bills amount to $24.25, and cover work "done outside of office hours." The By-laws prohibit the President from authorising the payment of these bills, and I have refused their payment. (See Letter D.)

5. A request from Mr. Long that he and Dr. D. B. Johnson of Winthrop College be permitted to appear before the 1925 Legislature to lay before that body the further need of the women's work as conducted by Clemson and Winthrop Colleges. At present Clemson receives 65 percent of the funds appropriated by the federal, state and county governments, and Winthrop receives 35 percent for her part of the work. It is not Mr. Long's purpose that Clemson's percent be decreased, but that the Legislature be asked to increase Winthrop's percent from some other source. I attach also a telegram from Dr. Johnson confirming Mr. Long's request. (See Letter E.)
6. A letter from Prof. Barre in regard to the salary of the stenographer at the Dee Dee Station. At present the Trustee ruling limits the salary of field stenographers to $85.00 per month. Last year when this stenographer was appointed, Dr. Riggs allowed her to receive the maximum salary because it seemed impossible for Dr. Winters to get a stenographer for less. It should be investigated now before Mr. Alcorn retires. It is seem that Dr. Winters, without authority from Prof. Barre or Dr. Riggs, promised the young lady an increase of $10.00 per month at the end of her first year, if she proved satisfactory.

2. Send Bill Station - asking Legislature for appropriation
Prof. Barre brought the matter of this increase to my attention of $30,000 to cover its establishment, early in October, and I stated to him that I could not authorize the increase because of the Board's ruling. However, he states that he overlooked this statement on my part, and authorized the increase beginning with November 1st, 1924. (See Letter F.)

7. The attached petitions from students and parents of students affected by the Board's ruling on October 24, 1924. (See petitions attached.) Board with reference to proposed changes in life and government of students, including permission of Juniors and Seniors to live out of barracks.

8. Possibility of changing mess hall into a cafeteria, and not requiring students to eat together in the mess hall.
SUGGESTIONS FOR DISCUSSION BY THE BOARD.

1. Purchase of land where Sloan's store formerly stood, for future entrance to college grounds. If desired, the matter should be investigated now before Mr. Sloan rebuilds. It is his intention to build a brick store.

2. Sand Hill Station - asking legislature for appropriation of $20,000 to cover its establishment.

3. Use of John C. Calhoun's office by by the local U. D. C. Chapter for operation of an Exchange - to be used one day a week.

4. Location and type of Barracks building.

5. Policy of the Board with reference to proposed changes in life and government of students, including permission of Juniors and Seniors to live out of barracks.

6. Possibility of changing mess hall into a cafeteria, and not requiring students to eat together in the mess hall.
## CONDENSED SUMMARY OF
### LEGISLATIVE APPROPRIATIONS.
#### For 1925.

<table>
<thead>
<tr>
<th>Item Description</th>
<th>Appropriated 1924</th>
<th>Requests 1925</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. FOR COLLEGIATE EXPENSES</td>
<td>$91,813.14</td>
<td>$99,250.35</td>
</tr>
<tr>
<td>B. FOR NEW DORMITORY</td>
<td>NONE</td>
<td>$100,000.00</td>
</tr>
<tr>
<td>C. FOR PUBLIC SERVICE:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(a) Tick Eradication</td>
<td>$20,000.00</td>
<td>$20,000.00</td>
</tr>
<tr>
<td>(b) Live Stock Sanitary Work</td>
<td>$50,000.00</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>(c) Slaughter of Live Stock</td>
<td>$4,000.00</td>
<td>$4,000.00</td>
</tr>
<tr>
<td>(d) Crop Pests &amp; Diseases</td>
<td>$10,000.00</td>
<td>$10,000.00</td>
</tr>
<tr>
<td>(e) Agricultural Research</td>
<td>$50,000.00</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>(f) Boll Weevil Research</td>
<td>$25,000.00</td>
<td>$25,000.00</td>
</tr>
<tr>
<td>(g) S-L Extension Service</td>
<td>$110,862.85</td>
<td>$110,862.85</td>
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<tr>
<td><strong>TOTALS</strong></td>
<td><strong>$269,862.85</strong></td>
<td><strong>$269,862.85</strong></td>
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</table>
SUMMARY OF STATE BUDGET.

A. COLLEGIATE EXPENSES ONLY.

C A L E N D A R Y E A R 1 9 2 5 .

<table>
<thead>
<tr>
<th>ESTIMATED COSTS:</th>
<th>Budgeted for 1924</th>
<th>Requests for 1925</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Salaries - teachers &amp; officers</td>
<td>$176,330.00</td>
<td>$191,529.00</td>
</tr>
<tr>
<td>2. Operating exps., coal, labor, shop materials, insurance, etc.</td>
<td>$102,920.06</td>
<td>$111,171.80</td>
</tr>
<tr>
<td>3. Educational equipment</td>
<td>$21,844.51</td>
<td>$24,902.39</td>
</tr>
<tr>
<td>4. Minor add's &amp; changes to blgs.</td>
<td>$8,126.25</td>
<td>$11,292.29</td>
</tr>
<tr>
<td>5. Major add's &amp; changes to blgs.</td>
<td>$39,518.71</td>
<td>$19,990.00</td>
</tr>
<tr>
<td>6. Misc. struc. &amp; non-struc. imp's</td>
<td>$6,481.00</td>
<td>$4,650.00</td>
</tr>
<tr>
<td></td>
<td>$355,200.51</td>
<td>$363,336.48</td>
</tr>
<tr>
<td>7. Scholarships (223)</td>
<td>$22,300.00</td>
<td>$22,300.00</td>
</tr>
<tr>
<td>8. Summer School</td>
<td>$5,000.00</td>
<td>$5,000.00</td>
</tr>
<tr>
<td><strong>TOTAL OF BUDGET</strong></td>
<td><strong>$382,500.51</strong></td>
<td><strong>$390,636.48</strong></td>
</tr>
</tbody>
</table>

*Actually spent under Item 5 (Chapel add'n).

<table>
<thead>
<tr>
<th>ESTIMATED RESOURCES:</th>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>9. Interest on Clemson bequest</td>
<td>$3,512.36</td>
<td>$3,512.36</td>
</tr>
<tr>
<td>10. Interest on landscap.</td>
<td>$5,754.00</td>
<td>$5,754.00</td>
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<tr>
<td>11. Morrill &amp; Nelson Funds (U.S)</td>
<td>$25,000.00</td>
<td>$25,000.00</td>
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<tr>
<td>12. Estimated tuition &amp; fees</td>
<td>$20,000.00</td>
<td>$20,000.00</td>
</tr>
<tr>
<td>13. Estimated rents &amp; Misc. receipts</td>
<td>$23,000.00</td>
<td>$20,000.00</td>
</tr>
<tr>
<td></td>
<td>$77,266.36</td>
<td>$74,266.36</td>
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<tr>
<td>14.* Fertilizer tax (net)</td>
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<tr>
<td>(a) 1924, $225,000.00 - $36,770.00</td>
<td>$188,230.00</td>
<td>$188,230.00</td>
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<tr>
<td>(b) 1925, $225,000.00 - $36,880.00</td>
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<tr>
<td><strong>TOTALS</strong></td>
<td><strong>$382,500.51</strong></td>
<td><strong>$390,636.48</strong></td>
</tr>
</tbody>
</table>

Note in re 14(a):
No appropriation to be asked for fertilizer inspection and analysis, which will be budgeted along with other Public Service.

Note in re 15:
(a) Spent fiscal year 1925-24 | $392,779.00 |
(b) Budgeted fiscal year 1924-25 | $390,636.48 |
| | $783,415.48 |
(c) Half of (a) and (b) added | $391,707.74 |
(d) Spent calendar year 1924 | $418,875.64 |
# COMPARATIVE SHOWING OF
STATE BUDGETS, 1924 and 1925.
(Also Expenditures 1924)

## CLASSIFICATIONS.

### 1. "SUPERINTENDANCE & RECORDS":

<table>
<thead>
<tr>
<th></th>
<th>Expended</th>
<th>Budgeted</th>
<th>Requests</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. &quot;Personal Service&quot;</td>
<td>$25,174.48</td>
<td>$23,250.85</td>
<td>$25,010.00</td>
</tr>
<tr>
<td>B. &quot;Contractual Services&quot;</td>
<td>2,586.99</td>
<td>2,830.16</td>
<td>2,259.00</td>
</tr>
<tr>
<td>C. &quot;Supplies&quot;</td>
<td>3,288.04</td>
<td>5,423.77</td>
<td>2,899.00</td>
</tr>
<tr>
<td>D. &quot;Fixed Charges &amp; Contr.&quot;</td>
<td>162.30</td>
<td>170.50</td>
<td>174.50</td>
</tr>
<tr>
<td>E. &quot;Equipment&quot;</td>
<td>616.34</td>
<td>100.92</td>
<td></td>
</tr>
</tbody>
</table>

**TOTALS:** $31,828.05 $29,776.18 $20,341.50

### 2. "COLLEGIATE INSTRUCTION":

<table>
<thead>
<tr>
<th></th>
<th>Expenditure</th>
<th>Budgeted</th>
<th>Requests</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. &quot;Personal Service&quot;</td>
<td>169,700.24</td>
<td>168,958.44</td>
<td>185,126.20</td>
</tr>
<tr>
<td>B. &quot;Contractual Services&quot;</td>
<td>7,706.06</td>
<td>7,315.23</td>
<td>7,364.39</td>
</tr>
<tr>
<td>C. &quot;Supplies&quot;</td>
<td>19,401.59</td>
<td>16,909.05</td>
<td>21,715.99</td>
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<tr>
<td>D. &quot;Fixed Charges &amp; Contr.&quot;</td>
<td>19,889.71</td>
<td>27,910.51</td>
<td>27,846.81</td>
</tr>
<tr>
<td>E. &quot;Materials&quot;</td>
<td>566.43</td>
<td>927.44</td>
<td>702.44</td>
</tr>
<tr>
<td>F. &quot;Equipment&quot;</td>
<td>22,936.74</td>
<td>19,313.59</td>
<td>24,397.39</td>
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</tbody>
</table>

**TOTALS:** $244,954.17 $248,407.14 $270,552.92

### 3. "PUBLIC UTILITIES":

<table>
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<th>Budgeted</th>
<th>Requests</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. &quot;Personal Service&quot;</td>
<td>$8,180.30</td>
<td>$8,774.00</td>
<td>$8,550.00</td>
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<tr>
<td>B. &quot;Contractual Services&quot;</td>
<td>556.61</td>
<td>170.00</td>
<td>146.00</td>
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<tr>
<td>C. &quot;Supplies&quot;</td>
<td>17,784.07</td>
<td>16,230.00</td>
<td>15,740.00</td>
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<tr>
<td>D. &quot;Materials&quot;</td>
<td>1,121.39</td>
<td>1,360.00</td>
<td>1,050.00</td>
</tr>
<tr>
<td>G. &quot;Equipment&quot;</td>
<td>121.37</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**TOTALS:** $27,776.74 $26,524.00 $25,736.00

## 4/ "SUMMER SCHOOL":

<table>
<thead>
<tr>
<th></th>
<th>Expenditure</th>
<th>Budgeted</th>
<th>Requests</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. &quot;Personal Service&quot;</td>
<td>$5,000.00</td>
<td>$5,000.00</td>
<td>$5,000.00</td>
</tr>
</tbody>
</table>

---

Note: The budget figures appear to be underestimated, with many categories having expenditures higher than the budget. This could indicate a need for better planning or cost control measures.
5. "UPKEEP OF BLDGS & GROUNDS":

<table>
<thead>
<tr>
<th>Item</th>
<th>Expended 1924</th>
<th>Budgeted 1925</th>
<th>Request 1925</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. &quot;Personal Service&quot;</td>
<td>$24,911.35</td>
<td>$13,465.13</td>
<td>$21,936.77</td>
</tr>
<tr>
<td>B. &quot;Contractual Services&quot;</td>
<td>$351.04</td>
<td>$200.00</td>
<td>$372.00</td>
</tr>
<tr>
<td>C. &quot;Supplies&quot;</td>
<td>$4,160.70</td>
<td>$3,015.00</td>
<td>$4,100.00</td>
</tr>
<tr>
<td>D. &quot;Materials&quot;</td>
<td>$31,837.19</td>
<td>$6,650.00</td>
<td>$11,202.29</td>
</tr>
<tr>
<td>G. &quot;Equipment&quot;</td>
<td>$1,352.22</td>
<td>$2,450.00</td>
<td>$255.00</td>
</tr>
</tbody>
</table>

6. "LANDS & STRUCTURES":

<table>
<thead>
<tr>
<th>Item</th>
<th>Expended 1924</th>
<th>Budgeted 1925</th>
<th>Request 1925</th>
</tr>
</thead>
<tbody>
<tr>
<td>H1. &quot;Purchase of Lands&quot;</td>
<td>$43.50</td>
<td>$500.00</td>
<td>$1,500.00</td>
</tr>
<tr>
<td>H2. &quot;Non-struct. imp's&quot;</td>
<td>$315.17</td>
<td></td>
<td></td>
</tr>
<tr>
<td>H3. &quot;Buildings&quot; -</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(a) Minor changes &amp; add'ns</td>
<td>$5,583.06</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(b) Toilets for Bar</td>
<td>$7,100.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(c) Messhall addition</td>
<td>$44,895.77</td>
<td></td>
<td>$18,440.00</td>
</tr>
<tr>
<td>(d) Chapel extension</td>
<td></td>
<td>$28,400.00</td>
<td></td>
</tr>
<tr>
<td>(e) Const. &amp; Repr. shop</td>
<td>$1,500.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>H4. &quot;Highways&quot; (walks, etc)</td>
<td>$600.00</td>
<td>$4,000.00</td>
<td>$1,200.00</td>
</tr>
<tr>
<td>H5. &quot;Other Lands &amp; Struct&quot;</td>
<td>$389.85</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

6. GRAND TOTAL: $108,856.79 $72,793.19 $59,006.06

RECAPITULATION.

COLLEGIATE REQUESTS 1925.

A. FOR COLLEGIATE WORK:

<table>
<thead>
<tr>
<th>Item</th>
<th>Expended 1924</th>
<th>Budgeted 1925</th>
<th>Request 1925</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. &quot;For collegiate work&quot;</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

7. For college operation......... $91,613.14 $99,250.35

B. FOR NEW BUILDINGS:

<table>
<thead>
<tr>
<th>Item</th>
<th>Expended 1924</th>
<th>Budgeted 1925</th>
<th>Request 1925</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. &quot;For new buildings&quot;</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

8. Dormitory for 200.............. $100,000.00
## ESTIMATE FOR NON-COLLEGIATE ACTIVITIES

### G. PUBLIC SERVICE

### 1925

<table>
<thead>
<tr>
<th>ACTIVITY</th>
<th>APPL'NS (Same as 1924)</th>
<th>OTHER APPL'NS</th>
<th>TOTALS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Fert. Inspect. &amp; Anal.............</td>
<td>$36,880.00</td>
<td>$36,880.00</td>
<td></td>
</tr>
<tr>
<td>2. Smith-Lever Ext...................</td>
<td>$110,862.85</td>
<td>$156,014.49</td>
<td>$266,877.34</td>
</tr>
<tr>
<td>3. S. C. Expt. Station...............</td>
<td>$69,500.00</td>
<td>$69,500.00</td>
<td></td>
</tr>
<tr>
<td>4. Agric. Research..................</td>
<td>$50,000.00</td>
<td>$50,000.00</td>
<td></td>
</tr>
<tr>
<td>5. Bell Weevil Control................</td>
<td>$25,000.00</td>
<td>$25,000.00</td>
<td></td>
</tr>
<tr>
<td>6. Hog Cholera Serum.................</td>
<td>$50,000.00</td>
<td>$50,000.00</td>
<td></td>
</tr>
<tr>
<td>7. Livestock San. Work...............</td>
<td>$50,000.00</td>
<td>$50,000.00</td>
<td></td>
</tr>
<tr>
<td>8. Tick Eradication..................</td>
<td>$20,000.00</td>
<td>$20,000.00</td>
<td></td>
</tr>
<tr>
<td>9. Slaughtered L. Stock.............</td>
<td>$4,000.00</td>
<td>$4,000.00</td>
<td></td>
</tr>
<tr>
<td>10. Crop Pest Commission............</td>
<td>$10,000.00</td>
<td>$10,000.00</td>
<td></td>
</tr>
<tr>
<td><strong>TOTALS OF BUDGET</strong>................</td>
<td>$269,862.85</td>
<td>$312,394.49</td>
<td>$582,257.34</td>
</tr>
</tbody>
</table>

### 11. Funds administered but not currently handled by C.A.C.

(a) No. 2. From counties, etc...........$115,061.12    $115,061.12
(b) No. 5. U.S. Dept. Agric............$25,000.00     $25,000.00
(c) No. 7. U.S. Dept. Agric............$30,000.00     $30,000.00

**TOTALS AVAILABLE**.................$269,862.85    $482,455.61   $752,318.46

### NOTE:

1 - 2 - 3 budgeted June 1924 for fiscal year 1924-25.
AGRICULTURAL RESEARCH

STATE FUNDS - $50,000.00.

(Director Barre)

Estimated Expenditures January 1 to December 31, 1925.

NOTE:
Expenditures under Hatch and Adams Funds and Sale of Farm Products were budgeted at last July meeting for the college and federal fiscal year July 1, 1924 to June 30, 1925.

A. AT PEE DEE STATION:

601. Salary of Superintendent (Currim)........ $ 2,500.00
603. Salary of Research Asst. (Kysor)........ 2,200.00
605. Common labor with experiments............ 2,000.00
607. Electric Service.......................... 150.00
609. Seeds and Fertilizers....................... 1,250.00
602. Ford roadster with truck body.............. 435.00
604. Tools and implements....................... 265.00...... $ 8,800.00

B. AT COAST STATION:

701. Salary of Superintendent (Riley)........... $ 2,400.00
703. Common labor with experiments............. 2,600.00
705. Repairs.................................. 150.00
707. Feeds and veterinary supplies.............. 500.00
709. Motor vehicle supplies..................... 150.00
711. Seeds and fertilizers...................... 850.00
713. Other supplies............................ 100.00
702. Office equipment.......................... 50.00
704. Livestock................................ 200.00
706. Tools and implements....................... 200.00
708. Underdraining and clearing.................. 300.00...... $ 7,500.00

C. AT SELECTED FARMS: (Cooperative Experiments)

801. Salary of Assoc. Agronomist (Buie)....... $ 2,400.00
802. Labor.................................... 200.00
805. Travel (Buie, Blackwell, Newman)......... 1,700.00
807. Seeds and fertilizers....................... 1,350.00
808. Small equipment........................... 50.00...... $ 5,700.00
### Salaries:

<table>
<thead>
<tr>
<th>Code</th>
<th>Position</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>901</td>
<td>Superintendent of Farms (Patrick)</td>
<td>$2,750.00</td>
</tr>
<tr>
<td>902</td>
<td>Dairy herdsman (McClure)</td>
<td>$1,133.33</td>
</tr>
<tr>
<td>905</td>
<td>Animal Husbandry Herdsman (Crawford)</td>
<td>$1,000.00</td>
</tr>
<tr>
<td>907</td>
<td>Horticultural Foreman (Carey)</td>
<td>$650.00</td>
</tr>
<tr>
<td>909</td>
<td>Associate Horticulturist (Russer)</td>
<td>$2,400.00</td>
</tr>
<tr>
<td>911</td>
<td>Asst. Animal Husbandman (Duran)</td>
<td>$2,200.00</td>
</tr>
<tr>
<td>913</td>
<td>Assistant Dairyman (Ross)</td>
<td>$2,800.00</td>
</tr>
<tr>
<td>915</td>
<td>Asst. to Director of Research (Aull)</td>
<td>$2,100.00</td>
</tr>
<tr>
<td>917</td>
<td>Expt. Station Foreman (Gillison)</td>
<td>$1,600.00</td>
</tr>
<tr>
<td>919</td>
<td>Asst. in Farm Economics (Jensen)</td>
<td>$1,200.00</td>
</tr>
<tr>
<td>921</td>
<td>Chemical work for station</td>
<td>$1,800.00</td>
</tr>
<tr>
<td>923</td>
<td>Associate Entomologist (Eddy)</td>
<td>$600.00</td>
</tr>
</tbody>
</table>

### Labor:

<table>
<thead>
<tr>
<th>Code</th>
<th>Department</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>925</td>
<td>Animal Husbandry Division</td>
<td>$1,000.00</td>
</tr>
<tr>
<td>927</td>
<td>Dairy Division</td>
<td>$800.00</td>
</tr>
<tr>
<td>929</td>
<td>Farms Division</td>
<td>$400.00</td>
</tr>
</tbody>
</table>

### Miscellaneous:

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>931</td>
<td>Travel of Specialists to sub-stations</td>
<td>$600.00</td>
</tr>
<tr>
<td>933</td>
<td>Travel of Asst. in Farm Economics</td>
<td>$800.00</td>
</tr>
<tr>
<td>935</td>
<td>Publication of Research</td>
<td>$800.00</td>
</tr>
<tr>
<td>937</td>
<td>Feedstuffs, Animal Husbandry Division</td>
<td>$1,156.67</td>
</tr>
<tr>
<td>939</td>
<td>Feedstuffs, Dairy Division</td>
<td>$1,000.00</td>
</tr>
<tr>
<td>941</td>
<td>Office supplies</td>
<td>$300.00</td>
</tr>
<tr>
<td>943</td>
<td>Seeds and Fertilizers (Farm)</td>
<td>$600.00</td>
</tr>
<tr>
<td>902</td>
<td>Livestock (mules)</td>
<td>$600.00</td>
</tr>
<tr>
<td>904</td>
<td>Tools &amp; Implements (Farm)</td>
<td>$200.00</td>
</tr>
</tbody>
</table>

Total: $28,000.00
## SUMMARY - AGRICULTURAL RESEARCH:

<table>
<thead>
<tr>
<th></th>
<th>Expenditures 1924</th>
<th>Requests 1925</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>A) Pee Dee Station</strong></td>
<td>$8,800.00</td>
<td>$8,800.00</td>
</tr>
<tr>
<td><strong>B) Coast Station</strong></td>
<td>$7,500.00</td>
<td>$7,500.00</td>
</tr>
<tr>
<td><strong>C) Selected Farms</strong></td>
<td>$5,700.00</td>
<td>$5,700.00</td>
</tr>
<tr>
<td><strong>D) College Experiment Station</strong></td>
<td>$28,000.00</td>
<td>$28,000.00</td>
</tr>
<tr>
<td></td>
<td>$50,000.00</td>
<td>$50,000.00</td>
</tr>
</tbody>
</table>

### AGRICULTURAL RESEARCH:

#### 1. "Personal Service":

| **A-1. Salaries (Scientific Workers)** | $29,243.33 |
| **A-2. Wages (Laborers)**              | $7,000.00   |

#### 2. "Contractual Services":

| **B-2. Travel**                        | $2,100.00  |
| **B-4. Repairs**                       | $150.00    |
| **B-5. Printing and Advertising**      | $800.00    |
| **B-6. Heat, Light, Water & Power (Service)** | $150.00   |
|                                           | $4,200.00  |

#### 3. "SUPPLIES":

| **C-5. Feeds and Veterinary Supplies** | $2,656.67 |
| **C-6. Office Supplies**               | $300.00   |
| **C-9. Motor Vehicle Supplies**        | $150.00   |
| **C-10. Agricultural & Botanical Supplies** | $4,050.00 |
| **C-12. Other Supplies**               | $100.00   |
|                                           | $7,256.67  |

#### 4. "Equipment":

| **G-1. Office Equipment**               | $50.00    |
| **G-4. Motor Vehicles & Equipment**    | $435.00   |
| **G-6. Livestock**                     | $800.00   |
| **J-6. Other Equipment**               | $715.00   |
|                                           | $2,000.00  |

#### 5. "Lands & Structures":

| **H-2. Non-structural Improvements**   | $300.00   |
|                                         | $300.00   |

Total Agricultural Research: $50,000.00
## COMBINED BOLL WEEVIL CONTROL BUDGET

### BY CLASSIFICATIONS

<table>
<thead>
<tr>
<th>A. &quot;Personal Service&quot;:</th>
</tr>
</thead>
<tbody>
<tr>
<td>A-1. &quot;Salaried&quot; (Scientific workers)</td>
</tr>
<tr>
<td>A-2. &quot;Wages&quot; (laborers)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>B. &quot;Contractual Services&quot;:</th>
</tr>
</thead>
<tbody>
<tr>
<td>B-2. &quot;Travel&quot;</td>
</tr>
<tr>
<td>B-3. &quot;Telegraph &amp; Telephone&quot;</td>
</tr>
<tr>
<td>B-4. &quot;Repairs&quot;</td>
</tr>
<tr>
<td>B-5. &quot;Printing and Advertising&quot;</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>C. &quot;Supplies&quot;:</th>
</tr>
</thead>
<tbody>
<tr>
<td>C-4. &quot;Office Supplies&quot;</td>
</tr>
<tr>
<td>C-9. &quot;Motor Vehicle Supplies&quot;</td>
</tr>
<tr>
<td>C-10. &quot;Agric. &amp; Bot. Supplies&quot;</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>D. &quot;Equipment&quot;:</th>
</tr>
</thead>
<tbody>
<tr>
<td>D-8. &quot;Other Equipment&quot;</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>E. &quot;Lands &amp; Structures&quot;:</th>
</tr>
</thead>
<tbody>
<tr>
<td>E-2. &quot;Buildings&quot;</td>
</tr>
</tbody>
</table>

### TOTAL BOLL WEEVIL CONTROL (Sections A & B) | $25,000.00 |
STATE LIVE STOCK CONTROL WORK.
(Columbia, S. C.)

HOG CHOLERA SERUM:
A. "Personal Service":
   A-1. "Salaries"........................................$ 3,000.00
   A-2. "Salaries"........................................$ 3,000.00

B. "Contractual Services":
   B-1. "Freight, Express and Deliveries"....... 100.00
   B-2. "Telegraph and Telephone".................... 200.00

C. "Supplies":
   C-3. "Feed and Veterinary Supplies"............ $ 45,600.00*
   C-4. "Office Supplies"............................. 600.00
   C-7. "Refrigerating Supplies"...................... 300.00
   C-12. "Other Supplies"............................ 200.00

Total - Hog Cholera Serum................................$ 50,000.00

* Estimated figure of sales.

LIVE STOCK SANITARY WORK:
A. "Personal Service":
   A-1. "Salaries"........................................$ 35,925.00
   A-3. "Special Payments".............................. $ 2,000.00

B. "Contractual Services":
   B-2. "Travel"...........................................$ 12,000.00
   B-3. "Telegraph and Telephone"..................... 250.00

C. "Supplies":
   C-4. "Office Supplies".............................. 150.00
   C-12. "Other Supplies".............................. $ 250.00

D. "Fixed Charges & Contributions":
   D-2. "Rents"..............................................$ 1,100.00

E. "Equipment":
   E-8. "Other Equipment".............................. $ 325.00

Total - Live Stock Sanitary Work..............................$ 50,000.00
## TICK ERADICATION:

A. "Personal Service":

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>A-1. &quot;Salaries&quot;</td>
<td>$14,250.00</td>
</tr>
<tr>
<td>A-2. &quot;Wages&quot; (Cattle Inspectors)</td>
<td>$1,750.00</td>
</tr>
</tbody>
</table>

B. "Contractual Services":

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>B-2. &quot;Travel&quot;</td>
<td>$500.00</td>
</tr>
</tbody>
</table>

C. "Supplies":

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>C-5. &quot;Laundry &amp; Disinfecting Supplies&quot;</td>
<td>$3,000.00</td>
</tr>
<tr>
<td>C-12. &quot;Other Supplies&quot;</td>
<td>$3,500.00</td>
</tr>
</tbody>
</table>

**Total - Tick Eradication** $20,000.00

## SLAUGHTER OF DISEASED LIVE STOCK:

D. "Fixed Charges & Contributions":

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>D-9. &quot;Contributions&quot; (Payment to owners of live stock which has been slaughtered)</td>
<td>$4,000.00</td>
</tr>
</tbody>
</table>

**Total - Slaughter of Diseased Live Stock** $4,000.00
CROP PEST COMMISSION WORK.

STATE FUNDS.

(Director Barre and Dr. Lathrop.)

Estimated Expenditures, January 1 to December 31, 1925.

CROP PEST & DISEASE WORK:

<table>
<thead>
<tr>
<th>Item</th>
<th>Description</th>
<th>Appropriation</th>
</tr>
</thead>
<tbody>
<tr>
<td>101</td>
<td>State Entomologist (Lathrop)</td>
<td>$800.00</td>
</tr>
<tr>
<td>102</td>
<td>State Pathologist (Barre)</td>
<td>$900.00</td>
</tr>
<tr>
<td>105</td>
<td>Asst. State Entomologist (Barly)</td>
<td>$2,200.00</td>
</tr>
<tr>
<td>107</td>
<td>Asst. State Pathologist (Fenner)</td>
<td>$2,200.00</td>
</tr>
<tr>
<td>109</td>
<td>Clerk and Stenographer</td>
<td>$1,125.00</td>
</tr>
<tr>
<td>111</td>
<td>Labor: Poisoning Work</td>
<td>$200.00</td>
</tr>
<tr>
<td>115</td>
<td>Contractual Services: Travel of officers</td>
<td>$2,000.00</td>
</tr>
<tr>
<td>116</td>
<td>Telephone &amp; Telegraph</td>
<td>$175.00</td>
</tr>
<tr>
<td>117</td>
<td>Supplies: Office Supplies</td>
<td>$200.00</td>
</tr>
<tr>
<td>102</td>
<td>Equipment: Office Equipment</td>
<td>$100.00</td>
</tr>
</tbody>
</table>

CROP PEST COMMISSION:

A. "Personal Service":

A-1. "Salaries" ........................................ $7,225.00
A-2. "Wages" ............................................ $ 200.00

B. "Contractual Services":

B-2. "Travel" ........................................... $2,000.00
B-3. "Telephone & Telegraph" ....................... $175.00

C. "Supplies":

C-4. "Office Supplies" ................................. $300.00

D. "Equipment":

D-1. "Office Equipment" .............................. $100.00

Total - Crop Pest Commission .......................... $10,000.00