1-1-1927

President's Report to Board of Trustees, 1927-05

Clemson University

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The Honorable Board of Trustees,  
Of The Clemson Agricultural College.

Gentlemen:

Under the By-laws of the college the spring meeting of the Board of Trustees is scheduled to be held on the third Friday in March, which this year would have been March 18th. However, the unprecedented length of the 1927 legislative session has made it impossible to hold the meeting earlier than today.

Death of Mr. Ivy M. Mauldin:

It is with much regret that I report to you officially the death of one of your number, Mr. Ivy M. Mauldin. This occurred on the afternoon of April 3rd at Pickens, where with his wife and daughter he was spending the week-end at his old home. Mr. Mauldin had been a member of the Board of Trustees for many years, and will be missed from your Council Board.

General Statement:

Affairs at the college have moved along very smoothly since your meeting on October 28th.

Until a few weeks ago we have been able to make little or no progress with plans for the erection of the burned engineering building. However, when the appropriation for the building seemed assured, we made plans as far as possible and have these ready for your inspection. Of course these are in immature shape and there is much work to be done before the contract can be awarded. Prof. Lee, the College Architect, has the making of the plans in charge. Assisting him with the
drafting is Mr. J. D. Rivers, a Clemson graduate of the class of 1920 and now a member of the architectural firm, Beacham, LeGrand and Gaines of Asheville, N. C., and assisting with the structural engineering work is Mr. F. R. Sweeney, a Clemson graduate of the class of 1906, and now a practicing engineer in Anderson, S. C.

Legislation:

Clemson has been very deeply interested in the 1927 legislative session. Again our request for an appropriation of $100,000.00 for a barracks was stricken from the appropriation bill. Our request for collegiate instruction was $194,670.64. The legislature allowed us $192,783.96, this being $69,126.60 more than was allowed in 1926. In addition we were allowed $21,810.00 for permanent improvements, covering completion of the shop building and poultry plant, and an initial payment on the purchase of a fire engine. This brought our total college appropriation to $489,593.96. The appropriation for public service work is $268,862.86.

For the erection of the burned engineering building the legislature appropriated $100,000.00, and the Treasurer of the State was authorized to borrow an additional $150,000.00 for the same purpose. Our request was for $275,000.00, but it was impossible for us to obtain the additional $25,000.00.

The law prohibiting secret Greek letter fraternities in State institutions was repealed. For several years our students have been anxious to become affiliated with national fraternities, particularly those of an educational and professional nature, and I shall later make a specific recommendation regarding this matter. With the repealing of the State law each college can act for itself, under the ruling of its Board of Trustees.

As always the presence of Senator Johnstone in the
General Assembly was invaluable to Clemson College. The attitude of the legislators in general was favorable to us, and no unfavorable legislation was introduced. Again this year Dr. W. K. Lewis kept in close touch with all matters and called our attention to legislation desiring our knowledge.

The Work of Instruction:

We have made some changes in policy this session with special regard to students failing in their class work. We have adopted the policy of requiring no student to withdraw because of failures. Instead he is permitted to drop certain subjects and pursue only those that he and the Registrar think he can carry without difficulty. In this way I believe that the college can become of more assistance to more cadets than under the old policy of summarily requiring a cadet to drop out of college if he did not attain a certain published standard. This is an effort to prevent the waste of human material.

We have also made many changes in the curriculum, which changes will become effective with next session. A tentative curriculum is submitted with this report. It may be necessary to make a few changes before the completed schedule goes into effect, but these will not affect the scope of work suggested. The Curriculum Committee has spent much time and effort in changing the courses of study, which in many instances are out of date. With the present curriculum it is impossible for Clemson to be admitted into the Association of Colleges and Secondary Schools, and also for our students to receive recognition in certain of the larger colleges and universities. It is our hope by all means to gain admission into the Association next December.

The mechanical engineering students, 95 in number, have been accommodated in a class room in the basement of the chemistry
the Agricultural Department were comfortably housed in the rebuilt agricultural hall and on the upper floor of the administration building in the space formerly occupied by the college library. Consequently the work of instruction shows a marked improvement over that of last session.

On February 1st, Mr. H. S. Tate, Professor of Industrial Education, reported for duty. He was appointed during the summer of 1926, but desired to do some graduate study during the first semester at Columbia University.

The work of instruction in the Engineering Department has this session suffered similar handicaps to those borne by the Agricultural Department last year. To give you an idea of this handicap, quoting from Prof. Earle's report -

The civil engineering students, 102 in number, have been taught in the abandoned Methodist Church. This building has no telephone, no sewerage, is poorly heated and lighted, is unsatisfactorily constructed for class room use, has inadequate storage facilities for civil engineering instruments, and is located at too great a distance from other class work in the department to insure satisfactory results.

The architectural students, 29 in number, are housed in the textile building. There is insufficient space here for proper instruction and the quality of the instruction has suffered because of the noise of textile machinery, unsatisfactory lighting and lack of lockers for storing student equipment.

The drawing students, 554 in number, are located in the literary society halls on the fourth floor of the administration building and in the new shop building. By this arrangement the student work is too widely separated for efficient results. The work has suffered because of lack of proper lighting, lack of lockers and lack of drawing tables.

The mechanical engineering students, 95 in number, have been accommodated in a class room in the basement of the chemistry
building. The laboratory work has been carried on in the old laundry building, power house and farm machinery shed, the last named of which has been without heat all winter. This division has suffered more than has any other division of the department.

In spite of these handicaps there has been no complaint from instructors or students, and the work has been maintained at as high a degree of efficiency as possible. It is a matter of great regret to Prof. Earle and to me that we cannot hope definitely to have the new building completed by the beginning of the second semester of next session, February 1, 1928, but with the long delay in obtaining the appropriation, this will not be possible.

We entered into a business arrangement with officers of the Methodist Church, agreeing to pay them $30.00 per month as rental for the use of the old church building. I am therefore including an item in my recommendations for $270.00 to cover the rent for this school session. Beginning July 1st we will include an item for the rent for next year in the 1927-28 budget.

In January Prof. Earle reported to me that Mr. W. O. Shubert, Associate Professor of the Machine Shop Division, had received an attractive offer to enter the business world at a salary that we could not hope to equal. Not desiring to stand in the way of Prof. Shubert's promotion, I took up the matter of his resignation at the beginning of the second semester with the Executive Committee. Under the circumstances the Committee approved the resignation effective February 1st. Mr. Shubert is now located at Canton, N. C. In his place Prof. Earle transferred for the remainder of this session Mr. E. J. Freeman, formerly Instructor in Engineering; and in Mr. Freeman's place for the remainder of the session we have prescribed. However, the Committee recommmended to the President...
appointed Mr. J. H. Same, a Clemson graduate of the class of 1924 and a student of Cornell University. These changes are reported in my recommendations.

Prof. Earle thinks that the time is approaching when we should develop a Division of Ceramic Engineering in his department. This work has been inaugurated at both the North Carolina and Louisiana State Colleges, and considerable progress has been made in the ceramic industry in North Carolina. With the progress the South is making and with the power soon to become available in South Carolina, there should be considerable building in this state. If we can produce brick, tile, etc., building costs will be materially reduced by the lower freight rate, and a new industry will be developed within our own borders. At present our mill industry is the chief industry of South Carolina. Varied industries will help the financial development of the state, as depressions will occur at different times. During the spring and summer months Prof. Earle plans to obtain more detailed information regarding the work being accomplished at other institutions, and we can then decide on definite plans. However, it may be well to create the division at this time, and later I shall present a recommendation that the division be created at a time deemed wise by the Director of the Engineering Department and the President of the College.

Use of Discipline Committee

For the first time in nearly three years the Discipline Committee was called on April 12th to consider four cases of cadets charged with "Breaking Barracks." Under the Regulations mandatory dismissal is the penalty for this offense. The cadets pled guilty to the charge and there was nothing for the Discipline Committee to do except to impose the penalty prescribed. However, the Committee recommended to the President
that in view of extenuating circumstances brought out at the hearing, clemency be extended in each case. After giving the evidence careful consideration, I imposed a sentence of room arrest until the final examinations, and ten demerits.

Uniforms:

The Finance Committee met in Columbia on March 12th for the purpose of awarding the contract for the uniforms for the session 1927-28. The William C. Rowland Company of Philadelphia being the lowest bidder, was again successful in getting this contract.

Changes in Commandant's Office:

After having spent six years at Clemson College as R.O.T.C. Instructor and Associate Commandant, Capt. H. W. Lee, Retired, was in February transferred to the Marion Military School in Marion, Alabama. We regretted very much to lose Capt. Lee and I made every effort to induce the War Department to allow him to remain with us. Following his transfer I promoted 1st Lieutenant R. W. Johnson to fill Capt. Lee's place at a salary of $600.00. (Capt. Lee was receiving $900.00) The officer to succeed Capt. Lee, but who will fill the vacancy caused by Lieutenant Johnson's promotion, has not yet been ordered to report for duty. There are at present in the Military Department, in addition to Col. Cole, four commissioned officers and three sergeants.

With the close of the present session, Sergeant J. M. Peck will sever his connection with Clemson College, after a detail of four years. He is a most efficient member of the Commandant's staff, and we regret that his term of service has expired. He will retire from the army and enter business.
Changes in the Library:

At the October meeting of the Board I reported the appointment of Miss Kate Feuille to the position of Assistant Librarian to take the place of Mrs. H. S. Torrence, resigned. Miss Feuille stayed in this position only a short time, resigning on November 26, 1926, to get married.

Miss Doggett was unable to get a trained librarian so late in the session. On March 15th, upon Miss Doggett’s recommendation, I appointed to this position Miss Frances Earle of this community, at a salary of $1,100. Miss Earle is untrained as a Librarian, but has taken some library work at Winthrop College, where she graduated as an honor student in June, 1925. By her efficiency in another department of the college she had already recommended herself most highly. Her appointment will be reported later with others.

Miss Doggett reports to me that she has received a bill for $1,130.00 for steel file cases included in the equipment of the library section of the agricultural hill, but not included in the estimates of cost. We have no funds with which to pay this item, and I shall recommend that the Board make the necessary appropriation to cover same.

Reinvestment Fund, Public Utilities Account:

Early in the fall after taking over the Heat, Light and Water interests, Mr. Littlejohn wrote me as follows —

"I find that for the past several years the Heat, Light and Water Division of the college has found it necessary to sell from time to time such supplies as coal, etc., and that the proceeds from these sales have been carried on the Cadet Deposit Account Ledger. Permission is requested to open up a Reinvestment Public Utilities Account to be used in handling all miscellaneous sales. By having a reinvestment account all receipts and disbursements will be shown on the Treasurer's books and will be audited each year by the bank examiner."

I authorized Mr. Evans to open this reinvestment account
on his books, and wish to report the matter to you. In my
recommendations your approval of my action is asked.

Athletics:

With the beginning of the 1927-28 session in September
I plan an entire reorganization of the Athletic Department.
For the position of Director of Physical Education and of
Athletics, including all branches of intercollegiate and intramural athletics, I am recommending the appointment of Mr.
J. G. Gee. Mr. Gee is a graduate of Clemson College, Class
of 1917. He has been connected with the University of Florida
for a number of years and has met with signal success. In
this position he will rank as do all other directors of depart­
ments, will be a full professor and member of the faculty, and
will have entire responsibility for all athletics. It is my
purpose to make him as responsible for the conduct of his
department as is any other director in the organization.

As Head Coach for next session I have appointed Mr.
Josh Cody, who for a number of years was an Assistant Coach at
Vanderbilt University. He comes highly recommended and has
made a fine impression on the students and on the people of the
community. He reported for duty on March 1st, and has been
engaged in coaching class teams.

We have also appointed as an Assistant Coach, Mr. J. L.
Carson, a Clemson graduate of the class of 1914. He has had
a great deal of experience in coaching and has made a fine
reputation along this line at the Richmond Academy in Augusta,
Ga. He will report for duty sometime during the summer and
be ready to take up his work in September.

I shall later recommend that the Department of Student
Affairs, under which is included all athletics, be abolished,
and that the duties coming under the director of this department
be assigned by the President of the College to other officers
the college and for the Department to reach an agree­
in the college organization. Regarding Mr. Willis' salary, a full
Connected with athletics is a body hitherto known
as "The Athletic Council," membership on which is partly
elective and partly appointed by the President. Under the
new organization this athletic council will also be modified.
I prefer to await the arrival of Mr. Gee and to learn his
wishes before making any recommendation as to this change.

employees in all branches of the college who, while part
and the cost involved.

The Textile Situation:

I have decided that it will be a wise course to re-
establish the Textile Department as a separate department of
the college organization. We have been considering the
matter for sometime and Prof. Earle thinks that some
modification of the present arrangement is necessary. He has
had little time during the past year to give to a study of the
textile situation. I think it best that some one in direct
touch with textile matters be put in charge of this
important department.

For several years we have had at Clemson certain experts
from the Department of Agriculture in Washington engaged in
research along the line of textile. I believe it will be well
to enter into an agreement with the Agricultural Economics
Division of the U.S. Department of Agriculture, whereby the
work may be carried on by the Department and by Clemson
College jointly. Mr. H. H. Willis has been in charge of this
work for about two years. He is a native South Carolinian
and a Clemson graduate of the class of 1917. He is very much
interested in the development of the textile department and in
connecting this up with big textile interests on the outside.

I shall recommend that we be authorized to cooperate with the
U.S. Department; that Mr. Willis be put in charge of the
combined work; and that he be elected to the position of
Director of the Textile Department. It will be necessary for
the college and for the Department to reach an agreement.
regarding the work and also regarding Mr. Willis' salary. A full report on this will be made at the June meeting.

Group Insurance:

The group insurance plan as adopted by your body at the October meeting went into effect on February 1, 1927. The following summary gives information regarding the number of employees in all branches of the college who availed themselves of this insurance, and the cost involved.

Group Insurance - 1927.

<table>
<thead>
<tr>
<th>College Employees</th>
<th>Cost for 1927</th>
</tr>
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<tbody>
<tr>
<td>No. Policy Holders</td>
<td>College</td>
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<tr>
<td>95</td>
<td>$1,786.07</td>
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<tr>
<td>(Total insurance in force, $355,500.00)</td>
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<tr>
<th>Research Employees</th>
<th>Research</th>
<th>Insured</th>
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<tbody>
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<td>12</td>
<td>$116.64</td>
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<th>Extension Employees</th>
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<tr>
<td>No. Policy Holders</td>
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<td>$155.90</td>
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<td>(Total insurance in force, $280,000.00)</td>
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<table>
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<th>Live Stock Employees</th>
<th>Livestock</th>
<th>Insured</th>
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</thead>
<tbody>
<tr>
<td>No. Policy Holders</td>
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<td>$10.90</td>
</tr>
<tr>
<td>(Total insurance in force, $51,000.00)</td>
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<td></td>
</tr>
</tbody>
</table>

The Cadet Exchange:

During this session the Cadet Exchange, which has always been operated as a college enterprise, has been turned over to the L. C. Martin Drug. Co. of this community. For the present session its quarters have remained in the barracks, but with the beginning of next session it will be located in the drug store.
Dr. P. N. McCollum is in charge of the drug store and the exchange will be run in connection with his own business. Prof. Shanklin has been in charge of the business heretofore. The transfer of this business will make Prof. Shanklin's entire time available for the teaching of mathematics.

Business Manager's Office:

The Business Manager will reserve making a full report covering the year's work for the meeting in June. He states that he found so much work of an urgent nature to be done during this year that he has used all funds appropriated for the division. He is therefore requesting an additional appropriation of $750.00 under the heading "Miscellaneous Unforeseen Repairs to Public Buildings" to cover an overdraft made necessary in arranging temporary class rooms for the architectural division, and to complete other work of an urgent nature.

Mr. Littlejohn reports also that he will need an additional $1,200 to complete the connection with the Southern Power Company begun last fall. You will recall that an appropriation of $5,000 was made last summer, this to be used at the power station, the textile school and the electrical laboratories. The full amount has been exhausted and neither the electrical laboratories nor the textile school has been equipped. I am therefore including this item in my recommendation.

The legislature granted our request for $6,000 as an initial payment on a fire engine and hose. The equipment will soon be purchased, but at present we have no house in which to store this. If we have no further fires we will be required insurance premiums next year on only the agricultural building, the shop building, the poultry plant and one small dwelling. This will cause a balance of between two and three
thousand dollars on the insurance account. Mr. Littlejohn desires to use $2,000 of this balance in tearing down the present small electrical laboratory and in building a fire station and work shop. This building will be torn down before the new engineering building is started. I approve of Mr. Littlejohn's request and am recommending it later for your approval.

Research Department:

Prof. Barre makes the following report in regard to the activities at the Sand Hill Experiment Station:

"You will recall that at the last meeting of the Board of Trustees we were asked to discontinue work at the Sand Hill Station until we were assured that electric power would be furnished as had been promised by the Chamber of Commerce when the site was offered for the Station. After further correspondence with the Chamber of Commerce we had assurance from them that the Broad River Power Company would build an electric line to the Sand Hill station and furnish current to us at the rates usually charged for such service. I also had a conference with Mr. R. L. Peterman, Vice-President of the Broad River Power Company, Mr. Riley, Mr. Clark, County Agent of Richland County, and Mr. Wm. Lykes, Secretary of the Chamber of Commerce, at which time Mr. Peterman agreed not only to build this line and to furnish us power, but to make any temporary arrangements that were necessary in order that we might have power just as soon as our operations began at this station, and while the line is being constructed. We therefore made our plans to resume work at Pontiac.

About this time we received a communication from Dr. A. F. Woods, Director of Scientific Work of the U. S. Department of Agriculture, asking if we would be interested in cooperating with the Department in establishing a dairy and
livestock station in conjunction with the station which we had planned at Pontiac. I went to Washington on the tenth of January and held a conference with Dr. Woods, Congressman Fulmer, the Assistant Secretary of Agriculture and certain of the chiefs of different bureaus.

It developed at this conference that the Secretary of Agriculture was not willing to give his endorsement to Mr. Fulmer's bill as it was introduced, but that he would recommend the passage of the bill if the measure were modified so as to provide for the establishment of a livestock station in cooperation with the South Carolina Experiment Station of Clemson College. We therefore in conference with Congressman Fulmer reshaped his bill with this end in view and it finally passed Congress on March 2nd as printed in Congressional Report #2135, a copy of which is enclosed.

After arranging with the Department of Agriculture for making this station cooperative, you will recall that we took up with the Chamber of Commerce and the Richland delegation of the legislature the matter of securing additional land needed for the joint enterprise. Thru the assistance of the county agent and the Chamber of Commerce and the cooperation of the Richland delegation, we arranged to buy the Mads Sanders' farm of 390 acres, which joins our original tract on the west and fronts on the Seaboard Airline Railway for about one-half mile. The purchase of this tract has been completed, the cost being $16,000, of which was paid by this experiment Station from funds on hand and which were saved by transfers made during 1926 when building at the Sand Hill Station was postponed. Richland County paid $10,000 of this amount by an appropriation in their County Supply Bill.
The Sanders' Farm is ideally situated for such a station and has buildings on it that will enable us to set up our farm organization and grow a crop this year on approximately 300 acres. You will note that the Fulmer Bill authorized an appropriation of $50,000.00 for this station. An item of $50,000.00 was included by the Secretary of Agriculture in the second deficiency bill which was before Congress at the time the Fulmer Bill passed, and would have made this amount available July 1, 1927, for work at this station. The second deficiency bill was killed, however, by the filibuster which obtained during the closing days of Congress, so that there will be no federal funds available for the support of this station until after Congress convenes and passes another appropriation bill.

Dr. Woods advises that the Secretary will request an appropriation of $50,000.00 in the first deficiency bill in the next Congress. We hope, therefore, to have federal support for this station during the early part of next session of Congress.

I am now arranging for a conference with the Secretary of Agriculture relative to the nature of the organization that we shall set up at Pontiac, and in case we reach any definite agreement before the Board meets, I shall be glad to give you further information as to this. Our plans are to make this entire undertaking a joint enterprise so that all of the work at the Sand Hill Station will be in cooperation with the U. S. Department of Agriculture and a large measure of the support for the station will come from that source. There is some question about the use of federal funds for buildings at this station, but if the station is shaped up as a joint enterprise at the outset, I hope that we can arrange so that federal funds can be used for constructing the buildings that we need right away.

We have purchased farm equipment and mules and have planted a large part of the crop at this station for this year.
There is one difficulty that we are encountering on account of the change in the organization and the enlarged plans.

When we prepared our budget last fall we did not expect to have more than about 100 acres of land in cultivation this season. After purchasing the Sanders' farm we are quite anxious to cultivate about 300 acres so as to test out the uniformity of this land and better select the most suitable places for the different kinds of experiments which we shall set up. This will necessitate greater expenditure of funds than we have in the present budget. Since a part of the crop grown, however, can be marketed, we think to advantage, I wish to ask that the Board of Trustees authorize us to overdraw our Farm Products Account by as much as $1,000, if necessary in producing this crop, with the expectation of liquidating this overdraft when the crop is sold.

I have quoted Prof. Barre's report in full so that you may be fully acquainted with our progress and plans at this station. In my recommendations is the request that we permit Prof. Barre to incur the overdraft mentioned.

Prof. Barre also makes a report with reference to a cooperative project which he has undertaken with the National Fertilizer Association, the purpose of which is to determine the cost of different power units in growing cotton. The project is being financed partly from Farnell funds but largely from an appropriation of $600.00 made by the National Fertilizer Association to pay the salary of an assistant who will perform most of the work with the power units. Prof. Barre is utilizing four ten-acre tracts on the college farm for this work and is using different power units for each of these tracts. One will be worked entirely with motor power, one with one-horse implements, one with two-horse implements, and one with any available implement best fitted for the particular work done
on that tract. Mr. J. T. McAlister, Associate Professor of Agricultural Engineering, is being used to head up the power project, and Prof. Barre would like him to be added to the Experiment Station Staff for three months as "Consulting Agricultural Engineer," and for this service paid a salary of $300.00. This salary will not be paid from college funds, but from funds at Prof. Barré's disposal. The transfer is a temporary one, and the work will probably not last longer than the three months specified. This matter is also covered in my recommendations.

The Extension Division:

Dr. Long has submitted a report covering the work under his charge, and for your information this is copied below. Definite recommendations will be made later covering those matters requiring Trustee action and appropriation -

"Owing to the demoralization that has prevailed this year among a large percentage of the farmers of the state, it has become necessary for the Extension Service to incur increased travel and other expenses in order to meet the demands of the people. The amount that we had provided in our budget was not sufficient. Therefore, I am requesting that $2,000 of the Interest money from the Smith-Lever funds be made available for the purposes above set forth.

Winthrop College has each year provided $7,000 out of its college extension appropriation for the support of the home demonstration work that it administers in cooperation with Clemson College. The last legislature eliminated from the Winthrop budget the item of $25,000 which had been used to conduct certain extension work of a college character. The failure of the home demonstration organization to receive this $7,000 has seriously affected the efficient administration of this work, and to assist in meeting an embarrassing situation,
I recommend that $500.00 be appropriation out of above mentioned Interest Fund to be used in meeting certain expenses in connection with the home demonstration organization.

The county delegations in many instances do not prepare and enact their county supply bills until late in the session of the legislature, and we are forced to retain the county agents until the appropriations are either made or refused. In some instances, which are rare, they fail to make the appropriation after we have every reason to believe that this will be done, and in these cases the college is responsible to the agents for their salaries from January 1 until the delegation takes action. The delegation of Hampton County failed to make the appropriation for the county agent of that county for the year 1926. This matter has been held in abeyance, hoping that we could secure favorable action from the delegation in the last legislature. However, they failed to take any action, and I am requesting that an appropriation of $141.00 be made from the Interest Fund to pay County Agent Gus York for services rendered during the months of January and February of 1926.

We had the same difficulty with the Colleton delegation, and I am also recommending that an appropriation of $200.00 be made from the Interest Fund with which to pay the balance due Agent Kinsey for services rendered during the months of January and February, 1926.

The Peoples' Bank at Moncks Corner, from whom we rent an office for the county agent, failed to submit their bill of $30.00 for the last fiscal year ending June 30, 1926. I am recommend that this bill be paid from the Interest Fund.

Likewise, the Hamilton Book Store of Chester, from whom we rent an office for the county agent, failed to submit its bill for rent for the months of May and June, 1926. I am recommending that this bill be paid from the Interest Fund, ($30.00)
Some months ago you appointed me as Chairman of a Committee to prepare a program and to conduct a Farmers' Week at the College. In this connection I might add that Clemson College is the only agricultural college in the country that does not hold annually what is called "Farmers' Week." The activities of Farmers' Week consist of lectures, conferences and demonstrations. At the same time distinguished public men are invited to address the farmers. Carrying out your instructions we are now preparing the program for Farmers' Week and have invited a number of distinguished men, among whom are the Hon. Bernard Baruch, Secretary Hoover and Assistant Secretary of Agriculture Dunlap, also Mrs. Charles Schuttler, Farmington, Missouri, President of the Federation of Women's Rural Organizations. In order to pay the expenses in connection with the Farmers' Week, which consist of publishing the programs, paying the necessary traveling expenses, and other incidentals, I respectfully request that $1,000 be made available. It is impossible to state the exact amount that is necessary. However, I pledge that rigid economy will be practiced.

There is a condition that prevails in the barracks which will be more or less embarrassing if many ladies of the families of our farmers take advantage of this opportunity of visiting the college, and that is the present condition for bathing and toilet facilities. As things now exist there is very little privacy, and I respectfully recommend that sufficient funds be provided for the Business Manager to make the necessary changes.

Some weeks ago Dr. Clarence Poe of the Progressive Farmer, forwarded to me a poster that came into his hands through his representative located at Birmingham, Alabama. This poster held up to ridicule the farmers of our state and made statements which are a great reflection upon the agriculture
of the state. Dr. Poe was greatly incensed and suggested that I call this matter to the attention of the proprietors of Hoard's Dairyman, a publication that has the largest subscription list of any publication of its character in this country. I am enclosing the poster along with a copy of my letter. Appreciating the reflection upon the state and the officials of our State Fair, I submitted this poster to Governor Richards, State Fair officials and to the Attorney General. They were very much incensed and felt that some action should be taken on the part of the state. I stated that I would first have to call the matter to your attention for such consideration and action as you deemed wise."

I have at hand for your consideration the poster and copy of letter above referred to addressed to "Hoard's Dairyman". I am making no recommendation in the matter but am anxious that the Board shall be fully informed and that you shall discuss any possible procedure.

I have included in my recommendations Mr. Long's requests for additional appropriations from his Interest Fund to cover the cases cited. I have also included recommendations for the appropriation of $1,000 to cover the cost of the Farmers' Week in August, with the understanding that the appropriation will be available after July 1, 1927.

Mr. Long also asks that the Cadet Band be employed to play during this week when our visitors are at the college. It would be necessary to pay their expenses in coming to the college and returning home, and also for their board and lodging during the time spent here. The band consists of thirty pieces, and we estimate that $1,000 will be necessary to cover the expenses of thirty men for the week. However, should there be a balance after all legitimate expenses have been paid, our idea is that this should be used to buy musical equipment for the use of the band. In my recommendations
I have requested that this amount be authorized, effective July 1, 1927, and disbursed under the above conditions.

Dr. Long has also sent to me for presentation to the Board the following resolutions passed by the County Agents assembled in Florence in January:

"WHEREAS: The Extension Service, cooperation with the authorities of Clemson College, have made available a system of life insurance which enables extension workers to secure a cheap and effective insurance policy, this protecting their families and business affairs; and rendering in this way a distinct and valuable service to each agent; and

WHEREAS: The college is assisting extension workers by paying a part of this premium, thus making the payments lighter on the part of the agents;

THEREFORE: Be it resolved that the county agents and specialists assembled at the Florence District meeting do express sincere thanks and appreciation for this service rendered and pledge most whole-heartedly the determination to render a greater service in the future.

BE IT FURTHER RESOLVED: That a copy of these resolutions be submitted to the President of Clemson College and the Director of Extension of South Carolina."

In my paragraph on insurance is given the cost to the Extension Division for insuring its officers for the year February 1, 1927 to February 1, 1928.

The Calhoun Mansion:

During the fall and winter months we have done considerable work in repairs to the Calhoun Mansion. A fire-proof roof has been put on, the entire house rewired in lead conduits, and steam heat installed - these as protective measures against fire.
I think it advisable now to begin the work of restoring and preserving the Calhoun Mansion, law office and grounds in their original condition. In a few more years there will be no one left who will be able to give firsthand information concerning the relics, furnishings, etc., and as a matter of historic interest as well as for reasons of sentiment, this should be done. Prof. A. G. Holmes has some valuable information from Col. R. W. Simpson's files regarding the Calhoun and Clemson papers, property, etc., and no doubt can be of material assistance to us in this work. There is already stored in the Mansion some furniture belonging to Mr. Calhoun, and I am sure that we could obtain other pieces. Then too we can duplicate furniture and furnishings of this period and in a short time have a shrine as interesting to the South as is Mount Vernon to the nation.

In my recommendations I am suggesting that definite steps be taken now in this direction. Preliminary plans can then be started and at the June meeting a request made for the necessary appropriation with which to begin the work.

It is my hope that the upper floor of this building may be used for quarters for the Trustees when they visit the college, for the entertainment of Boards of Visitors and other official visitors; that certain rooms on the lower floor be furnished with the furniture now in our possession, and that the remainder of the lower floor be restored with original furniture where this can be obtained, or with duplications where we cannot get original pieces. It is also my purpose that the law office shall be made safe and furnished if possible as during the life of Mr. Calhoun and Mr. Clemson. I shall recommend that a keeper be employed to take care of the Mansion, to be responsible for the relics, and to keep the building open at certain hours for inspection by visitors.
Board of Visitors:

At this meeting should be taken up the selection of a Board of Visitors to make its annual inspection of the college. Under the By-laws this inspection should have occurred on May 4th. However, the delay in holding the Trustee meeting made it necessary to postpone the meeting of the Board of Visitors. I suggest May 16th and 19th as suitable dates. This will provide ample time to notify each member of his election, and also to secure substitutes in case some of the original ones cannot accept.

For your convenience the personnel of the Boards of Visitors for the past three years is given below -

1924 Board of Visitors.

<table>
<thead>
<tr>
<th>District</th>
<th>Name</th>
<th>Town</th>
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</thead>
<tbody>
<tr>
<td>1st</td>
<td>Dr. A. R. Johnston</td>
<td>St. George</td>
</tr>
<tr>
<td>2nd</td>
<td>E. A. Brown*</td>
<td>Barnwell</td>
</tr>
<tr>
<td>3rd</td>
<td>J. Wade Drake</td>
<td>Anderson</td>
</tr>
<tr>
<td>4th</td>
<td>J. Gordon Hughes*</td>
<td>Union</td>
</tr>
<tr>
<td>5th</td>
<td>R. S. Stewart</td>
<td>Lancaster</td>
</tr>
<tr>
<td>6th</td>
<td>S. S. Tison</td>
<td>Bennettsville</td>
</tr>
<tr>
<td>7th</td>
<td>Dr. T. H. Dreher</td>
<td>St. Matthews</td>
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1925 Board of Visitors.

<table>
<thead>
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<th>District</th>
<th>Name</th>
<th>Town</th>
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<tbody>
<tr>
<td>1st</td>
<td>W. W. Smoak</td>
<td>Colleton</td>
</tr>
<tr>
<td>2nd</td>
<td>R. B. Watson</td>
<td>Ridge Spring</td>
</tr>
<tr>
<td>3rd</td>
<td>J. C. Grier*</td>
<td>Due West</td>
</tr>
<tr>
<td>4th</td>
<td>W. P. Conyers</td>
<td>Greenville</td>
</tr>
<tr>
<td>5th</td>
<td>G. W. Duvall</td>
<td>Cheraw</td>
</tr>
<tr>
<td>6th</td>
<td>J. J. Lawton*</td>
<td>Hartsville</td>
</tr>
<tr>
<td>7th</td>
<td>E. C. Ridgill</td>
<td>Batesville</td>
</tr>
</tbody>
</table>

1926 Board of Visitors.

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<th>Town</th>
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<tbody>
<tr>
<td>1st</td>
<td>W. B. Gruber*</td>
<td>Walterboro</td>
</tr>
<tr>
<td>2nd</td>
<td>M. T. Holley*</td>
<td>Aiken</td>
</tr>
<tr>
<td>3rd</td>
<td>J. M. Gaines</td>
<td>Greenwood</td>
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<tr>
<td>4th</td>
<td>V. M. Montgomery*</td>
<td>Spartanburg</td>
</tr>
<tr>
<td>5th</td>
<td>J. A. Spruill</td>
<td>Cheraw</td>
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<tr>
<td>6th</td>
<td>Fred Young</td>
<td>Timmonsville</td>
</tr>
<tr>
<td>7th</td>
<td>S. H. Edmunds</td>
<td>Sumter</td>
</tr>
</tbody>
</table>

* Did not come.

My recommendations follow immediately this report.

Yours very truly,

E. W. Sikes, President.
RECOMMENDATIONS.

May 5, 1927.

PERSONNEL:

1. I have accepted the following RESIGNATIONS since your meeting in October and ask your approval of my action -

- Carlos Salma, "Assistant State Veterinarian," Salary $2,000. Effective May 2, 1927. (Succeeds C. G. Rayfield)

Engineering Department:


- Miss Kate Feuille, "Assistant Librarian." Salary $1,500. Effective November 26, 1926.


2. Under the authority given me in the By-laws I have made the following APPOINTMENTS, and ask your approval of my action -

- J. H. Sams, "Instructor in Engineering," Salary $1,800. Effective February 1 to June 30, 1927. (Succeeds E. J. Freeman, transferred to Machine Shop Division.)

- "Assistant State Veterinarian," Salary $2,000. Effective May 2, 1927. (Succeeds C. G. Rayfield)
Extension Division:

Lyman George Neel, "Extension Poultry Husbandman," Salary $2,500. Effective June 1, 1927. (Succeeds D. H. Hall, resigned.)

Library:

Miss Frances Earle, "Assistant Librarian," Salary $1,100. Effective March 15, 1927. (Succeeds Miss Kate Feuille.)

Livestock Sanitary Service (Columbia):

Carlos Helms, "Assistant State Veterinarian," Salary $2,000. Effective May 2, 1927. (Succeeds C. G. Rayfield)

3. I have made the following transfers in various departments of the college and request your approval of this action.

Engineering Department:

E. J. Freeman, "Instructor in Engineering," Salary $1,800. to "Acting Associate Professor of Machine Shop," Salary $2,400. Effective February 1, 1927.

Military Department:


Research Department:

E. D. Kyzer, "Research Assistant Poo Dee Station," Salary $2,200, to "Superintendent of Coast Station," Salary $2,400. Effective February 1, 1927.

4. SECOND PROBATIONARY YEAR:

The following officers having satisfactorily completed approximately one year of service, I recommend that they be elected to their second probationary period.

Extension Division:

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Salary</th>
<th>Date of 1st Appointment</th>
</tr>
</thead>
<tbody>
<tr>
<td>J. R. Deatherago</td>
<td>Asst. Agr'l Editor</td>
<td>$1,800</td>
<td>Mar. 15, 1926</td>
</tr>
<tr>
<td>G. E. Prince</td>
<td>Chief Div. Markets</td>
<td>$3,500</td>
<td>May 1, 1926</td>
</tr>
</tbody>
</table>
Treasurer's Office:

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Salary</th>
<th>Date of 1st Appointment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Erline Bishop</td>
<td>Asst. to Treasurer</td>
<td>$1,200</td>
<td>June 1, 1920</td>
</tr>
</tbody>
</table>

5. THIRD PROBATIONARY YEAR:

The following officers having satisfactorily completed approximately two years of service, I recommend that they be elected to their third probationary period -

Extension Division:

J. R. Hawkins.....Livestock Specialist.....$2,700.....April 20, '25

Research Department:

B. A. Russell.....Asst. in Farm Econ.....$2,000.....6-9-1925

6. PERMANENT POSITIONS:

The following officers having satisfactorily completed approximately three years of service, I recommend that they be elected to permanent positions -

Research Department:

G. M. Armstrong.....Head, B-w Control.....$2,000.....6-1-1924
L. M. Fennor......Asst. State Path.........2,000.....5-1-1924

7. I recommend that the Board elect a Board of Visitors for 1927, and that this body be invited to make its inspection of the college on Wednesday and Thursday, May 18th and 19th.

8. I recommend that our students be allowed to affiliate with the professional honorary scholarship fraternities, such as are common in textiles, engineering, agriculture, chemistry and arts and science.

9. I recommend that Mr. J. G. Geo be elected to the position of "Director of Physical Education," at a salary of $4,000.
10. I recommend that the "Department of Student Affairs" be abolished, and that the President of the College assign the duties of the Director to other officers of the College.

11. I recommend the following in regard to the Calhoun Mansion:

(a) That certain rooms on the first floor of the Calhoun Mansion be set apart for the preservation of memorabilia of John C. Calhoun and Thomas G. Clemson.

(b) That the rooms on the second floor be fitted up for the use of the Trustees and other official boards on visits to the college.

(c) That the President be authorized to appoint a Committee for collecting memorabilia and for the restoration of the Calhoun Mansion, law office and grounds.

(d) That a keeper be employed to care for the Mansion and to keep it open at certain hours for visitors, the salary of this keeper to be $600.00 per annum.

12. I recommend that the Building Committee be authorized to select the bonding company for the erection of the new engineering building.

14. At the request of Miss Doggett, the Librarian, I recommend that an appropriation of $1,130 be made to cover the cost of stool file trays, which item was not included in the cost of the rebuilt portion of the agricultural hall for the use of the library.

15. I recommend that the pension now being paid to Miss K. B. Troscot, Retired Librarian, ($62.50 per month) be continued.
16. I recommend that $93.99 be paid to the Architect, Prof. R. E. Loo, for work done in connection with rebuilding the agricultural building, his representing the 1% architect's fee allowed him on the additional cost of the building.

17. I recommend that authority be given the President of the College and the Directors concerned to use any unexpended balances on the legislative appropriations for agricultural and cotton research, crop post and live stock sanitary work, as in their judgment seems best. (This covers the appropriations effective for the calendar year January 1 to December 31, 1927.)

18. At the request of the Treasurer of the college, I recommend that an appropriation of $75.00 be made for the purchase of a voucher file for his office.

19. I request that the Board approve my action in authorizing the Treasurer to open a "Reinvestment Public Utilities Account" for the use of the Business Manager in handling all miscellaneous sales, this account to be carried on the Treasurer's books and audited each year with other college accounts.

20. At the request of the Business Manager I recommend that the following appropriations be made for work under his charge -

(a) Complete connection to Sou. Power Co. $ 1,200.00
(b) Moving sewer and water lines on account of new paved road 246.60
(c) Misc. & unforeseen repairs 750.00

Total $2,196.60

21. At the request of the Business Manager I recommend that he be allowed to use $2,000 from the reinvestment insurance account
with which to tear down the small electrical laboratory and rebuild as a fire station and work shop. This building will have to be torn down before the new engineering building is started.

22. I recommend that the tentative curriculum as submitted with my report be approved - with the understanding that such changes as may be considered necessary by the Curriculum Committee be inserted prior to the opening of the college session in September. (It is the understanding that any contemplated changes will cover description of courses, hours, etc., and will not materially affect the curriculum as submitted.)

23. At the request of Director Brackett of the Chemistry Department, I recommend the creation of a new position, "Assistant Professor of Chemistry," at a salary to be determined later.

24. At the request of Director Earle of the Engineering Department, I recommend that an appropriation of $270.00 be made to pay rent on the old Methodist Church building which has been used for class rooms during the present school session.

25. I recommend that the Board authorize the conferring of the M.E., C.E. and T.E. degrees on outstanding graduates of some years standing whose work is of such nature as to deserve this recognition; these awards to be made to engineering graduates upon the recommendation of the Faculty.

26. Upon the request of Director Earle, I recommend the creation of a Division of Ceramic Engineering in the Engineering Department; this division to be created at the discretion of the President and of the Director.
27. Upon the request of Director Earle, I recommend that an appropriation of $35.25 be made to cover an overdraft on Item C-3, S. Supplies, for the Drawing Division. Also that an appropriation of $10.00 be made for additional student help in this division, Item A-2, (Wages, Student Help.)

28. I make the following recommendations regarding the Textile Department:

(a) That the Textile Department be reestablished as a separate department.

(b) That Mr. H. H. Willis be elected Director of the Textile Department.

(c) That the President be authorized to enter into an agreement with the Agricultural Economics Division of the U. S. Department of Agriculture for the continuance under Mr. Willis of the research work now being conducted at Clemson College; also for a proper division and payment of Mr. Willis' salary.

29. At the request of Director Barre of the Research Department I recommend that he be allowed to overdraw his Farm Products Account by $1,000, if so much be necessary, in order to produce crops on about 400 acres of land at the Sand Hill Station. (Explanation in body of report.)

30. At the request of Director Barre I recommend that for this summer Mr. J. T. McAllister, Associate Professor of Agricultural Engineering, be added to the Experiment Station Staff as "Consulting Agricultural Engineer," in connection with the power project to be undertaken by the Research Department, and that for this work he be paid the sum of $300.00, payable from research funds.
31. I recommend that my action in allowing Prof. Barro to use $6,000.00 of insurance money saved by certain transfers last fall, for purchasing 390 acres from Mr. Sanders at Pontine for our Sand Hill Station, be approved. (By this acquisition our Station will comprise 890 acres, which Prof. Barro thinks ample for all time for this location.)

32. Upon the recommendation of Director Long of the Extension Division, I recommend the following appropriations from the Interest Fund -

(a) Travel..............................................$ 2,000.00
(b) Winthrop College, Home Dom. Work.................. 500.00
(c) Salary, Hampton County Agent, 2 months in 1926.. 141.00
(d) Salary, Colleton County Agent, 2 months in 1926. 200.00
(e) Rent on County Agent's office in Moncks Corner for fiscal year 1925-26.............................. 30.00
(f) Rent on County Agent's office in Chester for two months in 1926..................................... 30.00

33. Upon the request of Director Long, I recommend that an appropriation of $1,000 be authorized at this meeting, effective July 1, for holding a Farmers' Week at Clemson College during the month of August. (Explanation in body of report.)

34. Upon the request of Director Long, I recommend that an appropriation of $1,000 be authorized at this meeting, effective July 1, for paying the expenses of the Cadet Band to be at the college during this Farmers' Week. (Explanation in body of report.)