

**Clemson University  
Clemson, South Carolina**

**MINUTES**

**CLEMSON UNIVERSITY BOARD OF TRUSTEES  
Executive Board Room  
Madren Center, Clemson University  
Clemson, South Carolina**

**1:30 p.m.  
October 20, 2006**

After notification as required by the Freedom of Information Act, the Chairman called the meeting to order at 1:38 p.m. with the following members present: Bill Hendrix, *presiding*, Lawrence Gressette, Tom Lynch, Louis Lynn, Patti McAbee, Les McCraw, Smyth McKissick, Tom McTeer, Bob Peeler, Bill Smith, Joe Swann, and Chalmers Eugene Troutman, *Executive Secretary*.

TRUSTEES EMERITI: W.G. DesChamps and Doug Kingsmore.

ADMINISTRATION PRESENT: James Barker, Dori Helms, Chris Prziembel, John Kelly, Gail DiSabatino, Jim Bottum, Neill Cameron, Marvin Carmichael, Steve Copeland, Bob Geolas, Debbie Jackson, Lawrence Nichols, Cathy Sams, and Clay Steadman..

OTHERS PRESENT: Drew Land, Cathy Sturkie, Beth Kunkel, Verna Howell, John Ballato, Nishant Karamchandani, John Masslon, Ryan Fernandes, Stephen Gosnell, Jerome Reel, Callie Boyd, Pat Smart, Robin Denny, Cathy Tillet, Alan Godfrey, Lynn Boiter, Dan Schmidt, Larry Allen, Brett Dalton, Linda Allen, Jeannette Braine-Sperry, Erin Swann, Mary Ann Rampey, Linda Bridges, Edmee Reel, and Anna Simon, *Greenville News*.

**Item 1. Call to Order**

**Statement:** Bill Hendrix, Chair, called the meeting to order at 1:38 p.m.

**Item 2. Introductions.**

**Statement:** Mr. Hendrix asked Robin Denny to introduce members of the media. Ms. Denny introduced Anna Simon from *Greenville News*.

**Item 3. Approval of Minutes**

**Statement:** Mr. Hendrix noted that the minutes of the July 21, 2006, had been previously distributed (Attachment A), and he asked if there were any additions or corrections.

**Action:** There being no changes, Bill Smith made a motion to approve the July 21, 2006 minutes. Smyth McKissick seconded the motion which was approved unanimously.

Item 4. Report from the Executive Secretary to the Board.

Statement: Gene Troutman reported the honorary degree selection committee met via teleconference on September 29, 2006 to review and approve Dr. Sosnowski for an honorary degree. Mr. Troutman presented the Honorary Degree Selection Committee's recommendations to the Board and outlined Dr. Sosnowski's extensive achievements.

Action: Mr. Hendrix invited discussion. There being none, Lawrence Gressette moved to award the honorary degree to Dr. Sosnowski; his motion was seconded by Tom Lynch. The honorary degree was approved unanimously.

Information Item. Meeting Dates. Mr. Troutman announced that dates for upcoming Quarterly Board Meetings had been scheduled through 2008 and distributed to all Trustees.

Information Item. Recognition of Dr. Jerome Reel. Mr. Troutman noted that Dr. Jerome V. "Jerry" Reel, Jr., was present per the request of the Trustees, and he invited Dr. Reel to come forward, at which time Mr. Hendrix read the following resolution:

Clemson University Board of Trustees

in appreciation

Jerome Vincent Reel, Jr., Ph.D.

WHEREAS, Clemson University was founded in 1889 by Thomas Green Clemson, a man of considerable vision, as a "high seminary of learning;" and

WHEREAS, the Board of Trustees recognizes that its ability to govern the University successfully depends upon the hard work and loyalty of many dedicated faculty and staff; and

WHEREAS, the Board of Trustees is committed to upholding Thomas Green Clemson's vision by providing outstanding educational opportunities for students of Clemson University; and

WHEREAS, the Board of Trustees is also committed to a positive and constructive dialogue with leaders of the University's faculty and administration; and

WHEREAS, the Board of Trustees is cognizant of the rich heritage of Clemson University and the contributions of members of the Clemson Family; and

WHEREAS, Jerome Vincent Reel, Jr., Ph.D., Professor of History, Senior Vice Provost and University Historian, has served Clemson since 1963 not only in these roles, but also as Acting Provost in 1980 and 1996, as Dean of Undergraduate Studies from 1979 to 2004, and through numerous advisory and other roles including leadership roles in organizing and planning the celebrations of the University's Centennial in 1989 and the 200<sup>th</sup> Anniversary of Thomas Green Clemson's birth in 2007; and

WHEREAS, Dr. Reel has served with distinction as a Professor of History, having been named an Alumni Master Teacher in 1975; and

WHEREAS, Dr. Reel has helped define the Clemson Experience for thousands of alumni and students by increasing understanding of and appreciation for the history of Clemson University; and

WHEREAS, Dr. Reel has distinguished himself in his role as Dean of Undergraduate Studies by overseeing the expansion of that department as the University grew and changed dramatically over the quarter-century he served in that post; and

WHEREAS, Dr. Reel has served the University as Chairman of the Presidential Inauguration and Investiture Committees in 1979-80, 1986, 1995, and 1999-2000; and

WHEREAS, Dr. Reel has been a devoted advocate of and mentor to thousands of students; and

WHEREAS, Dr. Reel has served as an advisor to many student organizations, including Tiger Brotherhood, Phi Kappa Phi and Omicron Delta Kappa; and

WHEREAS, Dr. Reel's contributions and loyalty have earned him the Thomas Green Clemson Award for Excellence and recognition as an honorary alumnus; and

WHEREAS, Dr. Reel has made it his aim to constantly improve the relations among students, faculty, staff and the administration, succeeding brilliantly;

NOW, BE IT THEREFORE RESOLVED, that the Clemson University Board of Trustees wishes to express its sincerest appreciation and best wishes for continued success and a fruitful retirement to Professor Jerome Vincent Reel, Jr., for all he has contributed and will continue to mean to the success of Clemson University and the larger community.

(signed)

Leon J. Hendrix, Jr.  
Chairman  
Clemson University  
Board of Trustees

Dr. Reel expressed his surprise at this honor and thanked the Board for the recognition.

Item 5. Agriculture and Natural Resources Committee Report.

Statement: Tom McTeer, Chair of the Agriculture and Natural Resources Committee, stated that there were no action items to report and called on John Kelly to present several information items.

Information Item: Dr. Kelly summarized the strategy of his office, and described the accomplishments in those areas, while also highlighting improved efficiencies during the 2005-2006 period. Dr. Kelly also reported that bids for the Baruch Building Renovation and Expansion Project will go out at the end of November. He further reported that the lake house renovation is complete at the Sandhill REC. Finally, he reported that part of a gift from Margaret Lloyd to Clemson University includes a \$2 million endowment to build an environmental education center and that Clemson University Real Estate Foundation has the right to develop 100 acres of the 850 acre property on the Wateree River.

Item 6. Educational Policy Committee Report

Statement: Les McCraw, Chair of the Educational Policy Committee, reported that he continues to be impressed by the efforts of Clemson University administration and staff in looking hard at new degrees and at current degrees and determining whether they are in line with “best in class” and Top 20 concepts as well as the threshold Clemson has set for academic excellence. He also reported that the Committee heard recommendations on eight action items and called on Provost Helms to present the recommendations of the Committee.

Action: New Degree Program: Bachelor of Science in Forensic Science. The EPC recommended that a new bachelor of science in Forensic Science be established. (Attachment B.)

Action: Program Modifications: The EPC recommended that the Bachelor of Science in Chemical Engineering degree be modified to add a concentration in Biomolecular Engineering. The EPC recommended that the Bachelor of Science Degree in Electrical Engineering be modified to allow for on-line delivery. The EPC recommended the modification of the Masters of Science in Management to be offered in Brussels, Belgium as well as Clemson and to be marketed to engineering graduates. (Attachments C, D and E.)

Action: Program Deletion: The EPC recommended the official closing of two degree programs in the Eugene T. Moore School of Education: the Ed.D. and MCTE in Career and Technology Education and Career and Technology Education, MCTE and EdD. (Attachment F.)

Action: New Centers, Institutes and Departments: The EPC recommended the creation of the Clemson University Institute for Engaged Aging. The EPC also recommended that the General Engineering Program be changed to the Department of Engineering and Science Education and that the Computer Science Department to School of Computing (contingent upon appropriate approvals from Administrative Council and Academic Council). (Attachments G & H.)

Mr. McCraw confirmed that the Committee asked detailed and hard questions to understand these recommendations. He then moved that the Board approve the recommendations of the EPC on all of the Action Items reported. The motion was seconded by Dr. Lynn and passed unanimously.

Information Item: Mr. McCraw called on Beth Kunkel, President of the Faculty Senate to present the Faculty Senate Report. First, Mr. McCraw thanked the Faculty Senate for hosting the Trustees for dinner last night. Dr. Kunkel expressed the appreciation of the Faculty Senate for the Trustees attendance at the dinner and the proclamation presented at dinner. Dr. Kunkel then presented the Faculty Senate Report. (Attachment I.)

Mr. Hendrix thanked the Faculty Senate for their significant contribution to Trustee Scholarship Fund.

#### Item 7. Executive and Audit Committee Report

Statement: Mr. Hendrix, Chair of the Executive and Audit Committee, reported that the Committee approved the Audit Plan for Fiscal Year 2007. (Attachment J.) He also reported that the Committee received the KPMG External Audit Report, which was an unqualified report. (Attachment K.) He noted that the Committee also received the Internal Auditor Report noting that four items were over 6 months due but that the Committee was informed that the delays were for legitimate reasons and that the groups involved were making significant progress towards resolving those outstanding issues

#### Item 8. Finance and Facilities Committee Report

Statement: Bill Smith, Chair of the Finance and Facilities Committee, thanked the Committee for the preparation that they did prior to their Committee meeting and reported that the Committee heard recommendations on eight action items.

Action. Bid Award Boiler MACT: Mr. Smith reported that the Committee recommended approval to award a construction contract to Waldrop Heating and Air of Spartanburg, SC. He explained that improvements are necessary on Boiler #4 per US Environmental Protection Agency requirements by September 2007. (Attachment L.) He moved to approve the award. Mr. McTeer seconded the motion, and it passed unanimously.

Action. Bid Award Chilled Water System Improvements: Mr. Smith presented the Committee's recommendation to approve the Administration's request to award the Chilled Water System Improvements construction contract for Phase I to Zorn Company of Seneca, SC in the amount of \$1,197,777. (Attachment M.) Mr. Smith moved to approve the award. Mr. Lynch seconded the motion, and it was approved unanimously.

Action. CU-ICAR Easement. Mr. Smith called on Clay Steadman to explain the purpose of the easement. (Attachment N.) Mr. Steadman explained that Clemson University, CUREF, Hollingsworth, Cliff Rosen and others obtained an easement to build the road within the CU-ICAR campus with the understanding that the road would be deeded over to the city when the road was completed. Now that the road is complete, it is time to terminate the easement. Mr. Smith moved to approve the termination of the easement and the granting of the road to the City of Greenville. Mr. McKissick seconded the motion, and it passed unanimously.

Action. Meal Plan Rate Increase FY 07-08. Mr. Smith explained that the proposed meal plan rate increase for FY 2007-08 was approved by Committee and moved for approval by the Board. Mr. McTeer seconded the motion. Mr. Hendrix asked where the 5% increase leaves us as compared to peer institutions. Mr. Copeland noted that we are in the middle of the pack comparing our increase with their current prices. The motion was approved unanimously.

Action. Housing Rate Increase FY 07-08. Mr. Smith directed the Board's attention to Attachment P. He explained that this request was brought to the Finance & Facilities Committee by the Student Affairs Committee who approved the rate increase. He reported that the Finance & Facilities Committee also approved the request, and he moved for approval by the Board. Mr. McKissick seconded the motion, and it was approved unanimously.

Action. Clemson University Exchange Student Tuition and Fees Approval. Mr. Smith presented a proposal to set tuition and fees for all inbound and outbound exchange students with established partner institutions at resident rates. (Attachment Q). An administrative fee equal to 10% of the tuition will be charged for outbound exchange students. He moved to approve the proposal, and Mr. McKissick seconded the motion. It was approved unanimously.

Action. Graduate Level Differential Tuition and Fees Proposal. Mr. Smith called on Dr. Helms, who explained that Dean Rafert canvassed other schools to determine the market rate for "our programs" at other universities. As a result, Dean Rafert had developed a four-tiered tuition as a result. (Attachment R.) Mr. Smith moved to approve the proposed tuition and fee tiers, and Mr. Peeler seconded the motion. It was approved unanimously.

Action. On-Line Degree Tuition and Fees Proposal – Electrical Engineering. Mr. Smith presented a recommendation from the committee to approve a rate for on-line ECE

courses of 110% of the active off-campus rate for resident (in-state) students taking undergraduate courses. (Attachment S.) Mr. Smith moved to approve the proposal, and Mr. McKissick seconded. It was approved unanimously.

Information Item. Mr. Smith called on Lynn Boiter, President of the Classified Staff Senate, to present the Classified Staff Senate Report. (Attachment T.) Mr. Smith thanked Ms. Boiter and the Classified Staff for their work.

#### Item 9. Research Committee Report

Statement: Joe Swann called on Dr. Przirembel to present the report of the Research Committee. Dr. Przirembel noted that the cover of the research awards report distributed to the Board won the “Science as Art” contest. He reported that external research funding exceeded \$136 million for 2005-06, 8.6% higher than last year and the highest in the university’s history. This puts Clemson on course and slightly ahead of its goal to reach \$150 million by 2008. He noted that the emphasis areas with core research strength have continued to grow despite a significant loss of faculty due to retirement and a shrinking science budget on federal level.

Dr. Przirembel noted that Vincie Albritton had presented an update on intellectual property and technology transfer activities to the Committee, including a report on Clemson University start-up companies

#### Item 10. Student Affairs Committee Report

Statement: Tom Lynch noted that the Committee’s only action item – the proposed housing rates increase – had already been approved by the Board

Information Item. Undergraduate Student Government Report. Stephen Gosnell thanked the Trustees who joined students for lunch yesterday in Schilletter and presented the Undergraduate Student Government report. (Attachment U.)

Information Item. Graduate Student Government Report. Mr. Lynch explained that Erecia Hepburn, President of Graduate Student Government, had presented her report to the Committee but was not able to join the full Board meeting. Accordingly, Mr. Lynch reviewed the highlights of her report. (Attachment V.)

#### Item 11. Institutional Advancement Committee.

Statement: Patti McAbee, Chair, reported that the Committee did not meet, but that information items had been included in the Board materials for their review. (Attachment W.)

#### Item 12. President’s Report.

Statement: President Barker described the context in which Clemson University is operating on a national level, state level and campus level. On a national level, he reviewed the Spellings Commission’s emphasis on accountability. He remarked that Clemson University does a good job on this. He expressed concern over the Commission’s effort to establish standardized assessment of learning outcomes. He

noted that it is difficult for federally mandated tests to recognize differences between universities and their missions. On a state level, he reported that Clemson had been briefed on the Governor's task force on higher education, noting that it had been an insightful discussion and that Clemson would continue to be engaged with that process. He explained that Clemson endorses the idea of a state-wide plan that recognizes differences between and among the institutions and that we also recognize that any plan must address (1) a stable funding strategy that rewards quality not just growth and (2) regulatory reform that gives us more flexibility in competing for students and research nationally. From the campus level, he reported several highlights of progress on priorities set by the 2006 Tactical Plan. (Attachment X). He reported that the University recruited 140 outstanding faculty and staff, improved from 34 to 30 in the US News rankings, and had secured \$11.4 million in state funds for priorities. He further reported that the Timken research center was open on the CU-ICAR campus. President Barker distributed his report card to the Trustees. He reviewed each of the University goals for 2011 and noted progress toward these goals as of 2006-2007 (Attachment Y).

Finally, President Barker closed with his latest installment of Life in the President's House. He reported that he and Mrs. Barker had been dog-sitting for their son and daughter-in-law. Their "grand dog" had been rescued from a shelter in Atlanta and had the "born free" gene. When he escaped through the garden gate, President and Mrs. Barker ran all over campus looking for the dog. Word spread that the grand-dog was loose and many people appeared on Bowman Field to help try to catch him, which they did. President Barker commented that it can take a campus to raise a grand-dog.

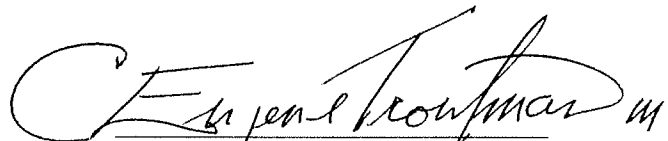
Item 13. Executive Session.

Statement: Mr. Gressette moved to go into Executive Session to discuss a personnel matter. The motion was seconded by Mr. Smith. No action was taken while in Executive Session.

Item 14. Adjourn.

Statement: There being no further business the meeting was adjourned at 3:50 p.m.

Respectfully submitted,

A handwritten signature in cursive script that reads "Eugene Troutman III". The signature is written in black ink and is positioned above the printed name and title.

Chalmers Eugene Troutman III  
Executive Secretary to the  
Board of Trustees