

CLEMSON UNIVERSITY BOARD OF TRUSTEES
Clemson, South Carolina

MINUTES

Friday, April 20, 2007

11:30 A.M.

Madren Center, Executive Board Room
Clemson, South Carolina

Call to Order

After notification as required by the Freedom of Information Act, Chairman Bill Hendrix called the meeting to order at 12:45 p.m. around the dinning room table of Calhoun Mansion. With the following present:

Trustees: Bill Hendrix, *Chairman*; J.J. Britton, *Vice Chairman*; Tom Lynch; Louis Lynn; Patti McAbee; Les McCraw; Smyth McKissick; Tom McTeer; Bob Peeler; Bill Smith; Joe Swann; David Wilkins; Chalmers E. Troutman, *Executive Secretary to the Board of Trustees*

Trustees Emeriti: Fletcher Derrick; Doug Kingsmore; Allen Wood; Lawrence Gressette

Administrative Council: President James F. Barker; Jim Bottum, *Vice Provost for Computing and Information Technology and CIO*; Neill Cameron, *Vice President for Advancement*; Marvin Carmichael, *Chief Public Affairs Officer and Assistant to the President*; Steve Copeland, *Interim Chief Business Officer*; Dr. Gail DiSabatino, *Vice President for Student Affairs*; Bob Geolas, *Director of CU International Center for Automotive Research*; Dr. Doris Helms, *Vice President for Academic Affairs and Provost*; Dr. Debra Jackson, *Associate Provost for Academic Affairs and Assistant to the President*; Dr. John Kelly, *Vice President for Public Service and Agriculture*; Angie Leiding, *Director of Governmental Affairs*; Lawrence Nichols, *Chief Human Resources Officer*; Dr. Terry Don Phillips, *Director of Athletics*; Dr. Chris Przirembel, *Vice President for Research and Economic Development*; Cathy Sams, *Chief Public Affairs Office and Assistant to the President*; Clay Steadman, *General Council*

1. Special Opening Ceremonies

Chairman Hendrix began the ceremony by commenting on how impressed he is by how relevant and vital Mr. Clemson's ideas remain to this day. He stated that the vision of Thomas Green Clemson is carried out daily by the Board of Trustees, the faculty and staff, and by the students and alumni. Mr. Clemson was specific about the type of institution he wanted for South Carolina and the Board that would govern it.

One of Mr. Clemson's provisions in his will was that Fort Hill must always be kept in good repair and open for public visitation. Clemson was in danger of not meeting this charge, but a group of volunteers with help from the staff in Historic

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Houses Department as well as the History Department generated state and private support to renovate the home. Trustee Emeritus Allen Wood represented the Board of Trustees in this effort.

2. Special report by Historic Properties Committee of the National Alumni Association

The Trustees received a report from the Historic Properties Committee on the Fort Hill property and their work in maintaining the property.

The Board of Trustees recessed at 1:10 p.m. and reconvened in the Madren Center at 1:35 p.m. to conclude its business. The following joined the meeting as it reconvened following the recess:

Guests: Verna Howell, *Associate Vice President and Executive Director of Housing*; Robin Denny, *News Services*; Cathy Sturkie, *Program Assistant for Provost and Academic Affairs*; Jan Murdoch, *Dean of Undergraduate Studies*; Esin Gulari, *Dean College of Engineering and Science*; Alan Sams, *Dean of College of Agriculture, Forestry, and Life Science*; Brett Dalton, *Executive Assistant to Provost*; Beth Kunkel, *Faculty Senate President*; Cathy Tillett, *Director of Internal Audit*; George Clay, *Academic Program Director Student Health Center*; Patricia Smart; John Ballato, *Professor Material Science and Engineering*; Dan Schmiedt, *Staff Senate Vice President*; Alan Godfrey; Lynn Boiter, *Staff Senate President*; Karen Donald, *Staff Senate*; Brian Simmons, *Faculty Senate*; Steven Gosnell, *Undergraduate Student Body President*; Steve Lareau; Alan Grubb, - *Faculty Senate*; Steve Robbins, *Assistant Vice President Student Affairs Operations*; Xiaobo Hu; Callie Boyd, *Undergraduate Student Body Vice President-Elect*; Katherine Dobrenen, *Computer Support*; Apurva Shah; Wil Brasington, *Director of Alumni Affairs*; Stassen Thompson, *Director of Land Management*; Caron St. John, *Management Faculty*; Joseph Stewart, Jr.; Josh Bell, *Undergraduate Student Body President-Elect*; Josh Smith, *Technology Support*; Jeannette Braine-Sperry, *Office of Executive Secretary to the Board of Trustees*; Julie Allison, *Meeting Official for the Board of Trustees*; Eleanor Nault, *Meeting Official for the Board of Trustees*

Media: Anna Simon, *Greenville News*

Introductions

Chairman Hendrix introduced Anna Simon representing *The Greenville News*.

Chairman Hendrix invited Trustee Lawrence Gressette to the front of the room to receive a resolution recognizing his service to Clemson University as a Trustee since 1989. The resolution highlighted Trustee Gressette's achievements, services, and commitments. Chairman Hendrix named Trustee Gressette as Trustee Emeritus. The Board of Trustees unanimously adopted the resolution. Trustee Emeritus Gressette responded with his gratitude for the opportunity to serve Clemson. He highlighted the importance of teamwork and leadership and summarized his thoughts by stating, "I love this University, happy to serve."

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Chairman Hendrix officially welcomed Ambassador Wilkins as the newly elected Life Trustee. The Ambassador said that he was honored.

Approval of Minutes

Trustee Hendrix stated that if there were no corrections to the minutes, he would approve the minutes as submitted for February 8, 2007 and the March 26, 2007 conference call.

Report from the Executive Secretary to the Board

Mr. Troutman recommended to the Board a memorial plaque be posted for Dr. Eddie Kaiser (TAB B). Vice Chairman Britton motioned for approval and all approved.

Executive and Audit Committee

The committee met in Executive Session and did not hold a public session.

Agriculture and Natural Resources Committee Report

Committee Chairman Trustee McTeer submitted two actions items. Mr. McTeer requested Dr. Stassen Thompson to present.

1. Action Items

a. Land Management

i. SCE&G Right of Way Request

Dr. Thompson presented information (TAB E), on the SCE&G request for a right-of-way of 0.47 acres at the Sandhill REC property. The right-of-way is required to serve increased demand in the area including the Sandhill REC. The proposed recommendation grants the easement to SCE&G for \$8,000 (appraised value of the easement is \$7,000 plus \$1,000 for the reimbursement of the appraisal). Mr. McTeer made a motion to grant the easement to SCE&G for \$8,000. Dr. Lynn seconded the motion. The motion passed to grant the right-of-way to SCE&G, as proposed.

ii. First Citizens Easement Request

Dr. Thompson presented information (TAB R), on First Citizens Bank's request for an easement of 3623 square feet of Clemson University's property. The proposed recommendation was to grant the easement provided that First Citizens Bank pays fair market value of the easement at \$4.00 per square foot, and Clemson University maintains ingress and egress on the new access road. There will be a reversion clause in the agreement. Mr. McTeer made a motion to grant the easement to First Citizens, Trustee Peeler seconded. The motion passed to grant the easement to First Citizens as proposed.

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Mr. McTeer shared with the Board Clemson's new ETV program *Expeditions* hosted by Dr. Patrick McMillian. He noted that the program is gaining in audience share and has garnered praise. It was reported that 22,000 households have watched his new program and PBS is recruiting this program. Mr. McTeer invited the Board to view the program.

Educational Policy Committee Report

Committee Chairman Trustee McCraw submitted the following action items to the Board for approval.

1. Action Items

a. New Degree Program

i. BS, Biotechnology

Clemson will offer the new degree (TAB F), in Applied Biotechnology through technical colleges. The student's first two years would be at a technical college, where the student would earn an associate's degree, then apply to Clemson for their second two years. The programs would be taught on technical college campuses and would be under Clemson's control. Mr. McCraw motioned for approval and the motioned carried.

b. Centers and Institutes

i. Clemson University Center for China Studies

Mr. McCraw stated that there was an effort about 3 years ago to establish a center but it needed additional focus. The submitted proposal (TAB G), provided more target as to what will be done for the students at Clemson. The proposed Center focuses on helping Clemson students understand political and economic factors and their impacts in China. It is crucial for students graduating in today's economy to have an understanding of China. Mr. McCraw offered the proposal for approval. No questions or comments were made and the motioned carried unanimously.

ii. Clemson University National Institute for Parks

Clemson University National Institute for Parks (TAB H), matches with emphasis areas of sustainable environment. Funding is exclusively from private sources. Mr. McCraw moved for the approval of the Institute and the motion carried without discussion.

iii. Sonoco Institute of Packaging Design and Graphics

Mr. McCraw introduced another exciting opportunity for collaboration at Clemson (TAB I): packaging science with graphics communication in the engineering research center. Clemson is looking at the development, design, and printing that comes into packaging a product. Considering that consumers look for the most attractive designs on packages when making a purchase, this Institute brings all of these elements together. Dr. Lynn asked if Sonoco will lend academic support. Mr. McCraw

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said yes. Mr. McCraw moved for approval and the motion carried unanimously.

Mr. McCraw reflected on the motions just passed by the Board by stating that they will significantly contribute to Clemson's mission.

2. Information Items

a. Bridge Program Report

The metrics for the Bridge Program (TAB J), were distributed to the members of the Board. Some of the data is positive with other areas that need improvement. For a first time program, Mr. McCraw believes it is off to an excellent start.

b. Academic Success Center Report

The report (TAB K), presented impressive statistics on the benefit of the center to the students. It continues to be successful and enables more students to maintain their life scholarships.

c. Faculty Senate Report

- i.*** Beth Kunkel presented the report to the Board and introduced the vice president-elect Brian Simmons. Mr. Simmons read a resolution from the Faculty Senate to Trustee Emeriti Gressette. The resolution acknowledged the service work as Chairman, guiding the capital campaign, and collaboration with the Faculty Senate to further the Senate's engagement with the Board of Trustees. John Ballato read a letter to the Board expressing its gratitude from past presidents of the Faculty Senate. Both presentations were followed with celebration and applause.

Dr. Helms introduced Dr. Alan Sams as the new dean for the College of Agriculture, Forestry, and Life Sciences. Mr. McCraw thanked the board and the staff for the hard work on the all the material that was presented to the committee and the board. Chairman Hendrix wanted to reiterate that 81% of the Bridge students qualify to become full time students at Clemson and many are legacies.

Finance and Facilities Committee Report

Trustee Smith submitted the following items for action.

1. Action Items

a. Bid Award Surrine 4th Floor HVAC

Mr. Smith presented the bid (TAB L), to improve indoor air quality on the fourth floor of Surrine Hall to the Board for approval. Mr. Smith moved for approval; it carried unanimously.

b. Bid Award Cooper Library HVAC

Mr. Smith presented the bid (TAB M), to improve indoor air quality and replace antiquated and poorly operating HVAC equipment in the Cooper

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Library to the Board for approval. Trustee Smith moved for approval and it carried without discussion.

c. Bid Award Kinard HVAC (Action Item Withdrawn, TAB N)

d. Bid Award Riggs Window Renovation

Mr. Smith recommended the restoration of the existing wood and steel windows in Riggs Hall and the addition of some interior storm windows to the building (TAB O), for Board approval. Mr. Swann inquired about the amount of the project versus the amount being requested. Mr. Smith provided information on the documents that were reviewed in committee. Mr. Smith moved for approval and the proposal carried unanimously.

e. Lease Renewal Telecom Lease Space at CAT Building

Mr. Smith recommended the approval of the lease renewal (TAB P). Mr. Smith moved for approval and it carried unanimously.

f. Lease Renewal Library Records Storage at Garretts

Trustee Smith recommended the approval of the lease renewal (TAB Q). Mr. Smith moved for approval and it passed unanimously. Dr. Lynn inquired about minority and women's participation in the bidding process. Mr. Steve Copeland responded that this is always a consideration in every bidding process. It was pointed out that bid tabulations were not in the Full Board Notebook. Chairman Hendrix said that all material handout in the committee meetings should be included in the Full Board Meeting Notebooks.

g. Easement for First Citizens

(See the Agriculture and Natural Resources Committee action.)

h. Carolina First Bank Least Agreement

Mr. Smith recommended that a lease be granted to the Carolina First Bank (TAB S). Dr. Lynn wanted to know if other state banks were able to submit a bid or proposals. Mr. Copeland responded that other state banks were given opportunities to participate but none submitted a bid. Mr. Smith moved for approval and it passed unanimously.

2. Information Items

a. Staff Senate Report

Mr. Smith expressed his gratitude to Lynn Boiter for the work she has done as Staff Senate President. Ms. Boiter provided the Board with a report (TAB T), from the Staff Senate. She noted the change to include all permanent unclassified staff within the Staff Senate and explained that this would better serve Clemson.

Institutional Advancement Committee Report

Trustee McAbee stated that there were no action items during the Institutional Advancement Committee Meeting. The following information items were presented.

Ms. McAbee introduced Wil Brasington as the new Director of Alumni Affairs and shared with the Board that he was undergraduate student body president when he was at Clemson.

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Ms McAbee extended gratitude to Trustee Emeritus Wood for the planning of the celebrations held at Fort Hill. She also shared with the board that some of Mr. Clemson's historic properties are on display in the Hanover House for visitors to view. The Board agreed to seek resources, including private, to improve the historic properties.

1. Information Items

Mr. Neill Cameron was called on by Trustee McAbee to give the foundation report (TAB U). Mr. Cameron explained that Clemson's growing reputation, outstanding relationships, and growing resources sum up the mission of Advancement. He complimented the faculty and staff for all the hard work they provide to support Advancement.

The Conference Center is now enjoying another record year and they are meeting and exceeding the goals that have been set.

The Visitor's Center has set a new record in the number of tours provided.

Research Committee Report

1. Executive Summary

Committee Chair Trustee Swann provided the Board with a report on alternative energies and energy efficiency. Electron imaging facilities using seven microscopes allow Clemson to be engaged in nanotechnology. Mr. Swann called on Dr. Chris Przirembel to give a report on proposals and research awards.

Dr. Przirembel reported that the numbers of proposals were up and the total number of awards was \$136 Million for FY 2006. As of March 31, 2007 the number of awards is \$51 Million. He explained that the number of awards has decreased due to the portion of the federal discretionary funds that have been shrinking and the number of national programs that have been dropped.

Clemson's biomedical facility, in partnership with Greenville Hospital System, will have one floor at the Patewood Medical Campus in Greenville. The area will house several bioengineering faculty.

Clemson's Advancement Center will be an incubator for start up companies coming to Clemson.

A distance electron microscope is being commissioned in May with the Medical University of South Carolina. Faculty members from MUSC will be able to send biological specimens to Clemson University via the microscope.

Mr. Swann said that "If everyone in the academic world knew what we do at Clemson we would already be a Top 20 school."

Student Affairs Committee Report

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Vice Chairman Britton called on Dr. Gail DiSabatino to provide the Board with the Student Affairs Committee Report.

1. Information Items

a. Student Affairs Reorganization

Dr. DiSabatino provided her vision (TAB V), for having Student Affairs contribute significantly to Clemson's goals of becoming a Top 20 Public University reinventing the top tier research institution. Dr. DiSabatino gave an overview of the new organizational model. The new model better integrates the whole student body into the total learning environment.

Trustee McKissick asked what metrics would be used to measure success. Dr. DiSabatino explained that the measurements would include graduation and retention rates, program effectiveness, and learning outcomes for programs such as leadership, diversity, and communications.

b. Core Campus Precinct Plan

Vice Chairman Britton praised Steven Lareau and Apurva Shah for the wonderful presentation they gave during the Student Affairs Committee meeting on the Core Campus Precinct Plan. Vice Chairman Britton asked if they would provide the Board with a condensed version of the presentation they showed during the committee meeting.

Mr. Lareau explained that Clemson could provide a better social gathering place for students to interact with faculty and other students. Currently students utilize the library as a meeting place, the old student union, or the Hendrix Center. If more time permits, the students go home which reduces opportunity for interactions.

The first of the multi-phased construction plan for the proposed Student Union (TAB W), includes dining facilities, post office, and housing. Phase II includes the new union, student commons, and retail dining. The student union proposal has a 400-person theater, study space, lounge space, coffee shops, Student Organizations' office spaces, Student Government, and offices for the Division of Student Affairs. The Student Organization office space and office areas will house over 280 student organizations and provide copiers, workstations, tables.

The new town square and retail area will create an area that students and faculty can interact with each other outside of classroom and office hour settings. A green space will be incorporated into the new design of the union allowing the sense of a town square feeling for all aspects of student life. Everything from Klugh Avenue to Cox Plaza will be raised and will create a view of the upper decks of Death Valley. The Student Union will integrate all aspects of student life and campus interests.

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Construction on the first phase of the project is scheduled for 2008 with the open date in 2010.

Vice Chairman Britton appreciated the presentation and thanked the students for the work they have done and expect that this work will continue.

c. *Health Center Expansion*

Vice Chairman Britton asked Dr. DiSabatino to comment on the need for the Health Center Expansion (TAB X). The current Health Center was built for a 6000 student body and we are now at a 17,000 student body. The needs and demands for the Health Center, specifically the Counseling Center, have grown dramatically.

d. *Undergraduate Student Government Report*

Steven Gosnell presented the Board with the Undergraduate Student Government Report (TAB Y). He highlighted the Core Value Statement developing student government over the past two years. The community standards are Honesty, Integrity, and Respect.

Mr. Gosnell reported the Clemson Sweep was a great success and elections for the new student government have been held. He introduced Josh Bell, Undergraduate Student Body President-Elect, and Callie Boyd, Undergraduate Student Body Vice President-Elect.

Mr. Bell thanked the Board and introduced Ms. Boyd who expressed her enthusiasm for the service she is undertaking. Mr. Bell highlighted the projects he hopes to further, especially statewide initiatives and student athletic initiatives. He also commented on the Clemson Traditions Calendar that will be prepared by Tiger Brotherhood and the Student Government.

e. *Graduate Student Government Report*

Report can be found under TAB Z.

Vice Chairman Britton welcomed students from the Honor's College. Rickie Shien announced there are 11 scholarships and these students have won national academic championships. Kristen Smith, not present, is a Rhodes finalist. Kristen Purvis won the Dunken Fields Scholarship that allows her to study at Oxford University. Rebecca Moore was awarded the National Science Graduate Research Fellowship. Mike Murphy was awarded the National Science Graduate Research Fellowship. Robert Clark won the Goldwater scholarship. Matthew Allen won the Fulbright Scholarship. Steven Gosnell was awarded the National Science Graduate Research Fellowship. Vice Chairman Britton congratulated the students on their impressive achievements.

President's Report

President Barker reported on:

Clemson Ring:

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During the ring ceremony held in Tillman Hall, BN Skardon, former professor, told the story of how his Clemson ring saved his life during World War I. All of his valuables were taken when he became a prisoner of war except for his Clemson ring which he hid. While in the POW camp he traded his ring for food from the Japanese. The food that he obtained sustained him until his rescue.

Report Card:

Dr. Debra Jackson handed out copies of the President's Report Card to the Board of Trustees. President Barker read the Report Card Goals and the new metrics.

Reflections on Dimensions of Clemson:

President Barker commented on his recent 48 hours to illustrate the different dimensions that may define Clemson. He also reassured everyone that safety of our student is a top priority at Clemson. A candle light vigil was held in the amphitheater with over 3000 students and community members in attendance. After the vigil, a student from Virginia Tech sought out President Barker. The student, with tears in his eyes, thanked him for all the support that Clemson has shown to him and his Virginia Tech family. President Barker told that student he would bring his expression of appreciation to the Board of Trustees.

Chairman Hendrix stated that the Board feels more comfortable approving funds when they can see the progress that is being made and all the different measures in the President's Report Card provide them with that information. He does not know of any other institution that has a document similar to President Barker's Report Card.

Executive Session

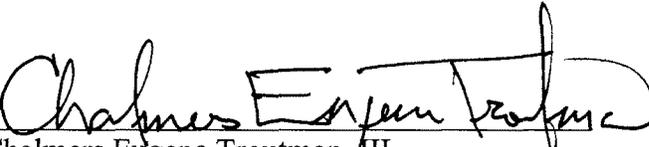
Chairman Hendrix that the Board needed to go into Executive Session to discuss personnel and contractual matters and no action and no votes would be taken.

The committee went into Executive Session at 3:50 p.m. and returned to public session at 5:30 p.m.

Adjourn

There being no further business, Chairman Hendrix adjourned the meeting at 5:30 p.m.

Respectfully Submitted,


Chalmers Eugene Troutman, III
Executive Secretary to the Board of Trustees