

**Clemson University  
Clemson, South Carolina**

**MINUTES  
Board Meeting  
Clemson University Board of Trustees**

**Capitol Ballroom IV  
Marriott Columbia  
Columbia, South Carolina  
1:00 p.m.  
February 8, 2007**

After notification as required by the Freedom of Information Act, the Chairman called the meeting to order at 1:20 p.m. with the following members present: Bill Hendrix, *presiding*, Lawrence Gressette, Tom Lynch, Louis Lynn, J.J. Britton, Bill Amick, Patti McAbee, Les McCraw, Smyth McKissick<sup>1</sup>, Tom McTeer, Bob Peeler, Bill Smith, Joe Swann, and Chalmers Eugene Troutman, *Executive Secretary*.

TRUSTEES EMERITI: W.G. DesChamps, Les Tindal, Fletcher Derrick, and Allen Wood.

ADMINISTRATION PRESENT: James Barker, Dori Helms, Chris Przirembel, John Kelly, Gail DiSabatino, Jim Bottum, Neill Cameron, Marvin Carmichael, Steve Copeland, Bob Geolas, Debbie Jackson, Lawrence Nichols, Angie Leidinger, Cathy Sams, and Clay Steadman..

OTHERS PRESENT: Brett Dalton, Brian O'Rourke, Cathy Tillett, Robin Denny, Alan Godfrey, George Clay, Beth Kunkel, Nishant Karamchandani, Erecia Hepburn, John Masslon, Lynn Boiter, Sterling Beckman, Linda Allen, Jeannette Braine-Sperry, Josh Smith, Katherine Dobrenen, and Erin Swann.

MEDIA PRESENT: Bill Robinson, *The State* and Jim Hammond, *The State*

Item 1. Call to Order

Statement: Bill Hendrix, Chair, called the meeting to order at 1:20 p.m.

Item 2. Introductions

Statement: Mr. Hendrix asked Robin Denny to introduce members of the media. Ms. Denny introduced Bill Robinson from *The State* and Jim Hammond from *The State*. Mr. Hendrix also introduced Sterling Beckman, Columbia native and a member of the Clemson University Board of Visitors, and he welcomed all visitors to the meeting.

<sup>1</sup>Left at 3:10pm

### Item 3. Approval of Minutes

Statement: Mr. Hendrix noted that the minutes of the October 9, 2006 Conference Call, the minutes of the October 20, 2006 meeting, and the minutes of the January 10, 2007 Conference Call had been previously distributed (Attachments A, B and C). He asked if there were any additions or corrections.

Action: There being no changes, J.J. Britton made a motion to approve the minutes of the October 9, 2006 Conference Call, the October 20, 2006 meeting and the January 10, 2007 Conference Call. Lawrence Gressette seconded the motion which was approved unanimously.

### Item 4. Report from the Executive Secretary to the Board

Statement: Gene Troutman presented a request for a Woodland Cemetery Plot from Jerry Trapnell, former Dean of the College of Business and Behavioral Science, for him and his wife. (Attachment D) Mr. Troutman reviewed Dean Trapnell's request and his distinguished service at Clemson for over twenty years.

Action: Mr. Hendrix invited discussion. After points of clarification, Mr. McCraw moved to award Mr. Trapnell and his spouse plots in Woodland Cemetery; his motion was seconded by Mr. McTeer. The motion was approved unanimously.

Mr. McCraw commented that he was disappointed with the maintenance of Woodland Cemetery during a recent visit. Mr. Hendrix asked that this concern be addressed.

Information Item. Meeting Dates. Mr. Troutman announced that dates for upcoming Quarterly Board Meetings had been scheduled through 2008 and distributed to all Trustees. After surveying members, the Fall Quarterly meeting has been scheduled for November 8-9, 2007. Further, after surveying all members, the Summer Quarterly meeting will remain in Charleston.

Information Item. Clemson Bicentennial. Mr. Troutman noted that a DVD of the lecture series on Thomas Green Clemson has been distributed to the Trustees with a schedule of upcoming events honoring the bicentennial of Mr. Clemson's birth.

Information Item. Spring Quarterly. Mr. Hendrix noted that the next quarterly meeting will start in Fort Hill and will move to the Madren Center.

### Item 5. Student Affairs Committee Report

Statement: Dr. Britton noted that the Committee had no action items but received several information items during their meeting.

Information Item. New Police Chief. Dr. Britton reported that the Committee met the new Chief of Police, Johnson Link. He explained that Chief Link was unable to meet the full Board due to an unexpected death in his family.

Information Item. Health Fee Proposal. Dr. Britton explained that the Committee received information regarding the proposed health fee increase. He noted that it was a modest fee increase but one that the Committee was satisfied was appropriate. The proposal was addressed as an action item by the Finance & Facilities Committee.

Information Item. Student Affairs Reorganization. Dr. Britton explained that the Committee received some information about the reorganization of Student Affairs but had asked Dr. DiSabatino to present a more comprehensive report on the reorganization at the Spring Quarterly meeting. (Attachment E)

Information Item. Undergraduate Student Government Report. On behalf of Stephen Gosnell, Nishant Karamchandani presented the Undergraduate Student Government report. (Attachment F) He highlighted the activities of Undergraduate Student Government advocating on behalf of student interests, including developing the core values statement and addressing security concerns. He also noted that Clemson will host the ACC Leadership Conference later this month.

Information Item. Graduate Student Government Report. Dr. Britton introduced Erecia Hepburn, President of Graduate Student Government. Ms. Hepburn presented the Graduate Student Government Report. (Attachment G) Ms. Hepburn also thanked those Trustees who had supported the book award. President Barker praised the Graduate Student Government motto: "One Claw in the Clemson Paw." Dr. Britton thanked Ms. Hepburn for her efforts on behalf of the Graduate Student Government and Clemson. Ms. Hepburn said their association would like to see a planning committee to address graduate student/married housing. This is a big issue for foreign students.

#### Item 6. Finance and Facilities Committee Report

Statement: Bill Smith, Chair of the Finance and Facilities Committee, reported that the Committee heard recommendations on several action items.

Action. Bid Award Calhoun Courts: Mr. Smith reported that the Committee recommended approval to award two construction contracts to complete Phase III of the Calhoun Courts Chilled Water Replacement project – one in the amount of \$875,963.00 to G.M. Mechanical of Greenville, SC, and one in the amount of \$888,100.00 to Stiles Heating and Cooling of Anderson, SC. (Attachment H) He moved to approve the award. Mr. Hendrix invited discussion or questions. There being none, the motion passed unanimously.

Action. Bid Award Baruch Institute Renovations and Addition: Mr. Smith presented the Committee's recommendation to approve the Administration's request to award a construction contract to Brantley Construction Company, LLC of Charleston, SC, in the amount of \$4,283,000 for the renovation of the Baruch Institute Office/Laboratory Building. (Attachment I) He noted there were only two bidders and that there was a great disparity between the two bids, but he explained that they confirmed that the low bidder has included all elements in their bid. Mr. Smith moved to approve the award.

Mr. Hendrix invited discussion or questions. There being none, it was approved unanimously.

Action. Demolition of Building No. 0117. Mr. Smith reported that the Committee approved a request to demolish Building No. 0117, formerly used as the Clemson University Field Zoology Building. He explained that the building is currently vacant and that contaminated soil from a leaking underground heating oil tank has been found under and around this building; he also noted that the building contains asbestos and lead paint. (Attachment J) Mr. Smith moved to approve the demolition of building No. 0117. Mr. Hendrix invited discussion on the motion. There was none, and the motion passed unanimously.

Action. Health Services Fee Approval. Mr. Smith explained that the proposed increase to the Health Services Fee for Fiscal Year 2007-08 was approved by Committee, and he moved for approval by the Board. (Attachment K) Mr. Hendrix invited discussion of this motion. Mr. Smith added that the new fee benchmarks lower than our peer institutions. The motion was approved unanimously.

Information Item. Classified Staff Senate Report. Mr. Smith called on Lynn Boiter, President of the Classified Staff Senate, to present the Classified Staff Senate Report. (Attachment L) Ms. Boiter noted that unclassified staff has grown and the Classified Staff Senate would like to include this group in the future so that all staff – classified and unclassified – will have Senate representation. More than 300 employees are unclassified staff. She explained that they anticipate a formal change to the bylaws to reflect this change. Mr. Smith thanked Ms. Boiter and the Classified Staff Senate for their work.

#### Item 7. Educational Policy Committee Report

Statement: Les McCraw, Chair of the Educational Policy Committee, reported that the Committee heard recommendations on one action item and called on Provost Helms to present the recommendation of the Committee.

Action: Program Deletion. MHA Joint Degree Program. Provost Helms explained that the Committee heard a proposal to formally delete the MHA joint degree program, and she reviewed the reasons for deletion. (Attachment M) Mr. McCraw moved to approve the deletion of the MHA joint degree program. Mr. Hendrix invited discussion. There being none, the motion passed unanimously.

Information Item. Admissions Update. Mr. McCraw referred the Trustees to the admissions report previously distributed to them and reviewed the highlights with them. (Attachment N)

Dr. Lynn asked several questions concerning the Bridge Program. Les McCraw requested that the answers be provided to all Trustees

Information Item. Faculty Senate Report. Mr. McCraw called on Beth Kunkel, President of the Faculty Senate, to present the Faculty Senate Report. Dr. Kunkel reported that the Faculty Senate is actively working with 180 new faculty members. In addition, she noted the Faculty Manual is in the process of being updated; parking concerns continue to be an issue, and day care is a growing concern. She noted that her written report needed to be corrected to reflect the fact that unforeseen problems will most likely delay the opening of the day care center beyond Fall 2007. (Attachment O)

Information Item. Name Change. Department of Genetics, Biochemistry and Life Science Studies to Department of Genetics and Biochemistry. Mr. McCraw explained that the name change from the Department of Genetics, Biochemistry and Life Science Studies to the Department of Genetics and Biochemistry reflects the fact that the Biology Program faculty is no longer part of this department. (Attachment P)

Information Item. Information Technology Report. Mr. McCraw called on Jim Bottum to present the Information Technology Report. (Attachment Q) Mr. Bottum expressed his optimism about the opportunities for improvement in information technology at Clemson University. Mr. Bottum explained that the IT Mission is to build a world class IT infrastructure and organization to help Clemson reach its goal of becoming a Top 20 public university. After reviewing how Clemson compares to other institutions, Mr. Bottum addressed current efforts to improve information technology at Clemson.

#### Item 8. Agriculture and Natural Resources Committee Report

Statement: Tom McTeer, Chair of the Agriculture and Natural Resources Committee, stated that there were no action items to report. He reported that the Crop Pest Commission convened and approved the Boll Weevil Eradication Foundation assessment fee per acre of cotton grown in South Carolina. He also reported that the Crop Pest Commission approved new regulations for the use of methyl bromide for pine seedling production. (Attachment R)

#### Item 9. Research Committee Report

Statement: Joe Swann called on Dr. Przirembel to present the report of the Research Committee from their meeting on January 26, 2007. Dr. Przirembel reported that the Committee met for the purpose of focusing on Intellectual Property matters. During that meeting, they reviewed the process from research through review for value and commercial viability through the transfer of intellectual property to the Research Foundation for investment necessary for patent application and licensing. In addition, Dr. Przirembel presented a mid-year research report. He noted that 720 research proposals were received during the past six months, which is up from 690 during the same 6 months last year. However, he noted that awards are down from \$45 million last year to \$40 million this year. More specifically, he reported that awards in the College of Agriculture, Forestry, and Life Sciences; the College of Architecture, Arts and Humanities; the College of Business and Behavioral Science; and for Public Service and Agriculture are all up. In contrast, awards in the College of Engineering Science and the College of Health, Education and Human Development are down. He attributed this to the number of retirements in these two colleges as well as the fact that the federal budget

has not been approved yet. The federal budget is on continuing resolution and earmarks are being cut. Mr. Swann thanked Dr. Przirembel for his report.

Item 10. Institutional Advancement Committee

Statement: Patti McAbee, Chair of the Institutional Advancement Committee, directed the Boards' attention to the material distributed on Fort Hill and Historic Properties (Attachment S) as well as the Conference Center and Inn (Attachment T). Ms. McAbee reported that the Committee had one action item for the Board.

Action. Capital Campaign. Ms. McAbee reminded the Board of a commitment in 2001 to conduct a major capital campaign before 2011. In support of that goal, she moved to direct the administration to move forward with planning and implementing a capital campaign fundraising effort in cooperation with the Clemson University Foundation and that the Board direct that all private gifts and investments for this campaign, with the exception of annual gifts to athletics, be deposited into the appropriate accounts of the Clemson University Foundation. Mr. Lynch seconded the motion. Mr. Hendrix invited discussion or questions. There was none, and the motion passed unanimously.

Information Item. Marketing and Communications Report. Ms. McAbee called upon Cathy Sams to present the Marketing and Communications Report. Ms. Sams reviewed recent national media attention and high profile events and activities that have continued to influence Clemson's national reputation in positive and meaningful ways, including ESPN Game Day, Call Me Mister publicity, articles in *The Chronicle of Higher Education*, and the Fifth Annual National Conference on Black Student Achievement. She also shared plans to introduce Clemson's new website.

Information Item. Alumni, Development, Donor Services and Annual Fund. Ms. McAbee called on Brian O'Rourke to update the Board on Alumni, Development, Donor Services and Annual Fund. Mr. O'Rourke referred the Board to his report and reviewed the highlights with them. (Attachment U) He reviewed fundraising efforts and activities as well as alumni participation rates. He announced the recipients of the 2007 Distinguished Service Award: Roger Troutman, DVM, of Rock Hill; Fred Faircloth of Rock Hill; Johnny Holcombe of Myrtle Beach; Nick Lomax of Abbeville; and John Rheney, M.D., of Orangeburg. He also reviewed donor services activities regarding donor relations, stewardship, special events and fund-raising communications support.

Information Item. Foundation. Ms. McAbee asked Neill Cameron to present the Foundation Report. (Attachment V) Mr. Cameron reviewed invested assets and their performance year-to-date. He reported that the Foundation is only slightly behind benchmarks. Ms. McAbee thanked Mr. Cameron for his report and praised the Foundation Board for their committed and selfless work on behalf of Clemson.

Item 11. Executive and Audit Committee Report

Statement: Mr. Hendrix, Chair of the Executive and Audit Committee, reported that the Committee heard recommendations on two action items.

Action. Approval of Amended Internal Auditing Charter. Mr. Hendrix moved to accept the amended Internal Auditing Charter which he explained was developed to update definitions with international standards, to include a reference to the IIA Code of Ethics, to segregate information into appropriate sub-headings, and to expand the department's goals and objectives. (Attachment W) He invited discussion. There being none, the motion passed unanimously.

Information Item. Approval of Request for Proposal for External Audit Services. Mr. Hendrix explained that Clemson is no longer under state contract for external auditing services. (Attachment X) The Committee heard a report on external audit services and the relation of such services to the risks and responsibilities of the Board of Trustees. He commented that a request for proposal for a new external audit services contract will be soon be submitted to the Board for review and approval.

Item 12. President's Report

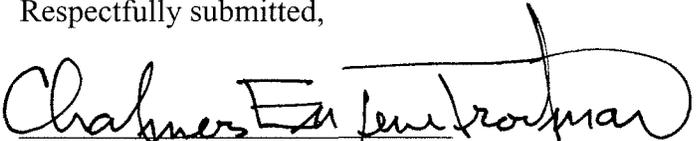
Statement: President Barker presented a report on "Clemson University: The next 5 years." He expressed his belief that the next 5 years will bring the opportunity to reinvent the research university. He reviewed the challenge as it was understood in 2000, and he reminded the Board of Clemson's response to this challenge. He reviewed the results to date and explained that the challenge now is to make sure that Clemson will still be Clemson when it achieves its Top 20 goal. Accordingly, the next 5 year plan will leverage Clemson's distinctiveness, and he reviewed Clemson's unique position as the concept of the national research university is reinvented. President Barker then distributed his report card to the Trustees. He reviewed each of the University goals for 2011, and he noted progress toward these goals to date during 2006-2007 as well as progress toward Top 20. (Attachment Y). President Barker responded to questions from the Trustees regarding certain items highlighted by the report card.

President Barker closed with a new installment of Life in the President's House. He reported that while in Washington, D.C., during the previous week, he and Mrs. Barker met with a young couple who were Clemson alums. This couple shared that they vacation at the beach with 10 other couples and their children – all Clemson folks. When they were looking through photos of their beach trip this year with their children, their 7-year old son asked, "Is Thomas my Clemson brother?" His mother replied, "Yes, that's exactly who Thomas is."

Item 13. Adjourn.

Statement: There being no further business, Mr. Hendrix adjourned the meeting at 3:42 p.m.

Respectfully submitted,

  
Chalmers Eugene Troutman III  
Executive Secretary to the Board of Trustees