

**Clemson University  
Clemson, South Carolina**

**MINUTES  
FULL BOARD MEETING  
CLEMSON UNIVERSITY BOARD OF TRUSTEES**

**Capitol Ballroom IV  
Marriott Columbia  
Columbia, South Carolina  
1:30 p.m.  
February 7, 2008**

After notification as required by the Freedom of Information Act, the Chairman called the meeting to order at 1:50 p.m. with the following members present: Bill Hendrix, *presiding*, Louis Lynn, J.J. Britton, Bill Amick, Patti McAbee, Les McCraw, Smyth McKissick, Tom McTeer, Bob Peeler, Bill Smith, Joe Swann, and Clayton Steadman, *Interim Executive Secretary*.

TRUSTEES EMERITI: Fletcher Derrick, Allen Wood, and Lawrence Gressette.

ADMINISTRATION PRESENT: James Barker, Dori Helms, Chris Przirembel, John Kelly, Gail DiSabatino, Jim Bottum, Neill Cameron, Marvin Carmichael, Steve Copeland, Bob Geolas, Debbie Jackson, Lawrence Nichols, Angie Leidinger, Brett Dalton, and Cathy Sams.

OTHERS PRESENT: Hack Trammel, John Ballato, David Grigsby, Robin Denny, Cathy Tillett, Doug Hallenbeck, Callie Boyd, John Masslon, Jeannette Braine-Sperry, Josh Smith, Katherine Dobrenen, Doug Henry, Erin Swann, and Jim Hammond, *The State*.

**Call to Order**

Bill Hendrix, Chair, called the meeting to order at 1:50 p.m.

**Introductions**

Mr. Hendrix asked Robin Denny to introduce members of the media. Ms. Denny introduced Jim Hammond from *The State*.

**Approval of Minutes**

Mr. Hendrix noted that the minutes of the October 5, 2007 Board meeting, and the December 4, 2007 Teleconference Call had been previously distributed. He asked if there were any additions or corrections.

Mr. Smith made a motion to approve the minutes of the October 5, 2007 Board meeting, and the December 4, 2007 Conference Call as submitted. Dr. Britton seconded the motion. It was approved unanimously.

#### Report from the Executive Secretary to the Board

Clay Steadman called on Mr. McCraw to present the recommendations of candidates for honorary degrees: Benjamin Boozer, Daniel T. Cooper, Margaret Lloyd, Dr. Wangari Muta Maathai, Dr Frank Lemar Matthews, and Dr. John Bruce Pitner. Mr. McCraw referred the Board to the background material for the candidates and moved that they be awarded honorary degrees. The motion was carried unanimously.

Mr. Steadman said the next Quarterly meeting will be in Clemson from April 17-18, 2008 and that the Faculty Awards Dinner is on April 17; the Staff Awards Dinner will be May 8, 2008; and the Summer Retreat will be July 17-20, 2008 in Greenville with activities at CU-ICAR. Mr. Steadman said the Fall Quarterly meeting will be confirmed as soon as football schedule is released.

#### Agriculture and Natural Resources Committee

Mr. Hendrix called on Bob Peeler to present the report of the Agriculture and Natural Resources Committee. Mr. Peeler reported that the National eXtension launch is in February. He also reported that the Crop Pest Commission convened.

#### Educational Policy Committee

Mr. Hendrix called on Bill Smith to present the report of the Educational Policy Committee. Mr. Smith asked Debbie Jackson to review the action items relating to new degree programs, new certificates, program modifications, centers and institutes, and name changes.

Mr. Smith moved to collectively approve the following:

- New Degree Program: MEngr Industrial Engineering (online) Supply Chain and Logistics
- New Certificates:
  - Certificate in Supply Chain and Logistics
  - Certificate in Services Science, Management and Engineering
- Program Modification:
  - MAT Secondary Education – Concentration in Science & Math
  - MEd Secondary Education (all concentrations) Online in Greenville
- Centers and Institutes: Clemson University Inquiry in Motion Institute
- Name Changes: Center for Growth & Change to Community Research & Design Center

The motion carried unanimously.

#### Admissions Update

Mr. Smith reported that applications are up 10% from this point in 2007 and admissions decisions will be mailed by mid-February.

#### Faculty Senate Report

Mr. Smith called on Charlie Gooding to present the report of the Faculty Senate. Dr. Gooding referred to his written report and offered to answer any questions.

#### Faculty Representative Report

Mr. Smith called on John Ballato to present the report of the Faculty Representative. Dr. Ballato provided an update on the Board's discussions regarding the faculty's role in enhancing Clemson's academic reputation and to define faculty responsibility.

#### Finance and Facilities Committee

Mr. Hendrix called on Bill Amick to present the report of the Finance and Facilities Committee.

#### Capital Project Approvals

Mr. Amick called on Steve Copeland to present proposals for capital project approvals.

Mr. Copeland presented a proposal for the second and final approval of the Life Sciences Building capital project and the Fernow Street Café Expansion capital project. He referred the Board to supporting information for the Campus Dining Hall as a concept approval, the Core Campus Residence Hall as a concept approval, and the CURI Building 658 Renovation as a concept approval. He again referred the Board to supporting information previously distributed to them while highlighting critical project details.

Mr. Amick called on John Kelly to present the Architect Selection Policy Waiver. Dr. Kelly explained that the Administration requested a waiver of the Board of Trustee's Policy on Architect Selection of the renovation of CURI Building 658 in order to allow representatives of the Redevelopment Authority to serve as voting members of the committee. The Redevelopment Authority is providing the funding for the architectural design of the renovation.

Mr. Amick moved to approve all presented action items in a composite motion. Mr. Hendrix called for discussion. Mr. McCraw asked for clarification on how construction costs are determined. The approvals passed unanimously.

#### Lease Approvals

Mr. Copeland presented requests to renew a lease for space for Regulatory and Public Service and to lease additional space at Eagles Landing for Clemson Computing and Information Technology. He referenced supporting information previously distributed. Mr. Amick moved to approve the requests. They were approved unanimously.

#### Approval of 2008 Meal Plan Rates

Mr. Copeland presented a proposed meal plan rate increase for FY2008-2009. Mr. Amick noted that there had been much discussion on this particular item at the Committee level. Mr. Hendrix referred the Board to the supporting written materials and invited further discussion or questions. Mr. Amick moved to approve the rate increase, and the motion passed unanimously.

#### Approval of 2008 Housing Rates

Dr. DiSabatino introduced Doug Hallenbeck as the new Director of Housing. She presented proposed housing rates for FY08-09. Mr. Hendrix invited discussion before moving to approve the proposed housing rates. The motion passed unanimously.

#### CRFC Board of Directors Appointment

Mr. Amick presented a recommendation to appoint a CFO to the Clemson Research Facilities Corporation Board. The motion was approved unanimously.

#### Permanent Improvement Project Update

Mr. Amick referred to the previously distributed written report.

#### Staff Senate Report

Mr. Amick called on Dan Schmiedt to present the Staff Senate report. Mr. Schmiedt highlighted the staff development plan. Mr. Amick thanked Mr. Schmiedt for his service as president of the Staff Senate for the past year.

#### Institutional Advancement Committee Report

Mr. McCraw called on Neill Cameron to present the report to the Board.

#### Marketing and Communications

From the report Mr. Cameron commented on Clemson's brand premium as reflected in all-time high visitor center visits, high alumni participation, and national media coverage.

#### Development

Mr. Cameron reported that fundraising for FY2008 reflects the momentum of marketing success. He further reported that alumni participation is up to 13.2 % from 12.5% last year.

#### Foundation

Mr. Cameron reported that Clemson University Foundation Board Chair Harry Frampton sends his regards and enthusiastic endorsement and approval of the direction the University is heading. He referred to the Executive Summary Report submitted by the Clemson University Foundation.

#### Alumni Council

Mr. McCraw asked J.J. Britton to report on his activities as representative with the Alumni Council. Dr. Britton shared his recent experiences with the Board.

Mr. Hendrix introduced Hack Trammell as the new CEO of the Clemson University Foundation.

#### Research Committee Report

Mr. Hendrix called on Smyth McKissick to present the Research Committee report. Mr. McKissick called on Chris Przirembel to present the information items from the Research Committee. Dr. Przirembel presented the FY07-08 Mid-Year Research Award Report.

He also explained that a new Research Misconduct Ethics Policy will be presented in April. A Research Integrity officer will be appointed to comply with new federal regulations. Yesterday he gave testimony to the state House Ways & Means Committee on the Endowed Chairs HB4494 which would remove caps from the original legislation. This creates opportunity for additional funding.

#### Student Affairs Committee Report

Mr. Hendrix called on Patti McAbee to present the Student Affairs Committee report. Ms. McAbee noted that the Committee had no action items but received several information items during their meeting.

#### Safety Update

Ms. McAbee asked Dr. DiSabatino to present the Safety Update. Dr. DiSabatino reported that there had been much discussion at the Committee level regarding high risk drinking and that the Committee was interested in student feedback regarding how to positively change the campus culture regarding high risk drinking.

#### Balanced Scorecard

Dr. DiSabatino reviewed the goals of Student Affairs for Top 20 and plans to report through a balanced scorecard.

Dr. DiSabatino also introduced the following student government leaders: Josh Bell, Undergraduate Student Government President, Callie Boyd, Vice-President, and Tom Richey, Graduate Student Government President.

#### Undergraduate Student Government Report

Josh Bell reported the activities of the Transfer Council, the Council on Diversity Affairs, and he reviewed a Student Senate project to create a “welcome” sign in front of Mell Hall on Bowman Field. He reported that Administrative Council lunches with students had been well-received and would continue. He noted that Callie Boyd has been working on women’s leadership initiatives. Finally, he reported that Student Government was actively pushing for a Student Memorial to remember students who have died.

#### Graduate Student Government Report

Tom Richey reviewed the priorities of Graduate Student Government. He reported that it is their position that stipends are critical to achieving a Top 20 ranking and that Graduate Student Government hopes the increases will continue. He also expressed their position that graduate housing is critical to achieving Top 20 and that Graduate Student Government hoped to see married and family housing on the Comprehensive Permanent Improvement Plan soon.

#### Executive and Audit Committee Report

Mr. Hendrix, Chair, reported that the Board has approved a motion to restructure the Office of Executive Secretary by adding responsibility for Office of Governmental Affairs. The Search Committee had nominated Angie Leidinger to serve as the new Executive Secretary to the Board of Trustees with continuing responsibility for Office of

Governmental Affairs. Mr. Hendrix moved to approve this nomination. Ms. Leidinger was approved unanimously to serve in the restructured role of Executive Secretary.

Mr. Hendrix thanked Mr. Steadman and the staff in the office of the Board of Trustees for their service during the interim.

#### President's Report

President Barker began with a report on Life in the President's Home and shared that a class that he's teaching this semester met at the President's Home. President Barker gave a tour of the home and as students were leaving, one commented that he didn't think that the President actually *lived* there.

President Barker then presented the Report Card. President Barker highlighted Top 20 rankings, Kiplinger's recognition for great value, the growth in Creative Inquiry Teams. Students were recognized for building 24<sup>th</sup> Habitat for Humanity house, a national & collegiate chapter record. Study abroad experiences have increased. The retention rate is over 90% for freshman & sophomores and graduation rate at 78.3%. Dr. John Morse (CAFLS faculty member) and Mrs. Morse gave \$1.25M for endowed chair in Arthropod Bio-Diversity. Trustee Chairman Bill Hendrix and Mrs. Hendrix made a \$1million campaign commitment to University initiatives. Classes with fewer than 20 students increased. The Ethics Bowl Team placed second in regional competition.

President Barker provided an update on the Clemson Road Map. Clemson is now focused on the next five years. He reflected on what's been accomplished. How are we doing? 2001 = 39, 2007=27. Compare with peer institutions. What are we truly doing? Clemson has revamped general education curriculum, added new degree programs and eliminated as many, enhanced student support, infrastructure improvements, and reviewed NSSE ratings. During this same time applications up from 11432 in 2001 to 12,257 in 2007. He reported that private gifts, research awards, alumni giving and endowments are all up. As a land grant school, Clemson has a responsibility to the whole state. The academic reputation is growing. He underscored the need for a comprehensive university wide plan.

President Barker discussed the seven students Clemson lost last semester. President Barker met with each family and, in the process, realized how important Clemson is to each of them. Clemson is the connection to the children they lost. On Christmas Day, President Barker called the students' families to let them know we were thinking of them and we would not forget them. He also learned that ten friends had visited one family the day before Christmas to talk with that family about the son they had lost. President Barker expressed his pride in the remarkable students at Clemson.

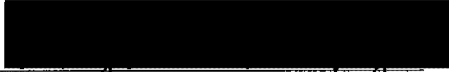
#### Adjourn.

There being no further business, Mr. Hendrix adjourned the meeting at 3:42 p.m.

Respectfully submitted,



Clayton Steadman  
Interim Executive Secretary to the Board of Trustees



Approved

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6/23/08

Date