

Clemson University  
Clemson, South Carolina

MINUTES  
**MEETING OF THE  
CLEMSON UNIVERSITY BOARD OF TRUSTEES**

Executive Board Room  
Madren Center  
Clemson, South Carolina  
October 16, 2009  
1:00 p.m.

Call to Order

After notification as required by the Freedom of Information Act, Trustee Wilkins, Chairman, called the meeting to order at 1:00 p.m. with the following present:

Trustees: David Wilkins, *Chairman, presiding*; Bill Amick, J. J. Britton, Bill Hendrix, Louis Lynn, Patti McAbee, Nicky McCarter, Les McCraw, Smyth McKissick, Tom McTeer, Bob Peeler, Bill Smith, and Joe Swann

Trustees Emeriti: Fletcher Derrick, Lawrence Gressette, and Allen Wood

Administrative Council: James F. Barker, *President*; Dr. Doris R. Helms, *Vice President for Academic Affairs and Provost*; Dr. John Kelly, *Vice President for Public Service and Agriculture*; Dr. Chris Przirembel, *Vice President for Research & Economic Development*; Clayton D. Steadman, *General Counsel*; Brett Dalton, *Chief Financial Officer*; Angie Leidinger, *Executive Secretary to the Board of Trustees and Director of Governmental Affairs*; Jim Bottum, *Vice Provost for Computing & Information Technology and CIO*; Dr. Debra B. Jackson, *Assistant to the President and Associate Provost for Academic Affairs*; Dr. Gail DiSabatino, *Vice President for Student Affairs*; Neill Cameron, Jr., *Vice President for Advancement*; Dr. Terry Don Phillips, *Director of Athletics*; Marvin G. Carmichael, *Assistant to the President and Chief of Staff*; Catherine T. Sams, *Chief Public Affairs Officer and Assistant to the President*; and Leon Wiles, *Chief Diversity Officer*

Guests: Esin Gulari, *Dean, E&S*; Harrison Trammell, *CUF President*; Cathy Tillett, *Director of Internal Audit*; Brian O'Rourke, *Director of Development*; Robin Denny, *Director of News Services*; Wil Brasington, *Director of Alumni Relations*; Bill Bowerman, *Faculty Senate President*; Windsor Sherrill, *Faculty Representative to the Board of Trustees*; Tim Drake, *Staff Senate President*; Abby Daniel, *Undergraduate Student Body President*; Tammy Vaught, *Graduate Student Body President*; Ryan Duane, *Undergraduate Student Government*; Jerry Reel, *University Historian*; Cathy Sturkie, *Faculty Senate Program Coordinator*; Michael Kohl, *Special Collections*; Melissa Welborn, *Institutional Research*; Jeannette Braine-Sperry, *Office of the Board of Trustees* and Sally Gillespie, *Office of the Board of Trustees*

Media: Anna Simon, *Greenville News*

Robin Denny introduced members of the media.

Approval of Minutes – July 17, 2009

Trustee Hendrix moved to approve the minutes of the July 17, 2009 meeting as corrected. Trustee Lynn seconded the motion. The minutes were approved as corrected.

Election of Vice Chairman – Trustee Wilkins opened the floor to nominations for Vice Chairman. Trustee McKissick nominated Bill Smith. Trustee Lynn seconded the nomination. Trustee Smith was elected Vice Chairman of the Board by acclamation.

Report from the Executive Secretary to the Board – Angie Leiding

ACC Governing Board Certification – Angie Leiding presented the ACC Governing Board Certification that must be signed annually by the Chairman of the Board of Trustees and the President.

Woodland Cemetery Policy Review – Wil Brasington, Chairman of the Woodland Cemetery Stewardship Committee, presented the Woodland Cemetery Policy Review. The Woodland Cemetery Stewardship Committee must review policies every five years. Mr. Brasington summarized the requested changes and answered questions.

Trustee McTeer moved to accept the policy changes. Trustee Smith seconded the motion. The motion was approved unanimously.

Resolution for Exclusion of Certain Directors or Officers – Ms. Leiding asked Chris Prziembel to speak about the Department of Defense Resolution for Exclusion of Certain Directors or Officers. He said certain faculty require secret security clearance to perform contract work with the Department of Defense, and the key management group is identified as the primary group responsible on a management level for access to classified material. The key management group is currently Dr. Chris Prziembel, President Barker, and Trustee Wilkins. Without the resolution, the key management group would extend to the entire Board and would require them to each submit information to obtain clearance levels from the Department of Defense. The resolution indicates that the Chairman of the Board will be part of the key management group and the remaining members would be excluded. The arrangement can be changed at any time if needed by submitting information for security clearance.

Trustee Swann moved to approve the resolution. Trustee Britton seconded the motion. The motion was approved unanimously.

Archives Request for Board Members' Papers – Ms. Leiding recognized Michael Kohl and Jerry Reel to speak about the importance of Trustee papers and correspondence in preserving the history of the University. They requested that Trustees donate personal papers to Special Collections.

Citation from Minority Access Organization – Ms. Leiding introduced Leon Wiles to announce that Minority Access, Inc. presented Clemson University with a citation for the University's demonstrated commitment to fostering diversity and inclusion.

## Research and Economic Development Committee Report – Tom McTeer

Dr. Przirembel presented the results of the final audit of research and sponsored program awards for FY 2009. Faculty members and graduate students received \$141 million in sponsored programs, including \$88 million from federal agencies. State and local awards decreased from the previous year. After the Committee meeting, it was announced that the National Institute of Health had awarded a grant to Clemson for \$9.3 million in Bioengineering.

Trustee McCraw asked if there was a specific training program to help grant writers capitalize on the knowledge of others. Dr. Przirembel said grant proposals to the National Science Foundation and the National Institute of Health are straightforward, but external assistance may be hired for larger grants that are part of the American Recovery and Reinvestment Act stimulus package.

Trustee Swann suggested that the Chairman of the Board and the Provost send a joint letter to the faculty who have applied for funding to encourage them and thank them for their hard work.

## Agriculture and Natural Resources Committee – Louis Lynn

John Kelly provided a summary of the information items presented to the Committee. Dr. Kelly spoke about the current PSA budget and summarized strategies on consolidation of animal farms, Edisto research and education services. Trustee Lynn commended PSA for how well they are handling the budget cuts. Trustee McAbee encouraged the Administration to look carefully at rural areas of the state so they are not hampered in their ability to access Clemson's resources.

## Compensation Committee Report – Joe Swann

Trustee Swann reported that the Committee had no action items.

## Educational Policy Committee Report – Smyth McKissick

Trustee McKissick called on Doris Helms to present the action items.

### Action Items:

Name Change – Provost Helms presented the request to change the name of the Department of Agriculture and Biological Engineering to Biosystems Engineering.

Trustee McKissick moved to approve the name change. The name change was approved unanimously.

Program Modifications – Trustee McKissick said the program modifications would be approved in a composite motion.

- PhD in International Family and Community Studies: Location and blended delivery including online
- Graduate Certificate in International Family and Community Studies: Location and blended delivery including online
- BA Performing Arts: Add Concentration in Audio
- BA Science Teaching: Add Concentration in Chemistry

Trustee McKissick moved to approve the program modifications. The program modifications were approved unanimously.

New Center – Request for a virtual Center for Economic Research on the Family. It is an opportunity for Clemson to bring together active researchers in a collaborative way to address important problems regarding the changing family structure and how economics affect the family. The center will require no new funding.

Trustee McKissick moved to approve the new center. The center was approved unanimously.

Approval of Undergraduate Admissions Policy – Trustee McKissick moved to approve the Undergraduate Admissions Policy, which codifies the admissions policy the University has historically used. The policy was approved unanimously.

#### Information Items:

Admissions Update – Trustee McKissick gave an update on admissions, noting a record number of applications. This class will have the highest SAT, more South Carolina students than any other class, and the most African Americans of any freshman class.

Faculty Senate Report – Bill Bowerman spoke about the Faculty Senate Tech for Tigers program to allow people to donate used laptops to be reconditioned and given to Clemson students. He said the majority of recent faculty hires are not in the state retirement system and are more mobile with their careers. He spoke of the importance of Clemson analyzing benefits to ensure it is competitive.

Faculty Representative Report – Windsor Sherrill presented a report that summarized faculty characteristics across campus.

#### Finance and Facilities Committee Report – Bill Amick

#### Action Items:

Trustee Amick said the lease action items presented by Brett Dalton would be approved in a composite motion.

#### Lease Approvals

- Eagles Landing Renewal – Request to renew a lease at Eagles Landing from January 1, 2010 to December 31, 2010 at a total cost of \$230,505 for 13,970 square feet. CCIT staff housed at Eagles Landing support University systems and the contract with the SC Department of Health and Human Services.
- Eagles Landing Expansion – Request to lease additional space at Eagles Landing contingent on a contract award to Clemson by the SC Department of Health and Human Services for systems development and implementation. The total cost would be \$39,468 for 3,588 square feet.
- Lease of Vehicle Service Center Parcel – Request to negotiate a lease for the motor pool site in North Charleston at CURI for at least \$1,000 per acre per month net of any additional cost incurred. Approval would allow CURI to find a third party to lease the site and negotiate a lease. It would generate additional funding for CURI without impeding operations.

- Storm Rider Technologies Lease Renewal – Request to renew a lease to Storm Rider Technologies of 901 square feet in the Clemson Engineering Technologies Laboratory facility. The annual lease rate is \$15,318.00.
- Gulf FiberOptics Lease Renewal – Request to renew a lease to Gulf FiberOptics of 900 square feet in the Clemson Engineering Technologies Laboratory facility. The annual lease rate is \$21,303.00.

Trustee Amick moved to approve the leases. The leases were approved unanimously.

Approval of Easement – North Charleston Sewer District – Request approval to grant an easement to the North Charleston Sewer District on the Hobson Avenue parcel in North Charleston. Utility lines are already in place, but official easements were never granted by the federal government, the former property owners.

Trustee Amick moved to approve the easement. The easement was approved unanimously.

Concept Approval of Small Ruminant Research Facility – Mr. Dalton said funding was appropriated by the state and is part of PSA’s overall strategy. Dr. Kelly noted the funds could only be used for this purpose and will be used to update animal science research facilities.

Trustee Amick moved to approve the concept. The concept was approved unanimously.

Approval of Class of 1960 North Green Transition Steps – Request approval of the Class of 1960 North Green Transition Steps. It is being funded entirely by private gifts.

Trustee Amick moved to approve the project. The project was approved unanimously.

#### Information Items:

Permanent Improvement Project Update – Mr. Dalton referred to the previously distributed written report.

Staff Senate Report – Trustee Amick announced that Board members were contributing \$8500 to the Staff Senate Scholarship Program. Tim Drake thanked the Board for its personal generosity. He reported that the Staff Development Program has started in pilot and twenty-five people will be chosen through an application process.

#### Institutional Advancement Committee Report – Bill Smith

Trustee Smith convened the Institutional Advancement Committee.

Trustee McCraw moved to approve the naming of the North Green Transition Steps as reflected in the revised document.

Trustee McKissick seconded the motion. The motion was approved unanimously.

Trustee Smith adjourned the Institutional Advancement Committee.

Trustee Smith moved to approve the naming of the North Green Transition Steps as reflected in the revised document. The motion was approved unanimously by the Board.

### Information Items:

Foundation Report – Harrison Trammell provided an update on the Clemson University Foundation. The Foundation closed the fiscal year ending June 30<sup>th</sup> with a -23% return. As of September 30, 2009, the total was \$322.2 million, up \$79 million from February. The Foundation has had positive returns of 37% in seven months.

Alumni, Development, Donor Services and Annual Fund – Trustee Smith gave an update regarding Development, noting that gifts are slightly behind from this point last year.

Trustee Smith summarized the Alumni Survey results, calling on Wil Brasington to present highlights from the survey. Mr. Brasington said when asked about their current opinion about Clemson, 98% of alumni rated it good or great. He said that alumni are very passionate about Clemson and responses exceeded the all school average in terms of how alumni rated their institutions.

Trustee Smith said that alumni participation in fundraising is currently 5%, and Clemson is 835 donors ahead of the same time last year.

Trustee Smith said branding is being phased in and gaining acceptance and use on campus. National media coverage continues to be strong. Visits to campus are increasing steadily, and Seasons Restaurant is being remodeled with a completion target of next spring.

### Student Affairs Committee Report – Nicky McCarter

Trustee McCarter referred to the previously distributed Vice President's Report.

### Information Items:

Undergraduate Student Government Report – Abby Daniel said there was a campus safety awareness blitz in September to get additional students to register for CU Safe Alerts. Guiding principles have been agreed upon by the Parking and Transit Committee and have been sent to the respective senates for approval. Undergraduate Student Government is collaborating with the City of Clemson and Clemson Area Transit officials to ensure lines of communication remain open.

Graduate Student Government Report – Tammy Vaught said that graduate students are becoming increasingly involved on campus. She raised concerns regarding the lack of Professional Enrichment Grants with respect to the demand for financial assistance. Ms. Vaught said graduate student housing remains a priority, and she said Graduate Student Government is collaborating with graduate students at the University of South Carolina, the Medical University of South Carolina, and South Carolina State to form a core group to speak to the legislature about what is important to graduate students.

### Executive and Audit Committee Report – David Wilkins

Trustee Wilkins moved to approve the disaster planning policy as amended. The policy was approved unanimously.

President's Report

President Barker presented a report centered on the "new normal" at Clemson. He said Clemson is still the overwhelming choice for the best and brightest students in the state, noting that of the Palmetto Fellows who chose public institutions, half chose Clemson. Clemson stayed strong in US News rankings at number 22 and has showed improvement in a number of important areas, including retention and graduation rates. Clemson has also been recognized for quality and value with a strong return on tuition dollars.

He said the challenge is to maintain positive momentum in a new and uncertain era. He emphasized that three principles remain at Clemson: (1) Honest communication and transparency in decision-making; (2) Remember we are dealing with people, not positions; and (3) We must stick to the plan. Also, Clemson has added instructors to honor commitments to students to get the classes they need to graduate and has made progress on the capital plan.

President Barker highlighted items from the President's Report Card.

Executive Session

Trustee Wilkins said it was necessary to go into executive session to discuss personnel, contractual, economic development and/or legal matters. There will be no votes taken and no action taken. The Board will not reconvene in public session. Trustee Hendrix moved to go into executive session. Trustee Britton seconded the motion. The Board went into executive session at 3:39 p.m. and did not reconvene in public session.

Adjourn

There being no further business, Trustee Wilkins adjourned the meeting at 5:20 p.m.

Respectfully submitted,



Angie Leidinger  
Executive Secretary to the Board of Trustees



Approved

2/11/10

Date