

Clemson University
Clemson, South Carolina

MINUTES
MEETING OF THE
CLEMSON UNIVERSITY BOARD OF TRUSTEES

Executive Board Room
Madren Conference Center
Clemson, South Carolina
April 16, 2010
1:15 p.m.

Call to Order

After notification as required by the Freedom of Information Act, Trustee Wilkins, Chairman, called the meeting to order at 1:15 p.m. with the following present:

Trustees: David Wilkins, *Chairman, presiding*; Bill Amick, J. J. Britton, Bill Hendrix, Louis Lynn, Patti McAbee, Nicky McCarter, Smyth McKissick, Bob Peeler, Bill Smith, and Joe Swann

Trustees Emeriti: Fletcher Derrick, Doug Kingsmore, Les McCraw, and Allen Wood

Administrative Council: James F. Barker, *President*; Dr. Doris R. Helms, *Vice President for Academic Affairs and Provost*; Dr. John Kelly, *Vice President for Public Service and Agriculture*; Dr. Chris Przirembel, *Vice President for Research & Economic Development*; Clayton D. Steadman, *General Counsel*; Brett Dalton, *Chief Financial Officer*; Angie Leidinger, *Executive Secretary to the Board of Trustees and Director of Governmental Affairs*; Jim Bottum, *Vice Provost for Computing & Information Technology and CIO*; Dr. Debra B. Jackson, *Assistant to the President and Associate Provost for Academic Affairs*; Dr. Gail DiSabatino, *Vice President for Student Affairs*; Neill Cameron, Jr., *Vice President for Advancement*; Marvin G. Carmichael, *Assistant to the President and Chief of Staff*; Catherine T. Sams, *Chief Public Affairs Officer and Assistant to the President*; and Leon Wiles, *Chief Diversity Officer*

Guests: Kim Wilkerson, *Guest*; Cathy Tillett, *Director of Internal Audit*; Larry Allen, *Dean, College of Health, Education and Human Development*; Esin Gulari, *Dean, College of Engineering and Science*; Claude Lilly, *Dean, College of Business and Behavioral Science*; Helen Adams, *Director of Visitor Programs*; Bill Surver, *Faculty Senate President*; Rose Ellen Davis-Gross, *Staff Senate President*; Windsor Sherrill, *Faculty Representative to the Board of Trustees*; Abby Daniel, *Outgoing Undergraduate Student Body President*; Ryan Duane, *Incoming Undergraduate Student Body President*; Tammy Vaught, *Outgoing Graduate Student Body President*; Matthew Fowler, *Incoming Graduate Student Body President*; Bill Bowerman, *Faculty Senate*; George Askew, *PSA*; Steve Meadows, *PSA*; Robin Denny, *News Services*; Debbie Dalhouse, *PSA*; Boyd Parr, *PSA*; Bryan Simmons, *Graphic Communications*; Rebecca Alley, *Office of the General Counsel*; Cathy Sturkie, *Faculty Senate*; Gary Kaufmann, *Graduate Student Government*; James Wood, *Undergraduate Student Government*; Doug Henry, *CCIT*; Melissa Welborn, *Institutional Research*; Sally Gillespie, *Office of the Board of Trustees*; and Jeannette Braine-Sperry, *Office of the Board of Trustees*

Media: Anna Simon, *Greenville News* and Mike Ellis, *Anderson Independent*

Robin Denny introduced members of the media.

Approval of Minutes – February 11, 2010

Trustee McKissick moved to approve the minutes of the February 11, 2010 meeting. Trustee McCarter seconded the motion. The minutes were approved unanimously.

Report from the Executive Secretary to the Board – Angie Leidinger

Approval of Honorary Degree Nominees – Angie Leidinger presented James B. Anthony and James Oliver Sweeny for approval. Trustee Smith moved to approve the honorary degree nominees. Trustee McAbee seconded the motion. The motion was approved unanimously.

Summer Retreat – Ms. Leidinger said the summer meeting and retreat will be held in Greenville at the Westin Poinsett and the new graduate business center in Greenville from July 15-18, 2010.

National Fellowship/Scholarship Nominees – Ms. Leidinger introduced Bill Lasser from the Honors College who recognized Clemson's National Fellowship nominees who were present. Clemson students won four Goldwater Scholarships, which is the maximum for one school, nine National Science Foundation Fellowships, and five honorable mentions. Chairman Wilkins commended the students and thanked them on the Board's behalf for their achievements.

Presentation of Medallions – Trustee Britton presented Clemson medallions to Trustees and Trustees Emeriti to be worn at appropriate academic ceremonies.

Agriculture and Natural Resources Committee Report – Louis Lynn

John Kelly summarized information items presented at the Committee meeting. The Committee heard presentations on ethanol, smart systems for irrigation, and nanotechnology for plants and chemicals.

Compensation Committee Report – Joe Swann

Trustee Swann reported the Committee had approved one item proposed by administration.

Educational Policy Committee Report – Smyth McKissick

Trustee McKissick called on Doris Helms to present the action items as a composite motion.

Action Items:

Approval of New Guidelines for EPC Process – Provost Helms presented the proposed changes for the EPC process.

- Procedural Recommendations from Academic Affairs – Academic Affairs recommends procedural changes in the approval process for program modifications, certificates and name changes. The above items would come as information items, as opposed to action items needing Board approval. The EPC Committee modified the initial recommendation so that all terminations will still be

brought forward as action items. The following will be brought forward as information items only: new concentrations in existing majors, new certificates, department name changes, center and institute name changes, and change in delivery methodology and site.

- Format for Presenting Academic Information Items – Provost Helms presented a revised form to be used for items brought to the Committee. A cost line item was added to the revised form and approved in the Committee meeting.

Program Modification – Provost Helms presented the proposed program modification.

- MS in Food, Nutrition & Culinary Sciences to include non-thesis option and blended delivery to off-site locations nationally and internationally.

Name Changes – Provost Helms presented the proposed name changes.

- Rutland Center to Robert J. Rutland Institute for Ethics – The name change will reflect the Center's move from Philosophy & Religion to a campus-wide institute.
- Center for Academic Integrity to International Center for Academic Integrity

New Institutes – Provost Helms presented the proposed new institutes.

- Institute for Intelligent Materials, Systems & Environments (iMSE)
- Institute for Innovation in Building Materials

New Certificates – Provost Helms presented the proposed new certificates.

- Systems Engineering Graduate Certificate with two tracks: Software Intensive Systems and Manufacturing & Service Enterprise Systems
- Sales Certificate for Undergraduate Students

Trustee McKissick moved to approve the items. The motion was approved unanimously.

Trustee Lynn asked to see what a certificate looks like at a future meeting.

Information Items:

Program Terminations – Provost Helms presented a list of programs that have been terminated over the past few years. As the Committee goes through the process of adding and dropping programs, some members requested to see a list of terminated programs. A comment was made that the list shows how responsive Clemson is to the marketplace.

Faculty Senate Report – Bill Bowerman introduced Bill Surver, new Faculty Senate President. Dr. Bowerman said he was pleased with the way Faculty Senate, Staff Senate, Undergraduate and Graduate Student Governments have worked together to accomplish goals and meet challenges this year. The faculty is ready to work with the Administration to meet coming challenges. Chairman Wilkins thanked him for his contributions and service to Clemson University.

Faculty Representative to the Board of Trustees Report – Windsor Sherrill introduced faculty members from Parks, Recreation and Tourism Management. Brett Wright, Denise Anderson, and Fran McGuire presented how curriculum within their department has been transformed. Dr. McGuire said the department is now using small workgroups, collaborative work, and constant cross-pollination for students. They have reduced

the core and sections, and increased flexibility, which has increased departmental capacity without additional resources.

Admissions Update – Provost Helms said there have been over 16,000 applications this year, a record number. Clemson has accepted 9,000, 55% of whom are in the top ten percent of their classes. The average SAT in the active file is 1274 and the Bridge Program is full with a waiting list of 100. Currently, there are 550 students in the Bridge Program with requests to add more spaces. Regular transfers are up by 10%, resulting in the largest number ever of transfer applications.

Finance and Facilities Committee Report – Bill Amick

Action Items:

Brett Dalton presented the action items.

Concept Approval – Barnett Hall HVAC Renovation –The project will demolish the existing 2-pipe HVAC system and replace it with a 4-pipe system that will provide better temperature control. Included in the request is to replace all single pane glass with thermal pane glass.

Trustee Amick moved to approve the concept stage of the renovation. The motion was approved unanimously.

Utility Easement Approval – Innovation Center at Advanced Materials Research Park – Utility easements are required to provide electricity and natural gas to the new innovation center currently under construction.

Trustee Peeler moved to approve the utility easement. The motion was approved unanimously.

Lease Agreement – Patriots Point/USS Laffey – The lease would allow the USS Laffey to occupy part of Clemson’s quay wall in North Charleston for \$40,000 for the first year, with the option for two six month extensions totaling \$80,000. Trustee McKissick asked if there was any risk of hurricane damage. Dr. Kelly said there were indemnification and insurance provisions in the lease.

Trustee Peeler moved to approve the lease agreement. The motion was approved unanimously.

Information Items:

Capital Project Quarterly Executive Summary – Mr. Dalton referred to the previously distributed written report.

Staff Senate Report – Rose Ellen Davis-Gross provided an update on the staff development program. There were 244 applications requested and 86 people returned completed applications.

Institutional Advancement Committee Report – Bill Smith

Neill Cameron presented the information items. He noted that the Visitor’s Center welcomed over 6,000 visitors to campus over the 17 day period of spring break visits. He noted that for over half of Clemson’s visitors, it is their first time on Clemson’s campus.

Information Item:

Foundation Report – Mr. Cameron presented the Foundation Report. Fiscal year 2010 returns through February are positive. Total assets managed and owned by the Foundation are approximately \$440 million. The stock market rebound places Clemson within 6% of the year ending balance in June 2008. Clemson has seen 18% returns against a benchmark of 19%. The endowment payout will be higher this year.

Research and Economic Development Committee Report – Joe Swann

Chris Przirembel summarized the information items. He referenced that Imtiaz Haque presented information on the automotive engineering program framework. The Committee is working on a new intellectual property policy. There was an increased number of proposals compared to last year and currently awards total \$118 million. The traditional awards are up \$7 million from last year and the stimulus awards equal \$53 million of matching agreements year to date.

Trustee Swann reported that the search for the next Vice President of Research is down to five candidates. Chairman Wilkins thanked Dr. Przirembel for his years of service.

Chairman Wilkins asked when the selection will be made and Provost Helms said a decision would be made before the close of the school year.

Student Affairs Committee Report – Nicky McCarter

Gail DiSabatino summarized the information items.

Undergraduate Student Government Report – Dr. DiSabatino introduced Ryan Duane, new Undergraduate Student Body President. Mr. Duane said student government is creating a sustainability position on the Student Government Cabinet. Mr. Duane reported that students have traveled to Washington, D.C. to meet with our congressional delegation and will be going to Columbia next week to visit with the General Assembly.

Graduate Student Government Report – Tammy Vaught reported that Clemson's Graduate Student Government recently hosted graduate student leaders from across the state for a retreat. She also reported that last year, graduate students had \$20,000 in professional enrichment grants compared to this year, the budget for professional enrichment grants was increased to almost \$60,000 from the Provost and vending funds. She gave a presentation on the types of programs in which graduate students are involved. Ms. Vaught introduced Matthew Fowler and Gary Kaufmann, new leadership of the Graduate Student Government. Mr. Fowler noted that more graduate students are getting involved in Graduate Student Government, with over 100 applications for four cabinet positions.

Executive and Audit Committee Report – David Wilkins

Approval of Audit Plan – Chairman Wilkins moved to approve the FY 2011 audit plan. The motion passed unanimously.

President's Report

President Barker presented a video showcasing Clemson's journey over the past decade. He thanked the Board for the past ten years and noted the next decade is off to a good start. The climate is changing and the campus is at work to refine the plan for the next ten years. There is fear and uncertainty and transformational change will not be easy. However, Clemson's guiding principles remain the same – learn from our past, engage faculty and students, and make sure the process is authentic and answers will emerge. Clemson will rely on trust and communication and will listen before taking any action. Trustees will receive regular updates and approval will be requested of the final draft in April 2011, with plan implementation scheduled for July 2011.


President Barker highlighted items from the President's Report Card.

Trustee Emeritus Wood asked if Clemson should revisit the goals listed on the President's Report Card. President Barker said the goals will be revisited as part of this new exercise and the format will probably change as well.

Adjourn

There being no further business, Trustee Wilkins adjourned the meeting at 3:35 p.m.

Respectfully submitted,


Angie Leidinger
Executive Secretary to the Board of Trustees

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Approved _____ Date 7/16/10