Call to Order
After notification as required by the Freedom of Information Act, Trustee Wilkins, Chairman, called the meeting to order at 1:04 p.m. with the following present:

Trustees: David Wilkins, Chairman, presiding; Bill Amick, Bill Hendrix, Ronald Lee, Louis Lynn, Patti McAbee, Nicky McCarter, Smyth McKissick, Tom McTeer, Bob Peeler, Bill Smith, Joe Swann, and Kim Wilkerson

Trustees Emeriti: J.J. Britton, Fletcher Derrick, Doug Kingsmore, and Allen Wood

Administrative Council: James F. Barker, President; Dr. Doris R. Helms, Vice President for Academic Affairs and Provost; Dr. John Kelly, Vice President for PSA and Economic Development; Dr. Gerald Sonnenfeld, Vice President for Research; Erin Swann, Interim General Counsel; Brett Dalton, Chief Financial Officer; Angie Leidinger, Executive Secretary to the Board of Trustees and Director of Governmental Affairs; Dr. Debra B. Jackson, Vice Provost and Assistant to the President; Dr. Gail DiSabatino, Vice President for Student Affairs; Neill Cameron, Jr., Vice President for Advancement; Marvin G. Carmichael, Assistant to the President and Chief of Staff; Catherine T. Sams, Chief Public Affairs Officer and Assistant to the President; Dr. Terry Don Phillips, Director of Athletics; Michelle Pieikutowski, Interim Chief Human Resources Director; and Leon Wiles, Chief Diversity Officer

Guests: Larry Allen, Dean, College of Health, Education, and Human Development; Rick Goodstein, Dean, College of Architecture, Arts, and Humanities; Claude Lilly, Dean, College of Business and Behavioral Science; Tom Scott, Dean, College of Agriculture, Forestry, and Life Sciences; Erin McCave, Graduate Student Body President; Cathy Sturkie, Faculty Senate Office; Deb Charles, Staff Senate President; Harrison Trammell, CUF President; Dan Warner, Faculty Senate President; Windsor Sherrill, Faculty Representative to the Board of Trustees; Cathy Tillett, Director of Internal Audit; Carlisle Kennedy, Undergraduate Student Body President; Robin Denny, News Services; George Askew, PSA; Jim Fatzinger, ACE Fellow; Bob Geolas, Director of CU-ICAR; Imtiaz Haque, CU-ICAR; Chris Pay, Graduate Student Government; Tony Paquette, Board Office Graduate Intern; Doug Henry, CCIT; Rose Ellen Davis-Gross, Office of the Board of Trustees; and Sally Mauldin, Office of the Board of Trustees

Media: Anna Simon, Greenville News and Liz Carry, Anderson Independent

Robin Denny introduced members of the media.

Trustee Lynn moved to approve the minutes of the July 15, 2011, July 25, 2011, August 15, 2011, and September 24, 2011, meetings. Trustee McTeer seconded the motion. The motion was approved unanimously.

Report from the Executive Secretary to the Board – Angie Leidinger

Vice Chairman Election – Trustee McCarter nominated Bob Peeler to serve as Vice Chairman of the Board. Trustee Lee seconded the motion. The motion was approved unanimously by acclamation.

Resolution for Exclusion of Certain Directors or Officers – Gerry Sonnenfeld provided a summary of the requested action. The Department of Defense Regulations make it mandatory that the Chairman of the Board and all principal officers (such as President, Senior Vice President, Secretary, Treasurer, and those occupying similar positions) meet the personnel clearance requirements established for a contractor's facility clearance. The resolution permits the exclusion of personnel clearance requirements of certain members of the Board and other officers, provided that this action is recorded in the corporate minutes.

Upon no questions or concerns, the resolution was signed.

ACC Governing Board Certification – Angie Leidinger noted this is an informational item that must be signed and returned to the ACC each year.

Board of Trustees Materials – Ms. Leidinger discussed the possibility of sending materials for future Board meetings electronically.

Ms. Leidinger also provided dates for upcoming Board meetings as an informational item.

Agriculture and Natural Resources Committee Report – Bob Peeler

Trustee Peeler noted there were no action items. John Kelly summarized the informational items.

Compensation Committee Report – Joe Swann

Trustee Swann reported the Committee will review the charter between this meeting and the next one. He thanked Debbie Jackson for her service as liaison to the Committee, as she is stepping down in this capacity.

Educational Policy Committee Report – Ronnie Lee

Action Items:

New Degree Programs – Provost Helms presented the proposed degree programs.
- BA, Global Studies – Trustee Lee said the program was not approved during the Committee meeting but will be reviewed again during the next meeting.
• BA and BS, Anthropology – An Anthropology major supports the university’s 2020 plan by increasing study abroad interest and by increasing student activity in six University emphasis areas.
• M Engr, Systems Engineering – The program is intended to meet the expressed needs of South Carolina industries. Systems engineering is not broken out as a separate category by the Department of Labor but employment in systems and software engineering is expected to grow at well over 3% per year through 2018.
• ED S, Counselor Education – The degree program will supplement the existing 60-credit hour Master of Education degree programs in the concentrations of school counseling and clinical mental health counseling.

Trustee Lee moved to approve the three new degree programs. The motion was approved unanimously.

New Centers and Institutes – Provost Helms presented the proposed new center and institute.

• Institute for Sustainability Education – It will help Clemson meet our commitment to make sustainability part of the educational experience for all students.
• Center for Aviation and Automotive Technology Education – It will support workforce development for two critical SC industries. In collaboration with technical colleges, industry and other partners, the Center proposed to conduct advanced technical education using virtual classrooms, personalized learning and E-learning technologies.

Trustee Lee moved to approve the new institute and new center. The motion was approved unanimously.

New School – Provost Helms presented the proposed new school.

• School for Community and Life Enrichment – It will be a unique, bold, innovative academic entity that directly addresses the critical needs and issues of South Carolina communities and others around the world.

Trustee Lee moved to approve the new school. The motion was approved unanimously.

New Certificate – Provost Helms presented the proposed new certificate.

• Medical Device Recycling and Reprocessing (Bioengineering) – It will serve as an internship immersion training program for engineers who seek to enter the medical device industry and research.

Trustee Lee moved to approve the new certificate. The motion was approved unanimously.

Information Items:

Faculty Senate Report – Dan Warner provided an update on Faculty Senate committees.

Faculty Representative to the Board of Trustees Report – Windsor Sherrill provided an update. She reviewed her presentations during her time as Faculty Representative, speaking on the importance of faculty. Trustee Wilkins thanked Dr. Sherrill for her service on behalf of the Board.
Finance and Facilities Committee Report – Bill Hendrix

Action Items:

Approval of Final Phase – Hwy 93 Pedestrian Safety Improvements – Brett Dalton presented the request for final approval. The project will improve safety for pedestrians along Highway 93, where it runs adjacent to campus. The project will extend from Bowman Field to Williamson Road, including stretches by the soccer stadium and the tennis complex. In addition, the north stands of the soccer stadium are inadequate and need to be replaced. Redesigning the stands will ensure a seamless coordination between the two elements. Overall, the character and functionality of this portion of campus will be greatly enhanced through these safety improvements.

Trustee Hendrix moved to approve the final phase. The motion was approved unanimously.

Approval of Concept/Final Phase Campus Electrical System – Mr. Dalton presented the request for both concept and final approval. The goal of the project is to replace and upgrade portions of the campus-owned and operated 12,470-volt and 4,160-volt distribution systems in order to address deferred maintenance and reliability issues. The main scope of work will replace electrical switches that are no longer safe for personnel to operate under load, replace seriously deteriorated overhead and underground power distribution cabling, replace building transformers and protective relays, and provide fuse coordination.

Trustee Hendrix moved to approve the concept and final phases. The motion was approved unanimously.

Approval of Concept – Clemson Architecture Center in Charleston – Mr. Dalton presented the request for concept approval. It will be constructed on the site the University acquired in 2006 on Meeting Street near the College of Charleston and the Spoleto Festival USA Headquarters. Approximately 35,000 square feet in size, the CACC facility will support highly collaborative teaching, learning and research on a variety of levels.

Trustee Hendrix moved to approve the concept phase. The motion was approved unanimously.

Approval of Board Resolution to Refund Athletic Facilities and Housing Revenue Bonds – Mr. Dalton presented the request.

Trustee Hendrix moved to approve the resolution. The motion was approved unanimously.

Army Corp Lease-out Request – Lake Hartwell Dock Installation – Mr. Dalton presented the lease-out request. Approval is requested to negotiate and execute a lease with the US Army Corp of Engineers allowing for the Corp and Oconee County, SC to maintain and improve the existing access road to the Seneca Creek Lake Hartwell Recreation Area.

Trustee Hendrix moved to approve the lease-out. The motion was approved unanimously.

Revision of BOT Leasing Policy – Mr. Dalton presented the proposed revision to the Board leasing policy. The revised policy requires leases over $100,000 annually be approved by the CU Board of Trustees and the
State Budget and Control Board. Leases under $100,000 annually may be executed by the University’s Chief Financial Officer and President.

Trustee Hendrix moved to approve the revision. The motion was approved unanimously.

Clemson University Board of Trustees Easements & Right-of-Ways Policy Amendment – Mr. Dalton presented the proposed policy.

Trustee Hendrix moved to approve the policy. The motion was approved unanimously.

Approval of Red Flag Policy – Mr. Dalton presented the proposed policy. It is consistent with Federal Trade Commission regulations.

Trustee Hendrix moved to approve the policy. The motion was approved unanimously.

Tuition for MBA Program (Entrepreneurship Focus) – Mr. Dalton presented the proposed tuition of $28,500 for the Master of Business Administration with a Concentration in Entrepreneurship and Innovation.

Trustee Hendrix moved to approve the tuition. The motion was approved unanimously.

Information Items:

Staff Senate Report – Deb Charles provided an update. She thanked the Board for supporting the compensation plan.

Institutional Advancement Committee Report – Smyth McKissick

Action Items:

Naming Opportunity – Athletics requested approval to name the roadway leading to the new Larry B. Penley, Jr. Clubhouse. The request is to name it Lucas Glover Drive.

Trustee McKissick moved to approve the road name. The motion was approved unanimously.

Naming of the OLLI Education Center – OLLI building naming opportunities and values were presented.

Trustee McKissick moved to approve the naming opportunity. The motion was approved unanimously.

Information Item:

Foundation Report – Hack Trammell provided an update.

Trustee McKissick provided an update on the Will to Lead Campaign. The total raised is $534 million to date.
Research and Economic Development Committee Report – Bill Amick

Trustee Amick noted there were no action items. Gerald Sonnenfeld summarized information items.

Trustee Amick spoke about the top 20 plan and the need to access if we are making the proper progress with what is available to us.

Student Affairs Committee Report – Nicky McCarter

Action Item:

Appointment of Municipal Judges/Ministerial Recorder – The request to appoint Judge Deborah R. Culler and Judge W. Richard Mattox and ministerial recorder Teresa H. Daniel were presented for approval. Their appointments will be reviewed every three years.

Trustee McCarter moved to approve the appointments. The motion was approved unanimously.

Information Items:

Undergraduate Student Government Report – Carlisle Kennedy provided an update.

Graduate Student Government Report – Erin McCave provided an update.

Executive and Audit Committee Report – David Wilkins

Trustee Wilkins noted there were no action items.

President’s Report

President Barker said the first year of performance based raises has been completed. This is a sign of quality as the University is only as good as its people.

He thanked Dan Warner, Windsor Sherrill, Bill Surver, Rose Ellen Davis-Gross, and Deb Charles for their work in crafting guidelines and concept for the compensation plan. About half of permanent faculty and staff received raises or bonuses and a few received both. They were not tuition dollars.

It is the first year of a five year commitment to improve faculty and staff compensation.

President Barker highlighted areas of the report card.

He called on Bob Geolas to give a presentation about CU-ICAR. Imtiaz Haque also provided information. Questions and discussion followed.
Executive Session
Trustee Wilkins said it was necessary to go into Executive Session to discuss personnel, legal, economic
development and/or contractual matters. He said no action or votes would be taken while in Executive
Session.

Trustee McTeer moved to go into Executive Session. Trustee Lynn seconded the motion. The Board entered
Executive Session at 3:06 p.m.

Adjourn

There being no further business, Trustee Wilkins adjourned the meeting at 4:00 p.m.

Respectfully submitted,

Angie Uidinger
Executive Secretary to the Board of Trustees

Approved 2/2/12

Date